



Proposed  
Municipal Operating Budget  
Fiscal Year 2023-2024  
July 1, 2023 - June 30, 2024

Prepared By:

City Administration  
Finance Department



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Statesville  
North Carolina**

For the Fiscal Year Beginning

July 01, 2022

*Christopher P. Morrill*  
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Statesville, North Carolina for its annual budget for the fiscal year beginning July 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**ELECTED OFFICIALS**  
**THE MAYOR AND STATESVILLE CITY COUNCIL**

Mayor..... Constantine H. Kutteh  
Council Member - At Large..... Kimberly Wasson  
Council Member – At Large..... Steve Johnson  
Council Member – Ward 1..... David Jones  
Council Member – Ward 2..... C.O. Johnson  
Council Member – Ward 3..... Doris Allison  
Council Member – Ward 4..... Amy Lawton  
Council Member – Ward 5..... Joe Hudson  
Council Member – Ward 6..... Frederick Foster

**APPOINTED OFFICIALS AND STAFF**

City Manager..... Ron Smith, ICMA-CM  
Assistant City Manager..... Scott Harrell, PE  
Assistant to the City Manager..... Matthew Pierce  
City Attorney..... Leah Gaines Messick  
City Clerk..... Brenda J. Fugett  
Interim Chief Finance Officer..... Michelle Holman  
Human Resources Director..... Stacey Everette, MS, PHR  
IT Director..... Nikki L. Gregory, CGCIO  
Police Chief..... David Onley  
Fire Chief..... Andy Weatherman  
Planning Director..... Sherry Ashley, AICP  
Parks and Recreation Director..... Richard E. Griggs  
Airport Director..... John M. Ferguson, AAE  
Electric Utility Director..... Devon Shelton, PE  
Public Utilities Director..... William E. Vaughan, PE  
Public Works Director..... Mark Taylor, PE  
Civic Center Director..... Kenny Roberts

# CITY of Statesville NORTH CAROLINA



City of Statesville Mayor and Council from left are: Kimberly Wasson, David Jones, C.O. Johnson, Doris Allison, Costi Kutteh, Amy Lawton, Joe Hudson, Frederick Foster, Steve Johnson



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May 15, 2023

To the Honorable Mayor and Members of City Council:

In accordance with G.S. 159-11, I hereby convey the proposed budget for the 2023-2024 fiscal year. This budget proposes maintaining the tax rate at \$0.5478 and is based on an overall valuation of \$4,699,700,000, with a property tax collection rate of 98%.

The past year was influenced by significant growth in Statesville, the countywide reappraisal process, and continued high inflation. The city has seen unprecedented residential and industrial growth, and plans that have been deliberated over the last few years, and announcements of new buildings that have been to date conceptual, are now realities. The city was also fortunate to be given an industry-best ISO ranking this last year. Coupled with our nationally accredited status, the Statesville Fire Department is one of 117 fire departments in the nation to reach both of those achievements.

Although growth has had a positive impact on the local economy, it is also taxing our infrastructure and workforce, both of which are heavily influencing this budget. Our front-line departments have begun to seriously feel the impact of growth, and you will see requests for new positions to deal with this. The city is also seeing a need for new and upgraded facilities to serve the new growth, including the police station, fire stations, and parks.

The city continues to struggle with inflationary costs and supply chain impacts. These impacts are felt across the board but seem to be impacting the enterprise funds the most, as they rely heavily on larger capital purchases. Lead times are now measured in months, and in some extreme cases, years.

Recruitment and retention of employees remains a priority. Our public safety departments are front and center in the effort to maintain competitive market pay. Competition with our neighbors is fierce when it comes to attracting and keeping employees. The City Council took necessary steps to address pay in the Police Department this year, and this budget contemplates competitive salaries for the Fire Department as well. We are in a desirable area and our neighbors have raised the bar significantly. However, it should not stop there, as we are blessed with talented employees across the spectrum and need to make every effort to keep our overall workforce stable. This budget recommends shoring up both salaries and benefits to meet those needs, and it does a better job of addressing cost of living increases that were not adequately dealt with in 2023.

Staff has spent the better part of the last year working with our financial services consultant to develop a five-year capital improvement plan. That plan utilizes excess fund balance as a foundation to adequately fund capital needs, using both pay-as-you-go and debt as the primary funding mechanisms. The Council recently adopted a fund balance policy, which will help set the parameters for capital spending for years to come.

**GENERAL FUND SUMMARY**

*“The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, state and federal grants, and various other taxes and licenses. The primary expenditures are for public safety, streets, sanitation, recreation and parks, and general government.” – City of Statesville Annual Comprehensive Financial Report.*

FY2023	FY2024 Proposed	Change	% Change
\$52,280,740	\$55,513,202	\$3,232,462	6.18%

The proposed General Fund budget of \$55,513,202 reflects an overall increase of \$3,232,462, or 6.18% from the prior year. The ad valorem property tax revenues of \$25,645,600 are based on estimated property values of \$4,699,700,000, a property tax rate of \$0.5478 per \$100 in assessed valuation, and a collection rate of 98%. One penny on the tax rate generates \$469,970 in revenue. This reflects an increase of \$1,175,500,000 in tax valuation over this year.

Although this is a significant increase in overall valuation, the proposed budget itself is growing at a smaller percentage than the previous year. The growth between FY2022 and 2023 was over 12%, while this year it is 6.18%. The biggest difference between the two years, from the revenue standpoint, is the total appropriated fund balance and long-term debt proceeds, which were over \$6,500,000 higher in this year than what is proposed in the coming year.

**Major Revenues**

Ad Valorem Taxes are estimated at \$25,645,600; an increase of just over \$6,000,000 or 30% from the prior year. This large jump in revenue is based on significant growth due to development and the countywide reappraisal.

Local Option Sales Taxes are estimated at \$10,435,000; an increase of \$735,000 or 8% based on current year collections and growth projections.

Electricity & Natural Gas Sales Taxes are estimated at \$2,243,000; up from \$2,190,000 in current year collections and projections.

Residential Sanitation Fees will be eliminated entirely in the coming year. The revenue loss of over \$610,000 will be offset by revenue generated through the reappraisal process.

Powell Bill revenue is estimated at \$1,000,000; which is an increase from \$800,000 this year.

Recreation revenues are budgeted at \$609,500; an increase from this year's total.

There will be a direct appropriation of \$1,000,000 to the General Fund from the Electric Utility. This appropriation will be used to cover operating expenses in the General Fund, and in the future could be dedicated to other uses such as debt service or capital.

Investment income has taken a turn for the better. For the last several years, the City has been earning very little interest on invested funds. This year, with the better interest earnings, we have estimated \$1,000,000 in income. This number may be low, as the market has been volatile, but we have been advised that this rate environment will take us at least through the end of the calendar year.

### **Major Expenditures**

There were over \$18,246,521 in General Fund capital requests for FY2024. This is the first year working with Davenport Public Finance to develop a Capital Improvement Plan for the next five years. Through this work, we have been able to plan, and propose funding, for \$8,016,771 in capital improvements. There is a proposed \$2,640,000 Fund Balance appropriation identified to cover some of the capital requests. This, in addition to a \$5,000,000 appropriation that was recently made to buy down the debt on Fire Station 1, will be necessary to fund the major projects over the five-year planning horizon.

Some of the major capital items included in this budget proposal:

- Fire truck
- Street sweeper truck
- Nine Police vehicles
- Design plans for the police station expansion
- Sidewalk projects
- Soccer field lighting
- Two automated garbage trucks
- Rear loading garbage truck
- Various park upgrades

### **Downtown Tax District**

Assessed values for the downtown service district increased by 16% from last year to \$126,179,000. I am recommending maintaining the Downtown Service District tax rate at \$0.10 per \$100 assessed valuation. Revenues are estimated at \$123,655 based on a collection rate of 98%. One penny on the service district tax rate generates \$12,365.

### **Woods Drive Dam Tax District**

In April 2015, the City Council approved the creation of the Woods Drive Dam Municipal Service District effective July 1, 2015, for the purpose of providing funds for routine maintenance and periodic repair of the dam. The assessed value is \$3,795,500. I am recommending maintaining

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the Woods Drive Dam Municipal tax rate at \$0.21 per \$100 assessed valuation. Revenues are estimated at \$7,970 based on a collection rate of 100%. One penny on the service district tax rate generates \$380. As required by law, any unspent funds on maintenance of the dam each year will be reserved for future repairs to the dam.

**ENTERPRISE FUNDS**

*Enterprise funds operate on a philosophy that they will “stand on their own two feet”. Revenues result from exchange transactions associated with the principal activity of the fund, an example being the payment of an electric bill for the electricity used. These funds do not rely on the ad valorem or sales tax and receive no assistance from the General Fund. The city’s enterprise funds include the Airport, Electric, Water and Sewer, Civic Center and Stormwater.*

**AIRPORT FUND SUMMARY**

FY2023	FY2024 Proposed	Change	% Change
\$2,915,100	\$3,676,948	\$761,848	26.13%

The Airport is continuing to provide growth in the City’s General Fund property tax base with an aircraft valuation exceeding \$114,000,000 and buildings over \$30,000,000. The proposed budget for the Airport Fund is \$3,676,948. Operational expenses of the airport are funded primarily with ground and hangar lease and fuel flow revenues generated from the operation of the airport.

**ELECTRIC FUND SUMMARY**

FY2023	FY2024 Proposed	Change	% Change
\$67,226,735	\$49,371,204	-\$17,855,531	-29.92%

The proposed budget for the Electric Fund of \$49,371,204 is balanced with no across-the-board change in retail or wholesale electric rates. This fund has seen the most significant impact over the last year, and I anticipate more of the same in FY2024. Supply chain issues and inflation have caused the city to make some fundamental changes in how it prepares for growth. Larger purchases are taking place due to extreme lead times, but those purchases are also at higher prices. The consequences for not doing this could be a slowdown in the ability to facilitate new development.

The sharp decrease in the overall budget is largely due to a decrease in the purchase cost of wholesale power, coupled with the fact that the FY2023 budget included \$12,000,000 for the construction of a new electric building.

**Major Revenues**

Electric Sales account for most of the revenues in this fund and are estimated at \$46,664,804, up from the prior year’s adopted budget.

**Major Expenditures**

Wholesale purchased power costs of \$32,060,750 are decreased by 10.24% from the previous year.

**Major Capital**

This budget proposal includes almost \$6,000,000 in capital funds for system improvement and expansion, down from \$21,500,000 in FY2023. Most of the capital expenditures are in trucks and equipment and improvements and expansion.

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**WATER & SEWER FUND SUMMARY**

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FY2023	FY2024 Proposed	Change	% Change
\$18,384,300	\$43,143,760	\$24,759,760	134.7%

This fund has seen a dramatic increase, primarily due to a \$20,000,000 water line replacement, which has been funded by the State. This shows a significant increase to the bottom line, as it must be accounted for as revenue and expenditure. In addition, there are several major capital projects in this budget necessary to keep our systems in good repair and to expand to meet the demands of growth.

The five-year Water and Sewer Rate Analysis presented to Council prior to the FY2022 budget recommended an increase in water and sewer rates of 20%, and then to incrementally raise water and sewer rates in following years. However, revenues have stabilized to the point that there is no recommended increase in this year’s budget.

**Major Revenues**

Based on the past 20% increase and coupled with significant growth the city has seen an overall increase in revenues. Water sales are estimated at \$6,145,500 and sewer fees at \$9,680,200. These are significant increases over this year, at 11.8% and 9.22%, respectively. In addition, water and sewer system development fees are planned to reach almost \$850,000, an almost two-fold increase, and directly due to planned growth.

**Major Capital**

I am recommending \$28,089,700 in capital outlay this year to address some of the most critical needs, and to begin working on capacity planning at the Fourth Creek Wastewater Treatment Plant. This number reflects the \$20,000,000 allocation from the state, with the remaining amount being funded through water and sewer rates, and a transfer from the Water & Sewer Capital Reserve Fund.

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Some of the major capital projects are as follows:

- Waterline rehab project
- South Yadkin River pump station repair
- Fourth Creek Wastewater Treatment Plant 2MG equalization basin
- Lift station emergent requirements
- Aeration basin aerators
- Plans for elevated water tank
- Upsizing of Exit 54 sewer line

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**CIVIC CENTER FUND SUMMARY**

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FY2023	FY2024 Proposed	Change	% Change
\$1,089,400	\$1,535,855	\$446,455	41%

The proposed budget for the Civic Center is \$1,535,855; an increase of 41% from last year. Civic Center fees are estimated at \$290,000, an increase from last year. Transfers from occupancy tax receipts are projected at \$950,000 to balance the budget. Any excess collections of occupancy taxes, which are estimated to increase by almost \$200,000 in the upcoming year, will be reserved for future capital and debt service for the facility, with a proportionate share going to the Statesville Convention and Visitor’s Bureau (SCVB).

The city has developed a plan to work closer with the SCVB to market the Civic Center. This multi-year effort will culminate with a partnership between the two entities to eliminate redundant services and effectively market Statesville as a destination and the Civic Center as an asset in those efforts. This arrangement will ultimately move more money toward the SCVB in return for marketing services that will have a beneficial effect on the Center and the City as a whole.

Major capital improvements will include:

- Carpet replacement
- Light fixture replacements

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**STORMWATER UTILITY FUND SUMMARY**

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FY2023	FY2024 Proposed	Change	% Change
\$2,281,340	\$2,466,052	\$184,712	8.1%

The proposed budget for the Stormwater Fund is \$2,466,052 with no recommended increase in fees. Stormwater fee collections are anticipated at \$2,298,400 and we have appropriated fund

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balance at \$167,652. This was a planned appropriation as we knew there were several large projects on the horizon and the fund was performing at a surplus to build into those projects.

### **Major Capital**

Major capital projects and equipment are budgeted at \$739,000, some of which are as follows:

- Holland Drive wing wall replacement
- Sunningdale Lane box culvert
- South Toria Drive improvements
- Beauty Street improvements

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### **CITY OF STATESVILLE EMPLOYEES**

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Recruitment and retention have been a major challenge over the last year, as it has been with most employers. This budget recommends significant actions that I hope will help with keeping valuable talent and recruiting qualified applicants when we do have vacancies. Based on guidance from the Winter Planning Retreat, and actions taken since that time, the Council seems to be committed to taking the necessary steps to stabilize our workforce.

I have included an eight percent (8%) cost of living increase in the proposed budget. Inflation has impacted everyone, and last year we were unable to come close to the Consumer Price Index (CPI) with our employee raises. The proposed increase will make up some of that ground, at a cost of approximately \$2,200,000. This budget also increases salaries for part-time positions, which have proven difficult to fill in these days when hourly rates have risen significantly.

In February, the City Council discussed the competitiveness of Fire Department salaries in comparison with local competing agencies. At the time, Concord and Mooresville had just made significant moves in salaries, and indeed, we lost some personnel. The Council was then informed that a proposal would be included in the upcoming budget to adjust salaries to a competitive rate. This year's budget reflects an almost \$5,000 across-the-board increase in the Fire Department, in addition to the 8% COLA mentioned previously. The total for this adjustment is \$394,000.

In addition, several years ago the Council approved developing, and funding, a four cycle pay review for all positions. In FY2023 the second cycle of the study was implemented (funded) and this budget proposes to fully fund the third cycle of increases, to the tune of \$430,000.

The cost of group health insurance will stay level in the upcoming year. This is a welcome change to double digit increases over the last several years.



This budget includes plans for fully funding a matching deferred compensation program (401k) up to 5% of the employee's pay. This is a significant change that will bring us closer to matching plans offered by many of our peers, many of whom provide a 5% contribution regardless of the employee match.

There are seven full-time equivalent positions being recommended in the general fund, and three in the enterprise funds. Some of the requested positions are due to growth, primarily in Planning, Streets, Sewer Maintenance, and Sanitation. Others are due to emergent issues such as safety, new regulations, and redundancy.

Positions requested in the FY2024 Budget:

### General Fund

- **Sanitation, Mechanical Equipment Operator** – This position is directly associated with growth. The city is averaging between three and four hundred new homes per year, which equates to one new route. The current staff simply cannot maintain the number of stops with the current staff without there being a service reduction.
- **Human Resources, Technician** – On a per employee ratio, the Human Resources Department is understaffed. They are unable to get to projects and tasks that are necessary for the city to move forward from an employee perspective. Projects such as internal market studies and the implementation of a merit-based pay system, which the Council has previously requested, just cannot be completed at the current staffing level.
- **Planning, Planner I** – There has been no significant slowdown in development inquiries over the last year. Our planning staff is currently behind in reviews, phone calls, and overall developer interactions that must be made to facilitate the development that is ongoing, and which contributes directly to the growth in the tax base.
- **Police, two investigators** – Three investigators have been shifted to high crime areas in the last six months. That shift has left a void for the remainder of the city, which these two positions will help to fill.
- **Fire, Life Safety Coordinator** – The Fire Department has been without this position since COVID. It is currently filled by a firefighter and would be made into a full position that is necessary to achieve some of the requirements for accreditation and the ISO 1 rating.
- **Streets, Mechanical Equipment Operator** – This is another position tied to growth. The transportation network is growing, while the age of our infrastructure is going up. To keep up with all things streets adequately and safely; including curb, gutter, and sidewalks, more help is needed.

### Enterprise Funds

- **Sewer Maintenance, Mechanical Equipment Operator** – this position will help deal with the addition of over ten miles of water and sewer lines and the need for preventative maintenance.

- **Third Creek Wastewater Treatment Plant, Senior Operator** – This position is requested as a backup to the Supervisor’s position and is intended to fill a succession role and control overtime.
- **Fourth Creek Wastewater Treatment Plant, Trainee** – This position is meant to backfill the need for new positions in the future, and in essence, “grow our own”. These positions are relatively hard to fill and training someone from within will help with succession planning.

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### REVENUE NEUTRAL

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The general reappraisal of real property for the City of Statesville occurs once every four years. State law requires that units of local government publish a revenue-neutral tax rate in the budget immediately following the completion of the reappraisal. The purpose of the revenue-neutral tax rate is to provide citizens with comparative information.

The FY2024 operating budget follows the general reappraisal of real property for Statesville. The revenue-neutral tax rate, as defined by G.S. 159-11(e), is the rate that is estimated to produce revenue for the next fiscal year equal to the revenue for the current fiscal year if no reappraisal has occurred. The rate is then adjusted by a growth rate equal to the average annual percentage increase in the tax base due to improvements since the last general reappraisal.

The reappraisal produced a tax base of \$4,699,700,000 for the City of Statesville. The tax levy for the current fiscal year is \$18,902,679, and the growth rate since the last general reappraisal is 3.1%. Using the formula mandated by state law, the revenue-neutral tax rate for Statesville is \$0.4147 cents. The proposed tax rate for FY2024 is \$0.5478 cents, which represents no increase from the property tax rate of \$0.5478 cents for the current fiscal year.

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### BUDGET SUMMARY

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The funds detailed in the preceding sections comprise the 2023-2024 Proposed Municipal Operating and Capital Budget proposal of \$155,707,021. The totals for the six operating funds are shown on the following page:

Fund	FY2023	FY2024 Proposed	Change	% Change
General	\$52,280,740	\$55,513,202	\$3,232,462	6.18%
Electric	\$67,226,735	\$49,371,204	-\$17,855,531	-29.92%
Water and Sewer	\$18,384,300	\$43,143,760	\$24,759,760	134.7%
Civic Center	\$1,089,400	\$1,535,855	\$446,455	41%
Airport	\$2,915,100	\$3,676,948	\$761,848	26.13%
Stormwater	\$2,281,340	\$2,466,052	\$184,712	8.1%
<b>Total</b>	<b>\$144,177,615</b>	<b>\$156,066,171</b>	<b>\$11,529,706</b>	<b>8%</b>

In addition to the recommended operating budget, proposals are included for other annually appropriated funds as follows:

Fund	FY2023	FY2024 Proposed	Change	% Change
Risk Management	\$7,982,000	\$8,121,000	\$139,000	1.74%
E-911	\$8,000	\$8,000	\$0	-
Occupancy Tax	\$1,083,300	\$1,275,510	\$192,210	17.74%
<b>Total</b>	<b>\$9,073,300</b>	<b>\$9,404,510</b>	<b>\$331,210</b>	<b>3.65%</b>

**KEEP A WEATHER EYE ON THE HORIZON**

Several positive actions have taken place over the last year that will set Statesville up for success. The countywide reappraisal, strong growth and development, and our work with Davenport should all contribute to a strong upcoming year. Furthering strategic actions to retain and recruit employees, addressing service demands due to growth and other influences, and improving internal processes are all important to maintain our residents’ quality of life.

The City Council is over halfway through a strategic planning process, which will establish a mission, vision, core values, and goals for upcoming years. This budget is developed based on the path that the project seems to be following but may need to be adjusted when the plan is completed. However, the fact that the process is underway is important to the future of the city and is an example of the City Council’s interest in leading Statesville into the future in a deliberate and thoughtful way.

Retaining our staff and recruiting when we have vacancies is paramount to the city providing quality services. The Council has done a great job over the last few years in keeping our employees' pay competitive, but now more than ever those efforts need to continue. Based on the recommended compensation changes, all of which were discussed at the Winter Planning Retreat, I believe the Council is setting the city up for success in that regard.

## RECOMMENDATION

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I now therefore recommend to the City Council the City of Statesville's FY2024 Operating and Capital budget. This budget of \$165,111,531 reflects an overall increase of 8% from the current fiscal year. Ad valorem property tax revenues are projected at \$25,250,000, based on estimated property values of \$4,699,700,000, which reflects an increase of \$1,216,600,000 in valuation from this fiscal year. I propose maintaining the property tax rate of \$0.5478, per \$100 in assessed valuation, based on a collection rate of 98%. A General Fund balance appropriation of \$2,640,000 has been included for one-time capital expenditures. Unassigned fund balance is estimated to be just over 67% at the end of FY2022. One penny on the tax rate generates \$469,970 in revenue.

I want to thank the departments, and particularly Michelle Holman, the city's interim Chief Financial Officer, for their assistance in preparing this FY2023-2024 budget proposal. I appreciate the consideration of the City Council in reviewing the budget and providing us with the tools to provide quality services to the citizens of the City of Statesville. We look forward to reviewing this budget proposal with you and receiving your comments and instructions.

Respectfully submitted,



Ronald R. Smith  
City Manager

**CITY OF STATESVILLE**  
**BUDGET TEAM ADJUSTMENTS**  
**Fiscal Year 2023-2024**

This schedule lists the adjustments that were made by the Budget Team to the requested budgets submitted by each department. The basis for these adjustments are typically either the financial incapacity to fund these items, changes in estimates from the beginning of the budget process, or the budget team determines that the requests include or lack the justification to recommend for funding. Capital funded or not funded is listed on another schedule.

DEPARTMENT	DESCRIPTION	AMOUNT
<b>General Fund:</b>		
Mayor & Council	Salaries and Benefits	\$ (1,025)
Mayor & Council	Operating Expenses	1,350
City Manager	Salaries and Benefits	17,890
City Manager	Operating Expenses	500
City Clerk	Salaries and Benefits	2,448
City Clerk	Operating Expenses	-
Finance Administration	Salaries and Benefits	5,047
Finance Administration	Operating Expenses	1,802
Finance Collections	Salaries and Benefits	17,178
Finance Collections	Operating Expenses	(95,460)
Finance Purchasing	Salaries and Benefits	14,629
Finance Purchasing	Operating Expenses	1,150
Human Resources	Salaries and Benefits	(50,139)
Human Resources	Operating Expenses	(95,200)
Information Tech	Salaries and Benefits	13,745
Information Tech	Operating Expenses	(26,566)
Information Tech - GIS	Salaries and Benefits	(4,160)
Information Tech - GIS	Operating Expenses	(413,939)
Information Tech - UB	Salaries and Benefits	14,846
Information Tech - UB	Operating Expenses	14,600
Legal	Operating Expenses	(100,000)
Planning	Salaries and Benefits	(71,973)
Planning	Operating Expenses	(336,056)
Downtown Statesville	Operating Expenses	2,000
Police	Salaries and Benefits	21,873
Police	Operating Expenses	(53,498)
Fire	Salaries and Benefits	36,951
Fire	Operating Expenses	(158,702)
Engineering	Salaries and Benefits	(44,190)
Engineering	Operating Expenses	3,100
Garage	Salaries and Benefits	72,995
Garage	Operating Expenses	3,473
Street	Salaries and Benefits	(8,249)
Street	Operating Expenses	900
Street Construction	Operating Expenses	-
Warehouse	Operating Expenses	246
Sanitation	Salaries and Benefits	(31,436)
Sanitation	Operating Expenses	19,675
Rec - Administration	Salaries and Benefits	10,080
Rec - Administration	Operating Expenses	(60,859)
Rec - Athletics	Salaries and Benefits	10,993
Rec - Athletics	Operating Expenses	2,400
Rec - Fitness Center	Salaries and Benefits	34,603
Rec - Fitness Center	Operating Expenses	1,100
Rec - Programs	Salaries and Benefits	25,824
Rec - Programs	Operating Expenses	3,100

DEPARTMENT	DESCRIPTION	AMOUNT
<b>General Fund Continued:</b>		
Rec - Pool	Salaries and Benefits	26,449
Rec - Pool	Operating Expenses	2,060
Rec - Park Maintenance	Salaries and Benefits	32,399
Rec - Park Maintenance	Operating Expenses	81,304
Public Grounds & Cemetery	Salaries and Benefits	(45,201)
Public Grounds & Cemetery	Operating Expenses	4,893
Special Appropriations	Operating Expenses	(232,499)
<b>TOTAL GENERAL FUND EXCLUDING CAPITAL ADJUSTMENTS</b>		<b>\$ (1,327,549)</b>
<b>Airport:</b>		
Airport Ops	Salaries and Benefits	\$ (100,702)
Airport Ops	Operating Expenses	6,519
<b>Total Airport</b>		<b>\$ (94,183)</b>
<b>Electric:</b>		
Electric Ops	Salaries and Benefits	\$ (362,179)
Electric Ops	Operating Expenses	(1,085,541)
<b>Total Electric</b>		<b>\$ (1,447,720)</b>
<b>Water and Sewer Fund:</b>		
PW-Sewer Maintenance	Salaries and Benefits	\$ (43,840)
PW-Sewer Maintenance	Operating Expenses	2,134
PW-Water Maintenance	Salaries and Benefits	30,283
PW-Water Maintenance	Operating Expenses	(872)
Water Purification	Salaries and Benefits	(18,778)
Water Purification	Operating Expenses	174,765
3rd Creek WWT Plant	Salaries and Benefits	(51,670)
3rd Creek WWT Plant	Operating Expenses	3,150
4th Creek WWT Plant	Salaries and Benefits	14,803
4th Creek WWT Plant	Operating Expenses	231,448
<b>Total Water and Sewer Fund</b>		<b>\$ 341,423</b>
<b>Storm Water:</b>		
Storm Water Ops	Salaries and Benefits	\$ 20,034
Storm Water Ops	Operating Expenses	122,212
		<b>\$ 142,246</b>
<b>Civic Center:</b>		
Civic Center Ops	Salaries and Benefits	\$ 21,235
Civic Center Ops	Operating Expenses	(124,942)
		<b>\$ (103,707)</b>
<b>Total Budget Adjustments Excluding Capital</b>		<b>\$ (2,489,490)</b>

**CITY OF STATESVILLE  
LISTING OF DECISION PACKAGES  
FOR THE BUDGET YEAR 2023-24**

Departments present decision packages summarizing and justifying new or reclassified positions, new or expanded services, or specific operational and capital expenditures. The decision packages are evaluated by the Budget Team based on their merit and the City's financial capacity to fund them.

Department	Description	Requested Amount	Proposed Amount
<b>General Fund:</b>			
Finance - Administration	New Position - Financial Analyst	90,908	-
Human Resources	Human Resource Staff Incentive Program	54,224	-
Human Resources	New Position - HR Technician	78,204	78,204
Human Resources	New Position - HR Assistant	65,530	-
Human Resources	Performance Management Software	31,000	31,000
Human Resources	NEOGOV HR Software	25,000	25,000
Information Technology	Upgrade Technology in Public/Meeting/Training Areas	12,600	12,600
Planning	Promote Planner I to Planner II	15,071	15,071
Planning	Reclassify Planning Technician to Planner II	16,708	16,708
Planning	Replace Planner I	2,639	2,639
Planning	Reclassify Part-time Ordinance Enforcement Officer to Full-time	37,397	-
Police	Police Investigator x 3 with 3 Police Vehicles	371,655	371,655
Fire	Battlion Chief x 3	380,000	38,000
Fire	Fire & Life Safety Educator/Community Risk Reduction	1,470	1,470
Fire	SAFER Grant Required Uniforms and Gear	70,000	70,000
Streets	Skilled Laborer x 2	112,138	56,069
Streets	New Position - Machine Equipment Operator	71,068	-
Streets	Commercial Driver x 2	110,036	-
Sanitation	New Position - Machine Equipment Operator	68,056	68,056
Sanitation	Commercial Driver x 2	110,834	55,417
Sanitation	Waste Collector x 2	97,964	-
<b>Total General Fund</b>		<b>1,822,502</b>	<b>841,889</b>
<b>Airport Fund:</b>			
Airport	Airport Line Technician	62,328	-
Airport	Airport Customer Service	56,700	-
<b>Total Airport Fund</b>		<b>119,028</b>	<b>-</b>
<b>Electric Fund:</b>			
Electric	Add a New Tree Crew	179,353	-
<b>Total Electric Fund</b>		<b>179,353</b>	<b>-</b>
<b>Water and Sewer Fund:</b>			
Sewer Maintenance	Motor Equipment Operator Grade 12	35,587	35,587
Sewer Maintenance	Maintenance Vehicle	50,000	-
Water Plant	Water Operator Apprentice	54,894	54,894
Third Creek WTP	Senior Operator	43,662	43,662
Fourth Creek WWTP	Operator Trainee	33,304	33,304
<b>Total Water/Sewer Fund</b>		<b>217,447</b>	<b>167,447</b>
<b>Stormwater Fund:</b>			
<b>Total Stormwater Fund</b>		<b>-</b>	<b>-</b>

Department	Description	Requested Amount	Proposed Amount
<b>Civic Center Fund:</b>			
Civic Center	Feasibility Study	20,000	20,000
<b>Total Civic Center Fund</b>		<b>20,000</b>	<b>20,000</b>
<b>Total Decision Packages</b>		<b>2,358,330</b>	<b>1,029,336</b>



### **A Shared Vision for Statesville**

The Statesville City Council adopted a vision statement in 2001 that has served the city well. Many of the policies, ordinances and budgets were heavily influenced by these goals, guiding the City in developing a recreation master plan and greenway system, helping establish a new land use plan and unified development ordinance, and funding a downtown marketing study. Much of the City's annual budget was developed by tying department programs to specific vision elements.

One of the recommendations of the 2001 study was to revisit this vision statement in five years to make sure the elements remain a fresh and true representation of the desires of this community. Following the Greater Statesville Chamber's 2006 retreat, where discussion of developing a shared vision for the community was held, a group of stakeholders began the process of reviewing and revising the 2001 vision statement.

A new Vision Statement was developed from the work of 12 strategic partners and the input of Statesville citizens in hopes that it will become a part of the planning process for all community organizations, governmental agencies, citizen groups and businesses. In 2008, the Statesville City Council unanimously adopted the Vision Statement. As Statesville prepares to grow, this Shared Vision will help it grow together.

### **Identity Component**

Statesville will be recognized as a premier city in the region by embracing growth while retaining the unique charms of a small city. Statesville will continue to build a vital city center to serve as the hub of the city, county and region.



Statesville will take advantage of its unique strategic location to recruit and retain business, commerce and industry that will assist in continuing the advantageous balance between residential and commercial components of the tax base. Community leaders will continue to be cooperative and business friendly and strive to maintain a self sustained economy.

### **Social Issues and Values Component**

Statesville will show that it values its diversity by encouraging an attitude of "Many cultures, One Community" that embraces all people, acknowledges hard issues and demonstrates the courage to deal with them.

### **Healthy Lifestyle Component**

Statesville will be a community that provides high quality facilities and resources for optimal wellness, disease management and overall fitness to create an environment that encourages positive, responsible health practices.

### **The Recognition Component**

Statesville will be recognized regionally and at the state and national levels as a city of the future where citizens can live, work and play; where the educational opportunities are excellent; where the greening of the community is significant to all its citizens; where entrepreneurial spirit abounds; where arts, cultural events and cultural awareness are important; and, where all its people can achieve success.

### **Government Support and Communication Component**

Statesville will be a model of effective and efficient government, continually looking for partnership opportunities with community organizations and governmental entities, encouraging citizen involvement and improving communications with its residents and other governmental agencies.

The City of Statesville's adopted annual operating and capital budget is developed in several stages. Although the budget is presented to the Mayor and City Council in May and adopted in June for the upcoming fiscal year (July 1- June 30), its preparation begins several months prior. It is during this process that departments and management have the opportunity to reassess goals and objectives and resources needed to accomplish them.

### Financial Policies and Goals

The City of Statesville follows the statutory provisions of the Local Government Budget and Fiscal Control Act in developing its annual budget for raising and spending money for specified programs, functions, activities or objectives during a fiscal year. An annual balanced budget ordinance is adopted and administered in accordance with general statutes in which the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

The City Council has adopted a Vision Plan for the City of Statesville as outlined in this budget document that addresses long-term goals and objectives of the City. The annual budget is developed including programs, functions, and objectives that align with the Vision Plan and incorporate the following policies:

1. The budget will be developed in accordance with the North Carolina Local Government Budget and Fiscal Control Act.
2. Current operating expenditures during the fiscal year will generally be limited to the current resources.
3. Debt proceeds will not be used to finance current operations.
4. The City will maintain a capital reserve fund to accumulate resources for major capital outlays.
5. The City will maintain a risk management program to provide protection against loss and a reduction in exposure to liability.

Other financial policies of the City of Statesville are as follows:

1. The City will maintain accounting systems in accordance with the Local Government Budget and Fiscal Control Act.
2. Full disclosure will be provided in the annual financial statements.
3. An annual audit will be performed by an independent public accounting firm, which will issue an official opinion on the annual financial statements, with a management letter detailing areas that need improvement if required.
4. The City will strive to maintain an available fund balance in the General Fund well above the minimum level required by the North Carolina Local Government Commission of 8% of expenditures at the end of the fiscal year. Available fund balance in the General Fund as of June 30, 2022 was \$26,200,000 or approximately 67% of operating expenditures.

### Capital Budget Development Phase

The City's capital improvement program (CIP) is a six - year plan for capital equipment and improvements. During the second quarter each year, departments review and update capital outlay needs for the planning period. Each department then meets with the Budget Team (comprised of staff from the City Manager's Office and the Finance Department) to review capital outlay requests.

The six year capital improvement plan is available in the CIP section near the end of the document.

### Long-Range Operating Financial Plans

The City initiated a contract for professional financial advisory services to include financial advice, counsel, and other services deemed appropriate. The contract includes services for capital planning, debt capacity analyses, debt affordability analyses, refunding analyses, cash-flow modeling and financial policies.

A summary of the current long-range financial information is available at the end of the document.

**City Council Planning Phase**

The City Council's goals and directives set the tone for the development of the budget. At its annual planning retreat, held on January 12, 2023 at The Kinsleeshop Farm, the Council met to identify priorities, issues, and projects impacting the next year's budget.

The Council discussed key policy issues that provided the direction of the budget.

**Departmental Budget Development Phase**

During January and February, departments examine current departmental service levels, goals and objectives and revise them to best meet the needs of the citizens, the priorities of the City Council, and directives of the City Manager. In addition, they review and update capital requests for the upcoming year. From this process, they develop departmental budget requests.

Departmental operating budgets are prepared using the base budget philosophy. In general, the base budget philosophy is defined as the department's budget for the current year, plus inflationary increases, minus major one-time expenditures.

When properly executed, the base budget approach allows elected officials to concentrate their attention on changes or enhancements in services. In order to qualify as a base budget, the expenditure side of the equation must be conservative, yet realistic and consistent from department to department. For example, all departments must use the same inflation factor for a given category of expenditures. Such standardization (applied with common sense and good judgment) lets City Council and the public review spending parameters without reviewing each and every line item.

New or expanded services or programs are presented separately as a "decision package." Departments prepare decision packages summarizing and justifying new or expanded services and related operational and capital expenditures.

**Team Review and Development of Proposed Budget**

The Budget Team for this budget cycle was comprised of the City Manager, Assistant City Manager, Assistant to the City Manager, Interim Chief Finance Officer, and the Deputy City Clerk. Department Directors met with the Budget Team in February and March to review departmental operating and capital budget requests. New programs, service enhancements, and decision packages were evaluated based on their relation to City Council's priorities and the City's financial capacity to fund them with current resources.

**Budget Adoption Phase**

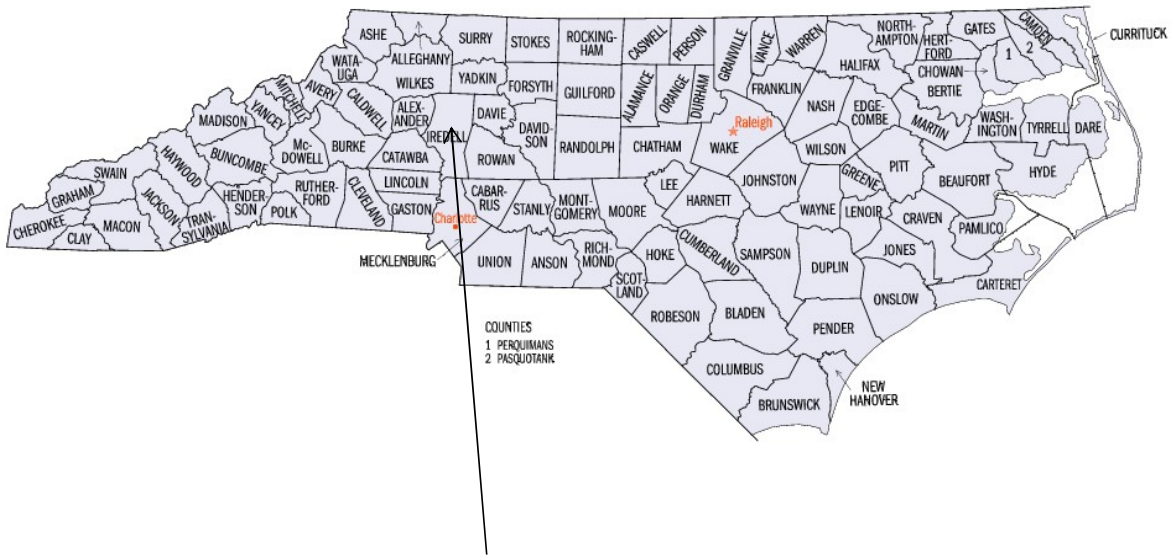
During May and June, the budget adoption phase is completed. The City Manager presents a balanced budget proposal to City Council. According to the provisions of the North Carolina Budget and Fiscal Control Act, the City Council holds a public hearing to receive public comment on the budget. The Council then conducts a series of budget work sessions to discuss the City Manager's budget proposal.

The proposed budget is revised as directed by the Council. Once this step is completed, the City Council adopts the budget ordinance by July 1 as required by state law.

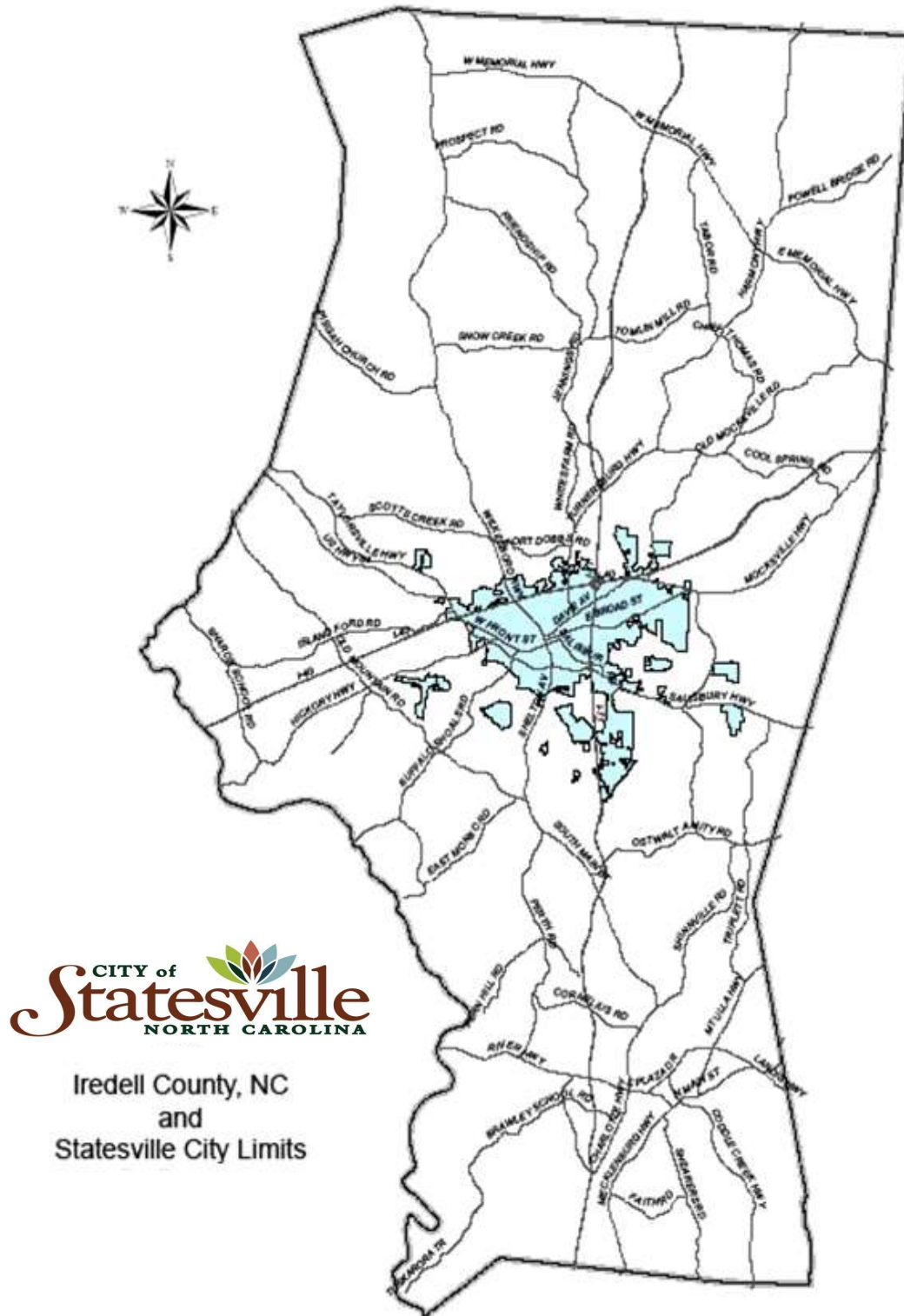
**Budget Amendments**

After the budget ordinance is enacted, the City Council may amend it at any time during the fiscal year. Each amendment must continue to adhere to the balanced budget requirement and may in no way alter the property tax levy or a taxpayer's liability.

The adopted budget ordinance authorizes the budget officer (City Manager) to approve budget revisions within a departmental budget not affecting the total departmental appropriation. The budget officer may also transfer amounts between departments of the same fund with an official report on such transfers to City Council.



CITY OF STATESVILLE, NORTH CAROLINA



Iredell County, NC  
and  
Statesville City Limits

Statesville has a unique and interesting history in its more than 200 years of existence. On December 19, 1789, the North Carolina General Assembly created the Town of Statesville primarily because of its central location in Iredell County and in western North Carolina. The City was formally incorporated on January 9, 1847 as the area began to grow in number and prosperity.

History surrounds the residents of Statesville. Four historic residential districts represent housing that dates back as old as the mid-1800's. The downtown retail district is listed on the National Register of historic places. Statesville's commitment to revitalization and growth in the downtown retail district has resulted in a beautiful, vibrant Main Street city.

Having exceptional transportation access with Interstates 77 and 40 intersecting in Statesville, and with close proximity to neighboring big cities Charlotte and Winston-Salem, an abundance of opportunities for growth exist. Statesville is the county seat of Iredell County and the county's second largest city.

Statesville has operated under the Council-Manager form of government since 1949. The mayor and eight council members are elected on a non-partisan basis with six council members elected from wards and two elected at-large. All nine elected officials serve four-year staggered terms. City Council, which acts as the City's legislative and policy-making body, selects the City Manager, who is the City's chief administrator and implements the policies and programs adopted by City Council.

**STATISTICAL INFORMATION:**

Population

Statesville	29,450
Iredell County	194,835

Size (square miles)

Statesville	24.5
Iredell County	597

Climate

Average Annual Rainfall	44 inches
Average Annual Snowfall	5 inches
Average Annual Temperature	57 F
Average Annual High Temperature	69 F
Average Annual Low Temperature	43 F

Fire Protection

Number of Stations	4
Number of Firefighters	83

Police Protection

Number of Stations	2
Number of Police Officers	85

Number of City Personnel

490

Culture and Recreation

Statesville Fitness Center	1
Leisure Pool	1
Community Centers	2
Parks and Playgrounds	17
Tennis Courts	10

Utilities

Electric Customers	14,034
Water Customers	12,339
Sewer Customers	11,200
Stormwater Customers	112,000



North Carolina's Office of Management Budget Demographic Information

Population

Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023
25,731	25,714	25,797	25,828	26,028	28,977	29,450

Median Age

2017	2018	2019	2020	2021	2022	2023
40	40	40	40	40	40	40

(\* Department of Revenue Estimated Census based on Fiscal Year)

**Employment Information** (Source: Federal Reserve Bank of St. Louis)

Unemployment rate as of January 2022 for Iredell County:

2017	2018	2019	2020	2021	2022	2023
5.3%	4.2%	3.9%	4.0%	5.4%	3.4%	3.7%

City of Statesville Racial Composition

White	14,618	49.6%
Black	9,852	33.7%
Hispanic	3,887	13.2%
Asian	546	2.6%
Other/Multi-Racial	118	0.4%
	29,450	100%

Iredell County Age

2023 Proj Median Age	38.6
2016 Proj Total Pop 0-19	43,933 25.0%
2016 Proj Total Pop 20-24	10,031 6.0%
2016 Proj Total Pop 25-34	18,979 11.3%
2016 Proj Total Pop 35-44	22,820 13.6%
2016 Proj Total Pop 45-54	26,231 15.7%
2016 Proj Total Pop 55-64	21,209 12.7%
2017 Proj Total Pop 65+	24,290 14.5%

<sup>1</sup>. census.gov

<sup>2</sup>. Source: N. C. Department of Commerce

**STATESVILLE'S TOP TEN EMPLOYERS AS OF JUNE 30, 2022**

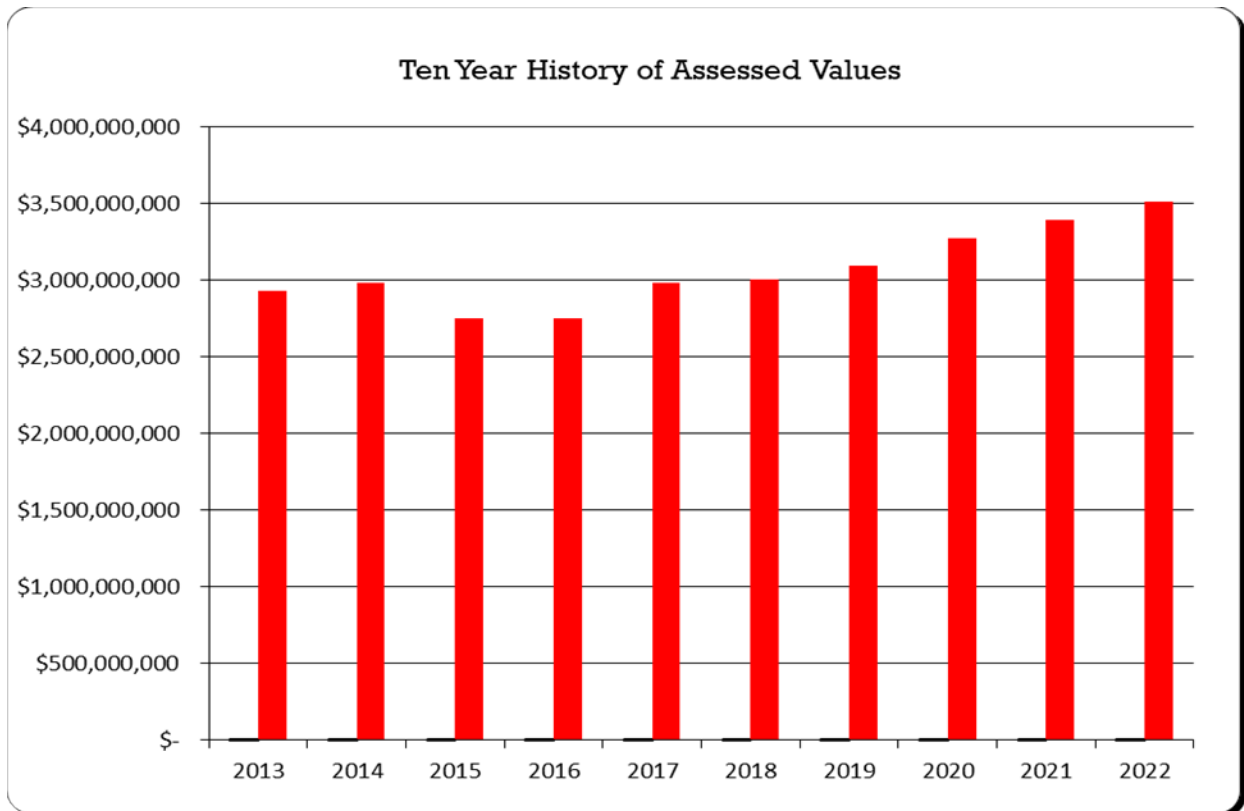
Lowe's Companies, Inc	4200
Iredell-Statesville Schools	2900
Iredell Memorial Hospital	1448
Iredell County Government	1330
Piedmont HealthCare	1021
Denso	745
Doosan Infracore Power	500
City of Statesville	490
Nelson Global Products	450
Manheim Statesville	350

<sup>1</sup>. Source: Iredell County Economic Development Corporation



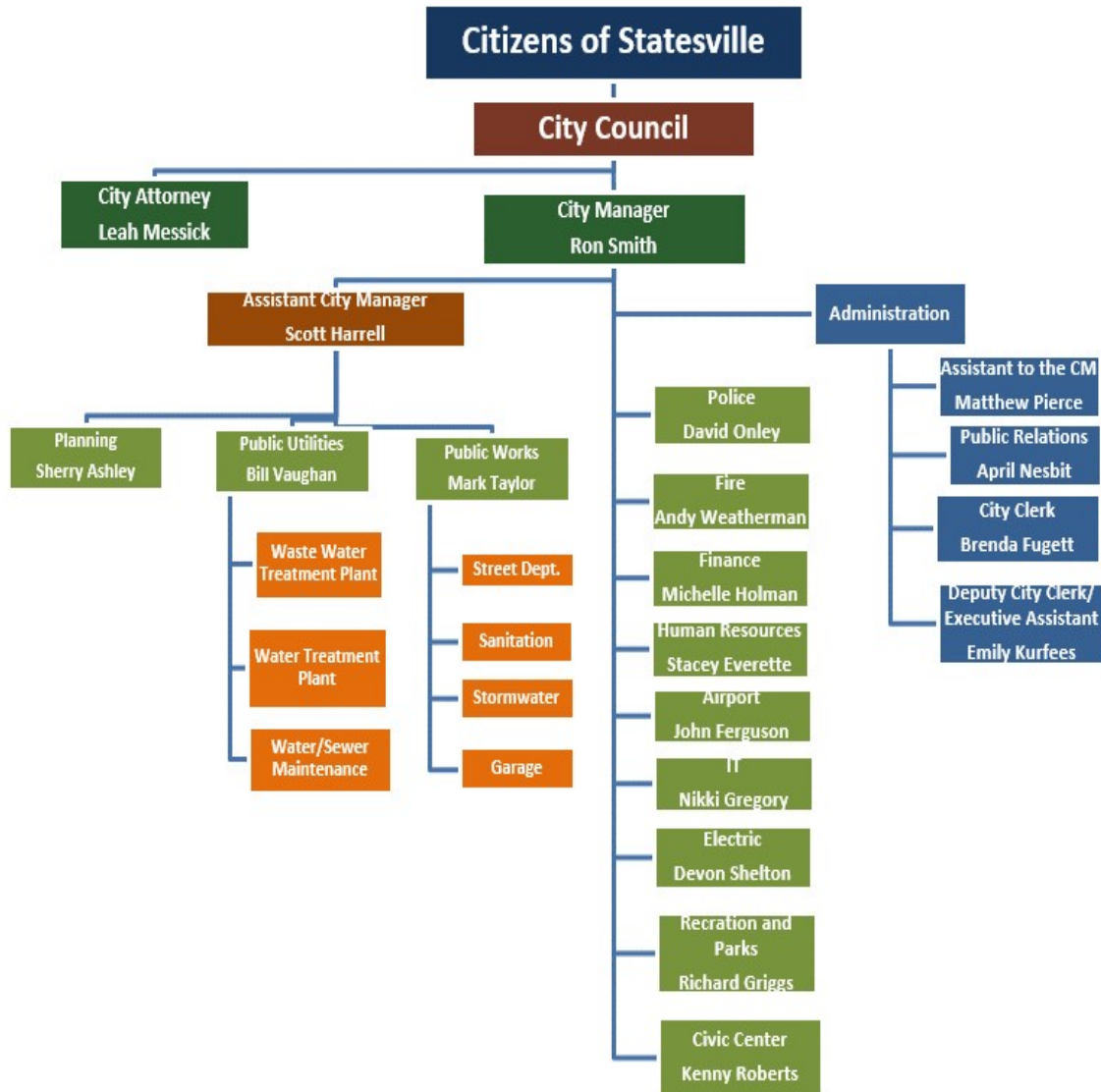
Principal Taxpayers (June 30, 2023)

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Assessed Valuation</u>	<u>Total Assessed Valuation</u>
Denso Manufacturing	Electric Equipment Mfg.	\$ 117,709,475	3.35%
Lowe's	Home Improvement Retailer	61,378,210	1.75%
Providencia USA Inc.	Non-Woven Plastic Materials Mfg.	50,349,206	1.43%
Pratt Industries, Inc.	Corrugated Container Mfg.	37,554,600	1.07%
Statesville HMA Inc.	Health Care Facility	35,818,115	1.02%
Clark Equipment Company	Construction Equipment	32,613,119	0.93%
Cheney Bros Inc.	Food Product Supplier	23,579,472	0.67%
Brixmor Holdings	Property Management	22,943,100	0.65%
Bartlett Milling Company	Feed Manufacturer	22,209,773	0.63%
Kewaunee Scientific Corp	Laboratory Furniture Mfg.	19,373,148	0.55%
Ten largest taxpayers		423,528,218	12.06%
All other taxpayers		3,087,454,336	87.94%
Total assessed value		\$ 3,510,982,554	100.00%





City of Statesville, North Carolina  
Organizational Chart





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The accounts of the City of Statesville are organized on the basis of funds. The operations of each fund are accounted for with a separate set of self-balancing accounts comprised of assets, liabilities, fund equity, revenues, and expenses. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The City develops its budget as required by the North Carolina Local Government Budget & Fiscal Control Act on a modified accrual basis where revenues are recorded when received in cash and liabilities are recorded when known. During the year, the City's accounting system is maintained on the same basis as the adopted budget. At year-end, the City's Annual Financial Report (AFR) is prepared on the basis consistent with generally accepted accounting principles. For the most part, this is consistent with the way the City prepares its budget, except that funds are adjusted to the full accrual basis for financial statement presentation. The main differences between budget and AFR for funds are 1) capital outlay and debt service principal payments are recorded as expenditures for budgetary purposes as opposed to adjustments of balance sheet accounts in the financial statements, and 2) depreciation is not recognized for budgetary purposes and is recorded as an expense in the AFR.

The City of Statesville adopts annual budget ordinance for the City's General, Enterprise, Internal Service, and certain Special Revenue Funds. According to state law, the City operates on a fiscal year beginning on July 1 and ending on June 30. All annual appropriations lapse at fiscal year end.

## GOVERNMENTAL FUNDS

### General Fund

The general fund is the principal operating fund of the City. It is used to account for all financial resources and expenses, except those required to be accounted for in another fund, that are traditionally associated with government. The primary revenue sources are ad valorem taxes and state-shared revenues. The primary expenses are for public safety, streets and highways, sanitation, parks and recreation, and general government services. The basis of accounting is modified accrual.

### Special Revenue Funds

A special revenue fund is used to provide full budgetary accountability for restricted revenues. A special revenue fund is established when required by legal mandate or sound financial management practices. These funds are as follows:

- Home Program Grant Fund
- Drug Enforcement Fund
- Occupancy Tax Fund
- General Capital Reserve Fund
- Economic Development Fund
- Domestic Violence Grant Fund
- Secondary E-911 Fund
- American Rescue Plan Act Fund
- State Capital Infrastructure Funds Fund

The City has two special revenue funds that are annually appropriated: Occupancy Tax Fund and Secondary E-911 Fund.

### Occupancy Tax Fund

This fund is used to account for receipts of a local hotel/motel occupancy tax that are restricted to the operation of the City's Civic Center and the promotion of travel and tourism.

### Capital Projects Funds

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital improvements. Frequently capital projects extend over more than one fiscal year. These funds are as follows:

- Streetscape Construction
- Transportation Grant - TAP
- Shelton Avenue Multi-Use Path
- Brookdale US-21
- Bethlehem Road Project
- Municipal Service Center
- Fire Station Project Fund

**PROPRIETARY FUNDS**

Proprietary Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of City Council is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The City has four enterprise funds: Electric, Water and Sewer, Storm Water and Civic Center. The basis of accounting is full accrual.

**Airport Operating Fund**

This fund is used to account for the City's Airport operations. Its revenue source is direct receipts from its operations such as airport leases and fuel flow fees.

**Electric Fund**

This fund is used to account for the activities of the City's electric utility, which provides electric service to the residents of the City. The fund is fully self-supporting from various user charges and electricity sales.

**Water and Sewer Fund**

This fund is used to account for the activities necessary to furnish water and sewer treatment, water distribution, sanitary sewer collections, and related bonded debt service. This fund is fully self-supporting from various user charges for its service.

**Stormwater Fund**

The stormwater program will establish and maintain a consistent source of revenue to enable the city to maintain compliance with the NPDES/Ph II stormwater permit as well as begin to address deteriorating storm water system.

**Civic Center Fund**

This fund is used to account for the operations of the City's Civic Center, which opened in January, 2000. This operation was accounted for in the General Fund in prior year's budgets. Beginning with fiscal year 2001-2002, Civic Center activities are accounted for in a separate enterprise fund. Resources that fund this operation are from facility user charges and hotel/motel.

**Enterprise Reserve Funds**

Enterprise reserve funds are used to provide full budgetary accountability for restricted revenues. An enterprise reserve

fund is established when required by legal mandate or sound financial management practices. These funds are as follows:

- Airport Improvement Fund
- Electric Utility Capital Reserve Fund
- Water and Sewer Capital Reserve Fund

**Capital Project Funds**

Capital Project Funds are used to account for financial resources used for the acquisition or construction of major capital improvements. Frequently capital projects extend over more than one fiscal year.

- Parallel Taxiway Project
- Glideslope and Localizer
- SE Parallel Lighting & Electrical Vault
- East Corporate Area Development
- Runway Safety Area Extension
- Fixed Based Operations Improvement Fund
- Water Sewer Infrastructure
- Electric AMI
- Water AMI
- Waterline Replacement Project

**INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. The City has one internal service fund: Risk Management Fund.

**Risk Management Fund**

This fund is used to account for the operations of the City's employee health insurance plan and wellness program and its the City's premiums and retained loss portion of its Property and Casualty Liability, Municipal Equipment and Boiler Machinery.

**FIDUCIARY FUNDS**

The City maintains one fiduciary funds where the City hold funds for the benefit of qualified individuals.

- Statesville Connects (Utility Donation Fund) - donations for the aid of utility customers.

## Relationship Between Functions and Funds

Departments (Functional Units)	General Government	Public Safety	Transportation	Environmental Protection	Cultural and Recreation	Utilities	Tourism
<b>GOVERNMENTAL FUNDS</b>							
General Fund	X	X	X	X	X	X	X
General Capital Reserve Fund	X	X	X				
Separation Allowance Fund		X					
Occupancy Tax Fund	X						X
Home Consortium Fund	X						
Drug Enforcement Fund		X					
Domestic Violence Fund		X					
Economic Development Fund	X						
Secondary E-911 Fund		X					
American Rescue Plan Act Fund	X	X					
State Capital Infrastructure Funds Fund	X	X					
Streetscape Fund	X						
Transportation TAP Fund			X				
Brookdale NC-21 Fund			X				
Shelton Avenue Multi-Use Path CPF			X				
Municipal Service Center Fund	X	X					
Bethlehem Road Fund	X		X				
Fire Station Project Fund	X	X					
<b>PROPRIETARY FUNDS</b>							
Airport Operating Fund			X				
Airport Improvement Fund			X				
Parallel Taxiway Project Fund			X				
Glideslope and Localizer CPF			X				
SE Parallel Lighting and Electrical Vault Fund			X				
East Corporate Area Development Fund			X				
Runway Safety Area Extension Project Fund			X				
Fixed Based Operations Fund			X			X	
Electric Fund						X	
Electric Capital Reserve Fund						X	
Electric AMI Capital Project Fund						X	
Water and Sewer Fund						X	
Water and Sewer Capital Reserve Fund						X	
Sewer Oversize Line Fund						X	
Water Sewer Infrastructure Capital Improvements						X	
Water AMI Capital Project Fund						X	
Waterline Replacement Fund						X	
Stormwater Fund			X			X	
Civic Center Fund							X
<b>INTERNAL SERVICE FUNDS</b>							
Risk Management Fund	X	X	X	X	X	X	X
<b>FIDUCIARY FUNDS</b>							
Utility Donation Fund						X	

TOTAL REVENUES AND SOURCES - ALL FUNDS

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
General Fund	\$ 43,146,613	\$39,557,500	\$52,280,740	\$ 55,513,202	6.18%
Airport Operating Fund	2,360,500	2,385,200	2,915,100	3,676,948	26.13%
Electric Fund	56,570,280	48,680,000	67,226,735	49,371,204	-26.56%
Water and Sewer Fund	14,587,457	15,236,000	18,384,300	43,143,760	134.68%
Stormwater Fund	1,869,685	2,346,000	2,281,340	2,466,052	8.10%
Civic Center Fund	692,771	1,550,500	1,089,400	1,535,855	40.98%
Risk Management Fund	7,053,211	7,175,000	7,982,000	8,013,000	0.39%
Occupancy Tax Fund	887,532	950,000	1,083,300	1,275,510	17.74%
Secondary E-911 Fund	37,798	75,000	8,000	8,000	0.00%
<b>Total Revenues</b>	<b>\$127,205,847</b>	<b>\$117,955,200</b>	<b>\$153,250,915</b>	<b>\$ 165,003,531</b>	<b>7.67%</b>

TOTAL EXPENDITURES AND USES - ALL FUNDS

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
General Fund	\$35,577,951	\$45,257,094	\$52,280,740	\$ 55,513,202	6.18%
Airport Operating Fund	1,844,684	2,385,200	2,915,100	3,676,948	26.13%
Electric Fund	52,708,068	48,680,000	67,226,735	49,371,204	-26.56%
Water and Sewer Fund	14,282,562	15,227,946	18,384,300	43,143,760	134.68%
Stormwater Fund	2,187,710	2,350,000	2,281,340	2,466,052	8.10%
Civic Center Fund	757,156	1,782,000	1,089,400	1,535,855	40.98%
Risk Management Fund	6,117,438	7,175,000	7,982,000	8,013,000	0.39%
Occupancy Tax Fund	881,908	950,000	1,083,300	1,275,510	17.74%
Secondary E-911 Fund	74,582	75,000	8,000	8,000	0.00%
<b>Total Expenditures</b>	<b>\$114,432,059</b>	<b>\$123,882,240</b>	<b>\$153,250,915</b>	<b>\$ 165,003,531</b>	<b>7.67%</b>

**TOTAL REVENUES BY SOURCE - ALL FUNDS**  
**Fiscal Year 2023-2024**

	Total	General Fund	Electric Fund	Water & Sewer Fund	Civic Center Fund	<sup>1</sup> Other Funds
Ad Valorem Taxes	\$ 25,645,600	\$25,645,600	\$ -	\$ -	\$ -	\$ -
Other Taxes & Licenses	1,334,985	59,475	-	-	-	1,275,510
Unrestricted Intergovernmental	13,326,700	13,318,700	-	-	-	8,000
Restricted Intergovernmental	2,143,250	2,143,250	-	-	-	-
Permits & Fees	450,500	160,500	-	-	290,000	-
Sales & Services	79,898,552	1,413,400	47,924,804	16,670,700	-	13,889,648
Investment Earnings	1,250,000	1,000,000	-	210,000	25,000	15,000
Other Revenue	21,258,100	228,000	946,400	20,000,000	-	83,700
Reimbursements and PILOT	6,364,277	6,364,277	-	-	-	-
Long-term Debt	4,410,000	1,410,000	-	3,000,000	-	-
Transfers	2,512,600	1,130,000	-	432,600	950,000	-
Fund Balance	6,408,967	2,640,000	500,000	2,830,460	270,855	167,652
<b>Total Revenues</b>	<b>\$ 165,003,531</b>	<b>\$55,513,202</b>	<b>\$49,371,204</b>	<b>\$ 43,143,760</b>	<b>\$1,535,855</b>	<b>\$ 15,439,510</b>

**TOTAL EXPENDITURES BY MAJOR OBJECT - ALL FUNDS**  
**Fiscal Year 2023-2024**

	Total	General Fund	Electric Fund	Water & Sewer Fund	Civic Center Fund	<sup>1</sup> Other Funds
Salaries & Benefits	\$ 43,864,301	\$32,513,331	\$4,460,708	\$4,852,543	\$707,740	\$1,329,979
Operating	70,140,145	13,336,477	37,729,762	6,556,330	615,465	11,902,111
Capital Outlay	43,126,489	8,012,271	5,988,184	28,086,700	185,000	854,334
Debt Service	4,560,487	1,303,123	-	2,934,388	-	322,976
Transfers	2,964,109	-	1,192,550	713,799	27,650	1,030,110
Contingency & Future Capital	348,000	348,000	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 165,003,531</b>	<b>\$55,513,202</b>	<b>\$49,371,204</b>	<b>\$43,143,760</b>	<b>\$1,535,855</b>	<b>\$15,439,510</b>

1. Other funds are the following:

- Airport Operating Fund
- Stormwater Fund
- Risk Management Fund
- Occupancy Tax Fund
- Secondary E-911



## TOTAL REVENUES - ALL FUNDS

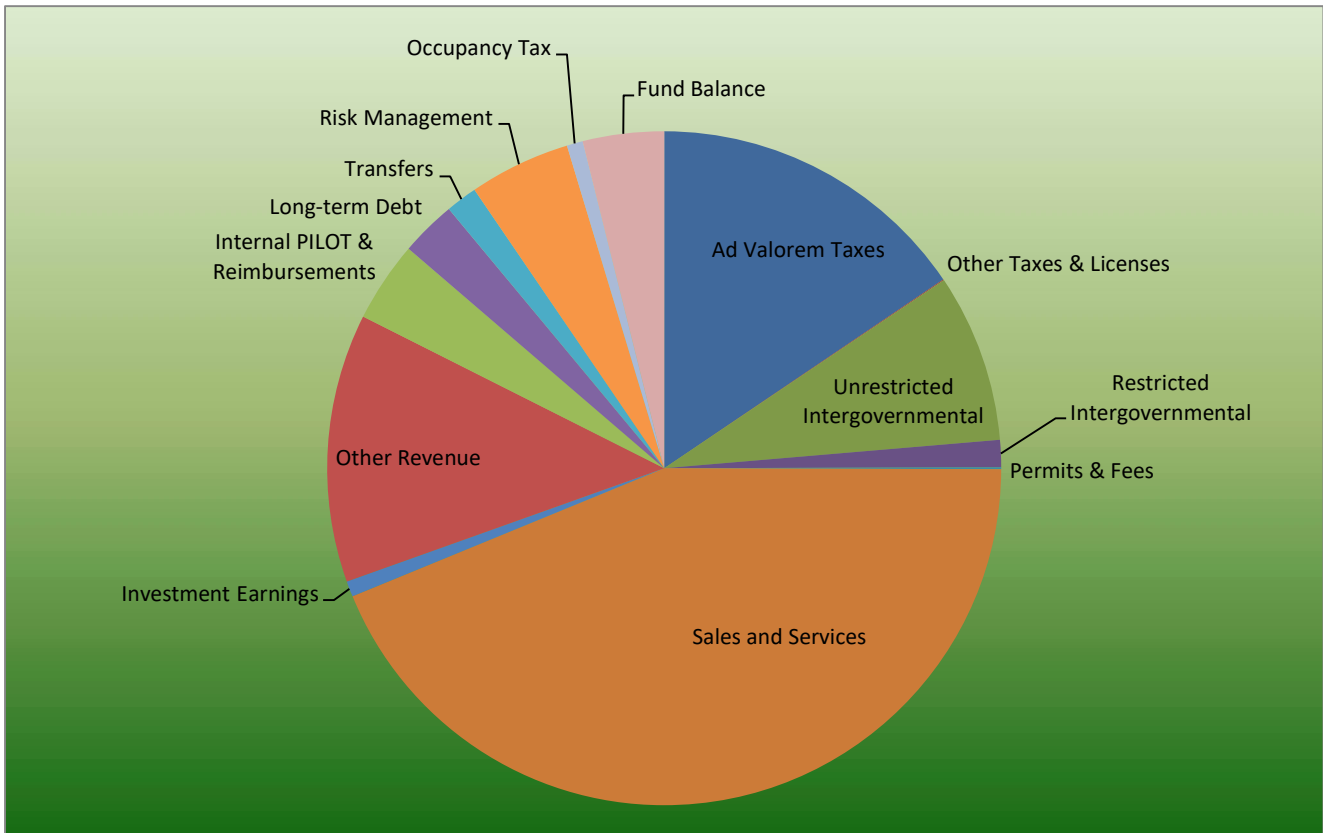
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>OPERATING FUNDS</b>					
<b>General Fund</b>					
Ad Valorem Taxes	\$18,820,501	\$19,014,000	\$19,643,500	\$25,645,600	30.56%
Other Taxes & Licenses	52,803	40,000	50,000	59,475	18.95%
Unrestricted Intergovernmental	11,899,771	10,725,000	12,517,000	13,318,700	6.40%
Restricted Intergovernmental	2,333,827	1,113,000	1,334,000	2,143,250	60.66%
Permits & Fees	152,360	125,000	135,000	160,500	18.89%
Sales & Services	2,174,177	2,397,500	1,810,000	1,413,400	-21.91%
Investment Earnings	15,287	100,000	10,000	1,000,000	9900.00%
Other Revenue	1,158,465	110,000	111,000	228,000	105.41%
Reimbursements and PILOT	4,911,387	4,933,000	6,004,300	6,364,277	6.00%
Long-term Debt	-	5,700,000	6,616,000	1,410,000	-78.69%
Transfers	1,628,035	-	106,500	1,130,000	961.03%
Fund Balance	-	1,000,000	3,943,440	2,640,000	-33.05%
<b>Total General Fund</b>	<b>\$43,146,613</b>	<b>\$45,257,500</b>	<b>\$52,280,740</b>	<b>\$55,513,202</b>	<b>6.18%</b>
<b>Airport Operating Fund</b>					
Operating Revenues	2,288,394	2,315,700	2,814,000	3,578,248	27.16%
Investment Earnings	119	1,000	1,000	15,000	1400.00%
Other Revenue	71,987	68,500	81,800	83,700	2.32%
Transfers	-	-	-	-	N/A
Fund Balance	-	-	18,300	-	N/A
<b>Total Airport Fund</b>	<b>2,360,500</b>	<b>2,385,200</b>	<b>2,915,100</b>	<b>3,676,948</b>	<b>26.13%</b>
<b>Electric Fund</b>					
Electric Sales and Services	55,779,523	45,120,000	45,815,000	47,924,804	4.61%
Investment Earnings	2,470	-	-	-	N/A
Other Revenue	788,287	360,000	896,400	946,400	5.58%
Long-term Debt	-	-	16,000,000	-	N/A
Transfers	-	-	-	-	N/A
Fund Balance	-	3,200,000	4,515,335	500,000	-88.93%
<b>Total Electric Fund</b>	<b>\$56,570,280</b>	<b>\$48,680,000</b>	<b>\$67,226,735</b>	<b>\$49,371,204</b>	<b>-26.56%</b>

## TOTAL REVENUES - ALL FUNDS (Cont.)

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>OPERATING FUNDS</b>					
<b>Water &amp; Sewer Fund</b>					
Water Revenues	\$4,856,131	\$5,275,000	\$5,497,000	\$6,145,500	11.80%
Sewer Revenues	7,532,475	8,521,000	8,863,000	9,680,200	9.22%
System Development Fees	657,257	395,000	420,000	845,000	101.19%
Investment Earnings	9,414	50,000	50,000	210,000	320.00%
Other Revenue	201,656	-	-	20,000,000	N/A
Long-term Debt	-	-	-	3,000,000	N/A
Transfers	1,330,524	395,000	420,000	432,600	3.00%
Fund Balance	-	600,000	3,134,300	2,830,460	-9.69%
Total Water & Sewer Fund	14,587,457	15,236,000	18,384,300	43,143,760	134.68%
<b>Stormwater Fund</b>					
Operating Revenues	2,187,095	1,950,000	2,210,000	2,298,400	4.00%
Investment Earnings	195	-	-	-	N/A
Long Term Debt	-	-	-	-	N/A
Transfers	-	-	-	-	N/A
Fund Balance	-	400,000	71,340	167,652	135.00%
Total Stormwater Fund	2,187,290	1,950,000	2,281,340	2,466,052	8.10%
<b>Civic Center Fund</b>					
Fees	-	-	215,000	290,000	34.88%
Investment Earnings	2,300	-	-	25,000	N/A
Other Revenue	-	-	-	-	N/A
Transfers	690,471	750,500	850,000	950,000	11.76%
Fund Balance	-	800,000	24,400	270,855	1010.06%
Total Civic Center Fund	692,771	1,550,500	1,089,400	1,535,855	40.98%
<b>RISK MANAGEMENT FUND</b>					
Risk Management	7,053,211	7,175,000	7,982,000	8,013,000	0.39%
Total Internal Service Funds	7,053,211	7,175,000	7,982,000	8,013,000	0.39%
<b>SPECIAL REVENUE FUNDS</b>					
Occupancy Tax Fund	887,179	950,000	1,083,300	1,275,510	17.74%
Secondary E-911	74,582	75,000	8,000	8,000	0.00%
Investment Earnings	353	-	-	-	N/A
Total Special Revenue Funds	962,114	1,025,000	1,091,300	1,283,510	17.61%
<b>TOTAL REVENUES-ALL FUNDS</b>	<b>\$127,560,236</b>	<b>\$123,259,200</b>	<b>\$153,250,915</b>	<b>\$165,003,531</b>	<b>7.67%</b>

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Ad Valorem Taxes	\$18,820,501	\$19,014,000	\$19,643,500	\$25,645,600	30.56%
Other Taxes & Licenses	52,803	40,000	50,000	59,475	18.95%
Unrestricted Intergovernmental	11,899,771	10,725,000	12,517,000	13,318,700	6.40%
Restricted Intergovernmental	2,333,827	1,113,000	1,342,000	2,151,250	60.30%
Permits & Fees	152,360	125,000	135,000	160,500	18.89%
Sales and Services	73,287,957	64,024,200	67,644,000	72,175,552	6.70%
Investment Earnings	29,943	151,000	61,000	1,250,000	1949.18%
Other Revenue	2,220,395	538,500	1,089,200	21,258,100	1851.72%
Internal PILOT & Reimbursements	4,911,387	4,933,000	6,004,300	6,364,277	6.00%
Long-term Debt	-	5,700,000	6,616,000	4,410,000	-33.34%
Transfers	3,649,030	1,145,500	1,376,500	2,512,600	82.54%
Risk Management	7,053,211	7,175,000	7,982,000	8,013,000	0.39%
Occupancy Tax	887,179	950,000	1,083,300	1,275,510	17.74%
Fund Balance	-	5,600,000	11,635,775	6,408,967	-44.92%
<b>Total Revenues</b>	<b>\$125,298,364</b>	<b>\$121,234,200</b>	<b>\$137,179,575</b>	<b>\$165,003,531</b>	<b>20.28%</b>

**Total Revenues - All Funds by Revenue Source**  
**\$165,003,531**



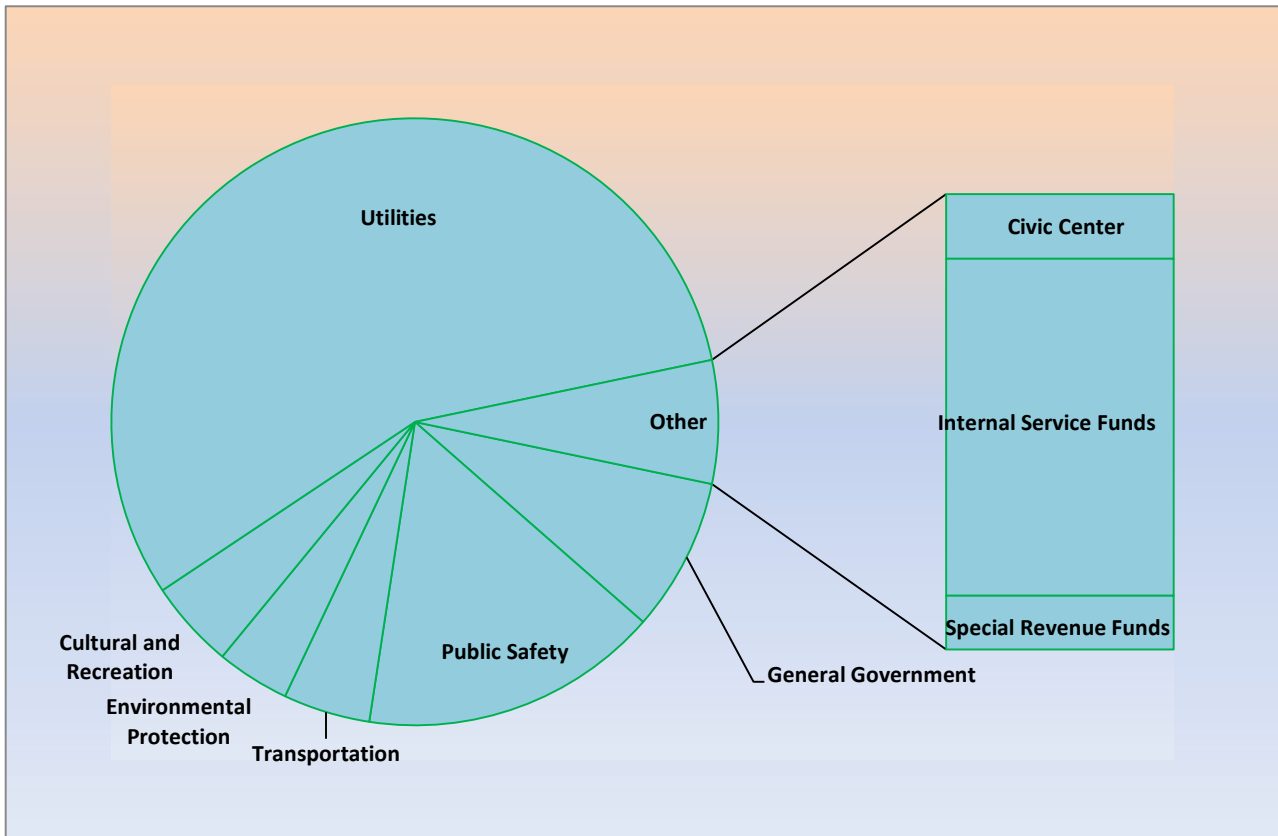
## TOTAL EXPENDITURES - ALL FUNDS

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>OPERATING FUNDS:</b>					
<b>General Fund</b>					
General Government	\$8,979,662	\$9,438,836	\$17,289,371	\$13,482,760	-22.02%
Public Safety	18,430,980	25,545,445	22,336,913	26,338,155	17.91%
Transportation	2,069,609	2,852,728	3,067,619	3,958,636	29.05%
Environmental Protection	2,267,456	2,580,302	2,852,877	3,962,096	38.88%
Cultural and Recreation	3,830,244	4,839,783	6,733,960	7,771,555	15.41%
<b>Total General Fund</b>	<b>\$ 35,577,951</b>	<b>\$ 45,257,094</b>	<b>\$ 52,280,740</b>	<b>\$ 55,513,202</b>	<b>6.18%</b>
<b>Airport Operating Fund</b>					
Airport Operating	\$ 1,844,684	\$ 2,385,200	\$ 2,915,100	\$ 3,676,948	26.13%
<b>Total Airport Operating Fund</b>	<b>\$ 1,844,684</b>	<b>\$ 2,385,200</b>	<b>\$ 2,915,100</b>	<b>\$ 3,676,948</b>	<b>26.13%</b>
<b>Electric Fund</b>					
Electric Utility	\$ 52,708,068	\$ 48,680,000	\$ 67,226,735	\$ 49,371,204	-26.56%
<b>Total Electric Fund</b>	<b>\$ 52,708,068</b>	<b>\$ 48,680,000</b>	<b>\$ 67,226,735</b>	<b>\$ 49,371,204</b>	<b>-26.56%</b>
<b>Water &amp; Sewer Fund</b>					
Sewer Maintenance	\$652,245	\$985,787	\$1,783,648	\$2,188,660	22.71%
Water Maintenance	2,542,933	1,738,920	2,005,718	22,870,990	1040.29%
Water Purification	4,896,552	5,787,507	5,807,419	8,835,683	52.14%
Third Creek WWTP	2,320,231	2,825,372	3,138,042	3,227,367	2.85%
Fourth Creek WWTP	3,870,601	3,890,360	5,649,473	6,021,060	6.58%
<b>Total Water &amp; Sewer Fund</b>	<b>\$ 14,282,562</b>	<b>\$ 15,227,946</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>
<b>Stormwater Fund</b>					
Stormwater	\$ 1,869,685	\$ 2,346,000	\$ 2,281,340	\$ 2,466,052	8.10%
<b>Total Stormwater Fund</b>	<b>\$1,869,685</b>	<b>\$2,346,000</b>	<b>\$2,281,340</b>	<b>\$2,466,052</b>	<b>8.10%</b>
<b>Civic Center Fund</b>					
Civic Center	\$757,156	\$1,782,000	\$1,089,400	\$1,535,855	40.98%
<b>Total Civic Center Fund</b>	<b>\$757,156</b>	<b>\$1,782,000</b>	<b>\$1,089,400</b>	<b>\$1,535,855</b>	<b>40.98%</b>
<b>Risk Management Fund</b>					
Health Insurance Fund	\$5,083,992	\$5,834,000	\$6,506,000	\$6,213,000	-4.50%
Property & Casualty Liability Fund	1,033,446	1,341,000	1,476,000	1,800,000	21.95%
<b>Total Risk Management Fund</b>	<b>\$6,117,438</b>	<b>\$7,175,000</b>	<b>\$7,982,000</b>	<b>\$8,013,000</b>	<b>0.39%</b>
<b>Special Revenue Fund</b>					
Occupancy Tax Fund	\$881,908	\$950,000	\$1,083,300	\$1,275,510	17.74%
Secondary E-911	74,582	75,000	8,000	8,000	
<b>Total Special Revenue Funds</b>	<b>\$956,490</b>	<b>\$950,000</b>	<b>\$1,091,300</b>	<b>\$1,283,510</b>	<b>17.61%</b>
<b>TOTAL EXPENDITURES - ALL FUNDS</b>	<b>\$114,114,034</b>	<b>\$123,803,240</b>	<b>\$153,250,915</b>	<b>\$165,003,531</b>	<b>7.67%</b>

TOTAL EXPENDITURES - ALL FUNDS (Cont.)

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>OPERATING FUNDS</b>					
<b>Expenditures by Function:</b>					
General Government	\$8,979,662	\$9,438,836	\$17,289,371	\$13,482,760	-22.02%
Public Safety	18,430,980	25,545,445	22,336,913	26,338,155	17.91%
Transportation	3,914,293	5,237,928	5,982,719	7,635,584	27.63%
Environmental Protection	2,267,456	2,580,302	5,134,217	6,428,148	25.20%
Cultural and Recreation	3,830,244	4,839,783	6,733,960	7,771,555	15.41%
Utilities	66,990,630	63,907,946	85,611,035	92,514,964	8.06%
Civic Center	757,156	1,782,000	1,089,400	1,535,855	40.98%
Internal Service Funds	6,117,438	7,175,000	7,982,000	8,013,000	0.39%
Special Revenue Funds	956,490	950,000	1,091,300	1,283,510	17.61%
<b>Total Expenditures</b>	<b>\$112,244,349</b>	<b>\$121,457,240</b>	<b>\$153,250,915</b>	<b>\$165,003,531</b>	<b>7.67%</b>

Fiscal Year 2023-2024  
 Total Expenditures - All Funds by Expenditure Function  
 \$165,003,531



**BUDGET SUMMARY****STAFFING**

	Actual 2021-22	Actual 2022-23	Addition (Reduction)	Proposed Budget 2023-24
<b>GENERAL FUND</b>				
<b>General Government</b>				
Mayor & Council	9	9	-	9
City Manager	4	5	-	5
City Clerk	1	1	-	1
Finance-Administration	6	6	-	6
Finance-Customer Service	5	6	-	6
Finance-Purchasing	3	3	-	3
Human Resources	4	4	1	5
Information Technology-Network	4	5	-	5
Information Technology-GIS	2	3	-	3
Information Technology-Utilities	7	5	-	5
Planning	8	11	1	12
Engineering	5	4	-	4
Garage	9	9	-	9
Total General Government	<u>67</u>	<u>71</u>	<u>2</u>	<u>73</u>
<b>Public Safety</b>				
Police Officers	81	86	2	88
Police Administration	21	24	-	25
Firefighters	82	82	1	83
Fire Administration	1	1	-	1
Total Public Safety	<u>185</u>	<u>193</u>	<u>3</u>	<u>197</u>
<b>Transportation</b>				
Street Department	16	16	1	17
Total Transportation	<u>16</u>	<u>16</u>	<u>1</u>	<u>17</u>
<b>Environmental Protection</b>				
Sanitation	20	23	1	24
Total Environmental Protection	<u>20</u>	<u>23</u>	<u>1</u>	<u>24</u>

**BUDGET SUMMARY****STAFFING**

	Actual 2021-22	Actual 2022-23	Addition (Reduction)	Proposed Budget 2023-24
<b>Cultural and Recreation</b>				
Recreation Administration	3	3	-	3
Athletics	1	1	-	1
Fitness & Activity Center	4	4	-	4
Programs	3	3	-	3
Parks	15	15	-	15
Public Grounds/Cemeteries	6	7	-	7
<b>Total Cultural and Recreation</b>	<b>32</b>	<b>33</b>	<b>-</b>	<b>33</b>
<b>TOTAL GENERAL FUND</b>	<b>320</b>	<b>336</b>	<b>7</b>	<b>344</b>
<b>AIRPORT OPERATING FUND</b>	<b>5</b>	<b>6</b>	<b>-</b>	<b>6</b>
<b>ELECTRIC FUND</b>				
Electric Utilities Department	33	41	-	41
<b>TOTAL ELECTRIC FUND</b>	<b>33</b>	<b>41</b>	<b>-</b>	<b>41</b>
<b>WATER AND SEWER FUND</b>				
Sewer Maintenance	6	6	1	7
Water Maintenance	15	16	-	16
Water Purification	12	11	-	11
Third Creek Wastewater Treatment	7	7	1	8
Fourth Creek Wastewater Treatment	14	15	1	16
<b>TOTAL WATER AND SEWER FUND</b>	<b>54</b>	<b>55</b>	<b>3</b>	<b>58</b>
<b>STORMWATER FUND</b>	<b>5</b>	<b>6</b>	<b>-</b>	<b>6</b>
<b>CIVIC CENTER FUND</b>	<b>8</b>	<b>8</b>	<b>-</b>	<b>8</b>
<b>TOTAL STAFFING</b>	<b>425</b>	<b>452</b>	<b>10</b>	<b>463</b>

**BUDGET SUMMARY**

**DEBT MANAGEMENT**

The North Carolina General Statutes require that the City of Statesville’s general obligation bonded debt issuances are subject to a legal limitation of 8% of the total assessed value of real and personal property. As of June 30, 2022, the City’s gross general obligation debt of all funds was considerably below the legal limit of \$375,976,000.

Computation of Legal Debt Margin

Assessed Value of Taxable Property (net):	\$4,699,700,000
Debt Limit – (8% of assessed Value):	\$375,976,000
Amount of Debt Applicable to Debt Limit (total bonded debt):	\$0
Legal Debt Margin at June 30, 2022:	\$375,976,000

All general obligation bonds are collateralized by the full faith, credit, and taxing power of the City of Statesville. Principal and interest requirements are appropriated when due. The City currently is not indebted for any general obligation bonds. Adequate provisions to accommodate the debt service requirements of the City have been included in the appropriate operating funds in the Proposed 2022-23 Budget.

The City’s bond rating is reviewed by Moody’s Investors Service and Standard & Poor’s Corporation and the last review was A+ and AA respectively. The City has not issued any debt that requires a bond rating since June 2002.

The following debt schedule summarizes the annual debt service beginning July 1, 2022:

NOTES PAYABLE

General Fund

	Total	Total	Total
	Principal	Interest	Payment
2023	\$ 203,485	\$ 37,899	\$ 241,384
2024	210,954	30,429	241,384
2025	218,715	22,668	241,384
2026	226,780	14,604	241,384
2027	189,681	6,222	195,903
<b>Total</b>	<b><u>\$ 1,049,617</u></b>	<b><u>\$ 111,822</u></b>	<b><u>\$ 1,161,438</u></b>

NOTES PAYABLE - State Revolving Fund

Water and Sewer Fund

2023	\$ 2,849,690	\$ 450,384	\$ 3,300,074
2024	2,733,384	400,955	3,134,339
2025	2,740,657	354,892	3,095,549
2026	2,748,110	308,649	3,056,758
2027	2,027,621	262,220	2,289,841
2028	2,035,449	234,971	2,270,419
2029	2,043,470	207,527	2,250,997
2030	2,051,691	179,884	2,231,575
2031	2,060,115	152,038	2,212,153
2032	1,747,748	182,104	1,929,853
2033	1,556,596	115,135	1,671,731
2034	1,565,663	86,694	1,652,357
2035	1,574,954	58,028	1,632,983
2036	615,779	9,758	625,537
<b>Total</b>	<b><u>\$ 28,350,926</u></b>	<b><u>\$ 3,003,240</u></b>	<b><u>\$ 31,354,166</u></b>

NOTES PAYABLE

Airport Fund

2023	\$ 273,708	\$ 52,005	\$ 325,713
2024	273,708	49,267	322,975
2025	273,708	46,530	320,238
2026	273,708	43,793	317,501
2027	273,708	41,056	314,764
2028	273,708	38,319	312,027
2029	273,708	35,582	309,290
2030	273,708	32,845	306,553
2031	273,708	30,108	303,816
2032	273,708	27,371	301,079
2033	273,708	24,634	298,342
2034	273,708	21,897	295,605
2035	273,708	19,160	292,868
2036	273,708	16,422	290,131
2037	273,708	13,685	287,393
2038	273,708	10,948	284,656
2039	273,708	8,211	281,919
2040	273,708	5,474	279,182
2041	273,708	2,737	276,445
<b>Total</b>	<b><u>\$ 5,200,453</u></b>	<b><u>\$ 520,045</u></b>	<b><u>\$ 5,720,498</u></b>



**BUDGET SUMMARY****FUND BALANCE**

According to North Carolina General Statute, local governments are required to operate under an annual balanced budget ordinance. A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations. Appropriated fund balance may not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts as those figures stand at the previous fiscal year-end. In other words, appropriated fund balance may not exceed the amount of uncommitted cash available in the fund as of the previous June 30.

The minimum level of fund balance that is required by the North Carolina Local Government Commission for the general fund is minimum of 8% of the prior year's expenditures. This level of fund balance aids a local government in avoiding cash-flow interruptions, generating interest income, eliminating the need for short-term borrowing, and maintaining investment grade bond ratings.

The following tables indicate the City of Statesville's available fund balance in governmental funds as of June 30, 2023 along with estimates of revenues and expenditures and projected fund balance as of June 30, 2023 and 2024.

<b>General Fund</b>	Original Budget 2022-23	Forecast 2022-23	Proposed Budget 2023-24
<b>Revenues:</b>			
Ad Valorem Taxes	\$ 19,643,500	\$ 19,643,500	\$ 25,645,600
Other Taxes & Licenses	50,000	50,000	59,475
Unrestricted Intergovernmental	12,517,000	12,517,000	13,318,700
Restricted Intergovernmental	1,334,000	1,334,000	2,143,250
Permits & Fees	135,000	135,000	160,500
Sales & Services	1,810,000	1,810,000	1,413,400
Investment Earnings	10,000	10,000	1,000,000
Miscellaneous	111,000	111,000	228,000
Reimbursements and PILOT	6,004,300	6,004,300	6,364,277
Debt Proceeds	6,616,000	6,616,000	1,410,000
Transfers In	106,500	106,500	1,130,000
Fund Balance	3,943,440	3,943,440	2,640,000
Total Revenues	<u>\$ 52,280,740</u>	<u>\$ 52,280,740</u>	<u>\$ 55,513,202</u>
<b>Appropriations:</b>			
General Government	16,646,615	16,646,615	12,136,000
Public Safety	22,336,913	22,336,913	26,338,155
Transportation	3,067,619	3,067,619	3,958,636
Economic Development	340,000	340,000	350,000
Environmental Protection	2,852,877	2,852,877	3,962,096
Cultural and Recreation	6,733,960	6,733,960	7,771,555
Debt Service	202,756	202,756	249,260
Transfers Out and Contingency	100,000	100,000	747,500
Total Appropriations	<u>\$ 52,280,740</u>	<u>\$ 52,280,740</u>	<u>\$ 55,513,202</u>
Revenues Over (under) Appropriations	-	\$ -	-
Fund Balance, Beginning		33,000,000	38,500,000
Estimated Fund Balance, Ending		33,000,000	38,500,000
(Less) Non-Spendable / Restricted		(5,800,000)	(8,870,000)
(Less) Committed		-	(266,000)
(Less) Subsequent year's appropriation		<u>(1,000,000)</u>	<u>(3,943,000)</u>
Unassigned Fund Balance		26,200,000	25,421,000
Unassigned Fund Balance as a percent of expenditures		50.11%	45.79%

**BUDGET SUMMARY****FUND BALANCE**

<b>Occupancy Tax Fund</b>	Original Budget 2022-23	Forecast 2022-23	Proposed Budget 2023-24
<b>Revenues:</b>			
Occupancy Taxes	\$950,000	\$950,000	\$ 1,275,510
Investment Earnings	-	-	-
Total Revenues	<u>\$950,000</u>	<u>\$950,000</u>	<u>\$1,275,510</u>
<b>Appropriations:</b>			
Reimbursement to General Fund	\$19,000	\$19,000	\$ 25,510
Distribution to Convention and Visitor Bureau	180,500	180,500	250,000
Transfer to Civic Center	750,500	750,500	1,000,000
Future Capital and Debt Service	-	-	-
Total Appropriations	<u>\$950,000</u>	<u>\$950,000</u>	<u>\$1,275,510</u>
Revenues Over(Under) Appropriations	-	-	-
Restricted Fund Balance, Beginning		<u>44,000</u>	<u>44,000</u>
Estimated Restricted Fund Balance, Ending		44,000	44,000
Unreserved Fund Balance as a % of operating Expense		4.63%	3.45%

<b>Secondary E-911</b>	Original Budget 2022-23	Forecast 2022-23	Proposed Budget 2023-24
<b>Revenues:</b>			
Intergovernmental Revenue	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$8,000</u>
Total Revenues	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$8,000</u>
<b>Appropriations:</b>			
Capital	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$8,000</u>
Total Appropriations	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$8,000</u>
Revenues Over(Under) Appropriations	-	-	-
Restricted Fund Balance, Beginning		<u>\$45,000</u>	<u>45,000</u>
Estimated Restricted Fund Balance, Ending		45,000	45,000
Unreserved Fund Balance as a % of Operating Expense		60.00%	562.50%

**CAPITAL OUTLAY LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2023-24</u>	<u>Proposed Budget 2023-24</u>
<b>GENERAL FUND</b>			
<b>General Government</b>			
City Manager	Tech upgrades to the Conference Rooms	15,750	-
	New table for 2nd floor conference room	10,000	-
	City Manager SUV	42,000	-
	<b>Sub Total</b>	<b>67,750</b>	<b>-</b>
Human Resources	Performance Management Software	31,000	31,000
	NEOGOV Onboarding Software	25,000	25,000
	<b>Sub Total</b>	<b>56,000</b>	<b>56,000</b>
Information Tech	Infrastructure/Network Equipment Refresh	60,000	30,000
	Virtual Host Server Hardware and Software	70,000	70,000
	Telcom Overhaul	60,000	30,000
	<b>Sub Total</b>	<b>190,000</b>	<b>130,000</b>
Information Tech - GIS	GIS Based Asset Management System	500,000	-
<b>Sub Total</b>	<b>500,000</b>	<b>-</b>	
Planning	Ford F-150 Pickup	38,000	38,000
<b>Sub Total</b>	<b>38,000</b>	<b>38,000</b>	
Engineering	F-150 Extended Cab 4X4	38,000	38,000
	Sidewalk Projects	50,000	50,000
	<b>Sub Total</b>	<b>88,000</b>	<b>88,000</b>
Garage	1/2 ton pick-up	38,000	38,000
<b>Sub Total</b>	<b>38,000</b>	<b>38,000</b>	
<b>Total General Government</b>		<b>921,750</b>	<b>294,000</b>
<b>Public Safety</b>			
Police	Door Access Control System	75,000	75,000
	Laser Scanner Faro Focus Premium 70 w/ Software	80,000	80,000
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked Patrol Vehicle	77,207	77,207
	Marked K-9 Vehicle	80,915	80,915
	Police Department Expansion Plans	-	200,000
	Capital Leases	24,000	24,000
<b>Sub Total</b>	<b>877,571</b>	<b>1,077,571</b>	



**CAPITAL OUTLAY LISTING**

<u>Fund/Department</u>	<u>Description</u>	Requested 2023-24	Proposed Budget 2023-24
Fire	Thermal Imaging Camera	12,000	12,000
	Specialty Rescue Equipment	25,000	25,000
	UTV	27,500	27,500
	EDraulic Rescue Tools	50,000	50,000
	Turnout gear washer and dryer for Fire Station 4	20,000	20,000
	SCBA	100,000	100,000
	RIT Pack	32,000	32,000
	Hose testing maching & Hose roller	15,000	-
	DJI Drone	33,000	33,000
	MultiRAE Pro PID (PGM-6248)	7,200	7,200
	Fire Engine Replacement	1,000,000	1,000,000
	Quint	1,500,000	-
	Hazmat Replacement	350,000	-
	4 Vehicles	58,000	110,000
	ARFF Replacement or lease	100,000	-
	Fire Station 2 Renovation	100,000	100,000
	Fire Station 3 Renovation	150,000	-
	Fire Station 5	6,500,000	-
Fire Training Grounds	1,000,000	-	
Fire Station 4 Renovation	20,000	-	
	<b>Sub Total</b>	<b>11,099,700</b>	<b>1,516,700</b>
<b>Total Public Safety</b>		<b><u>11,977,271</u></b>	<b><u>2,594,271</u></b>



<u>Transportation</u>			
Street	Single Axle Dump Truck	150,000	150,000
	CAT Skid Steer	90,000	90,000
	Drum Roller	15,000	15,000
	Bush Hog Tractor	50,000	50,000
	F-150 Ford Pickup	38,000	38,000
	F-250 Pickup	47,000	47,000
	Powell Bill Expenditures	1,000,000	1,000,000
		<b>Sub Total</b>	<b>1,390,000</b>
<b>Total Transportation</b>		<b><u>1,390,000</u></b>	<b><u>1,390,000</u></b>

**CAPITAL OUTLAY LISTING**

<b>Environmental Protection</b>			
Sanitation	(2) Side Load Automated Garbage Trucks, One Is A New Adc	900,000	900,000
	Rear Loading Garbage Truck	400,000	400,000
	Pickup Truck Half Ton	38,000	38,000
	Route Optimization Study	50,000	50,000
	<b>Sub Total</b>	<u>1,388,000</u>	<u>1,388,000</u>
<b>Total Environmental Protection</b>		<u><b>1,388,000</b></u>	<u><b>1,388,000</b></u>
<b>Recreation</b>			
Recreation-Admin/Athletics	Wayfinding Signage	50,000	-
	Circuit Machine Replacement	95,000	95,000
	Life Fitness Elevation Series Upright Cycle	12,000	12,000
	Life Fitness Elevation Series Recumbent Cycle	12,000	12,000
	Mid Sized SUV	31,000	31,000
	SFAC Climbing wall enclosure and entry renovation	70,000	-
	SFAC Kitchen Renovation	15,000	15,000
	Storage Building	15,000	15,000
	Leisure Pool splash pad surface replacement	40,000	40,000
	SFAC HVAC Unit #7	48,000	48,000
	SFAC HVAC Units #4 & #8	80,000	80,000
	Bentley - Replacement of gymnasium HVAC Unit	40,000	40,000
	Soccer field lighting 3, 4, & 5	350,000	350,000
	City Hall Council Chambers HVAC replacement	65,000	65,000
	<b>Sub Total</b>	<u>923,000</u>	<u>803,000</u>
Recreation-Parks & Cemetary	Four Zero Turn Mowers w/ Peco - PM (2/yr), PG (2/yr)	90,000	90,000
	Tractor (30-40 HP) - PM	30,000	30,000
	Landscape Trailers - PM (24, 26); PG (25, 27)	7,500	7,500
	Straw Blower - PM	12,000	12,000
	Tractor replacement (50-55 HP) - PG	65,000	65,000
	1/2 Ton Pickup Truck -PM	31,000	40,000
	1/2 Ton Pickup Truck - PM	31,000	-
	3/4 Ton Crew Cab Truck - PM	42,000	52,000
	1 Ton Dump Truck - PM	60,000	60,000
	1 1/2 Ton Dump Truck - PM	90,000	85,000
	1/2 Ton Pickup Truck -PG	31,000	-
	1/2 Ton Pickup Truck -PG	31,000	-
	Playground - Soccer Complex	75,000	75,000
	Park Maintenance Window Replacement	20,000	20,000
	Bristol Road Park Improvements	150,000	150,000
	MLKJ Park Improvements	200,000	200,000
	Alex Cooper Park Improvements	265,000	265,000
	Magnetic Locks at Park Restrooms	20,000	-
	Columbariums	65,000	65,000
	Shop Heater Replacement	6,000	6,000
	Greenway repair, development, and streambank stabilizatic	100,000	100,000
	Reflooring of City Office Building	175,000	175,000
	Wallpaper removal and repainting	50,000	50,000
	<b>Sub Total</b>	<u>1,646,500</u>	<u>1,547,500</u>
<b>Total Cultural &amp; Recreation</b>		<u><b>2,569,500</b></u>	<u><b>2,350,500</b></u>
<b>TOTAL GENERAL FUND</b>		<u><b>18,246,521</b></u>	<u><b>8,016,771</b></u>

**CAPITAL OUTLAY LISTING**

Fund/Department	Description	Proposed Budget	
		Requested 2023-24	2023-24
<b>AIRPORT FUND</b>			
Airport Operating	Ford F250 4x4	50,000	50,000
	Replace Fuel Farm	49,000	49,000
	Non Primary Entitlement Grant	8,334	8,334
	<b>Sub Total</b>	<b>107,334</b>	<b>107,334</b>
<b>TOTAL AIRPORT FUND</b>		<b>107,334</b>	<b>107,334</b>
<b>ELECTRIC FUND</b>			
Electric Utility	Accessories for Electric Tractor	16,485	16,485
	Woodchipper - Morbark model 1621X Chipper equipped wi	96,937	96,937
	GPS Unit (old one no longer supported)	14,000	14,000
	616 Ford Escape	43,750	-
	638 Chevrolet Impala	43,750	-
	639 Chevrolet Trailblazer	43,750	-
	610 Ford F250W Utility Bed	57,812	78,125
	601 Ford Escape	43,750	-
	617 Chevrolet Trailblazer	43,750	36,000
	627 Sprinter Van	75,000	60,000
	New Crew Leader Truck for New Crew	78,125	-
	626 Sprinter Van Tall Cargo Area	75,000	-
	618 Extended Cab Pick-up Truck	57,812	48,000
	Tree Truck	284,042	-
	Improvement and Expansion	3,996,310	3,000,000
	Distribution Automation	102,720	102,720
	4 to 23 kV Conversion	642,000	500,000
	Set of 3 Single Phase Regulators	214,502	214,502
	New Radio Tower	625,000	-
	SCADA Upgrade	59,415	59,415
	<b>Sub Total</b>	<b>6,613,910</b>	<b>4,226,184</b>
<b>TOTAL ELECTRIC FUND</b>		<b>6,613,910</b>	<b>4,226,184</b>
<b>WATER AND SEWER FUND</b>			
Sewer Maintenance	Compact Track Loader and Trailer	227,000	227,000
	Sewer maintenance projects	250,000	250,000
	Jemsite sewer extension	240,000	-
	Arey Road 3rd Ck Trunk Sewer	150,000	150,000
	Upsize Exit 54 Swr Extn to Jennings Pk	550,000	550,000
	Third Creek Gravity Sewer	400,000	-
	<b>Sub Total</b>	<b>1,817,000</b>	<b>1,177,000</b>
Water Maintenance	Mini-excavator w/trailer	173,000	173,000
	Tapping Machine	10,000	-
	GPS Unit	12,000	12,000
	Watermain Replacement	20,000,000	20,000,000
	Waterline rehabilitation	220,000	220,000
	SR-90 Pump Station	200,000	200,000
	Waterline upsizing	25,000	25,000
	1 MG Elevated Tank and Distro Sys	495,000	495,000
	Washington Forest Waterline Extension	100,000	-
	<b>Sub Total</b>	<b>21,235,000</b>	<b>21,125,000</b>
Water Purification	Zero-turn Lawn Mower	30,000	30,000
	Caustic plant replacement	500,000	500,000
	S. Yadkin R. Pump Station Repair	3,000,000	3,000,000
	<b>Sub Total</b>	<b>3,530,000</b>	<b>3,530,000</b>

**CAPITAL OUTLAY LISTING**

<u>Fund/Department</u>	<u>Description</u>	<u>Requested 2023-24</u>	<u>Proposed Budget 2023-24</u>	
Third Creek	8-in emergency by-pass pump and pipe	116,000	-	
	60-in diesel zero turn commercial mower	23,000	23,000	
	Plant electric generators (C-18)	800,000	-	
	Lift station emergent requirements	72,100	72,100	
	Maintenance truck w/service body and crane	98,300	98,300	
	SCADA system upgrade(plant)	200,000	-	
	Admin Bldg HVAC System	16,200	16,200	
	SCADA (Lift Stations)	562,700	-	
	Paving at truck and tractor sheds	52,000	52,000	
	<b>Sub Total</b>		<b>1,940,300</b>	<b>261,600</b>
Fourth Creek	Aeration Basin Aerators	335,000	345,000	
	SCADA Integraton (Lift Stations)	650,000	-	
	Flail mower w/hydraulic offsett and tilt	25,000	25,000	
	Lift station emergent requirements	72,100	72,100	
	Model 5800 Refrigerated Sampler Packages	20,000	20,000	
	Replace Lab Vacuum Pump	17,500	17,500	
	Replace Entry Camera System	16,000	16,000	
	Replace Gate Intercom System	16,000	16,000	
	Replace Gate Entry System	17,500	17,500	
	Influent Pump Replacement	54,000	54,000	
	Sludge Pump Replacement	45,000	45,000	
	Operator Truck	45,000	45,000	
	4th Ck WWTP Truck 1	45,000	45,000	
	Public Utilities Director Vehicle	40,000	40,000	
	Bar screen rehabilitation	460,000	-	
	Rpl mechanical structure clarifier #3	235,000	235,000	
	2MG Equalization Basin	1,000,000	1,000,000	
	<b>Sub Total</b>		<b>3,093,100</b>	<b>1,993,100</b>
	<b>TOTAL WATER AND SEWER FUND</b>		<b><u>31,615,400</u></b>	<b><u>28,086,700</u></b>
<b>STORMWATER FUND</b>				
Stormwater	YSI Probe	9,500	9,500	
	Trailer for Materials Storage and Travel	7,500	7,500	
	Pickup Truck STW Maintenance Supervisor, F-350 4x4	72,000	72,000	
	Holland Dr Culvert/Wing Wall Replacement	350,000	-	
	Sunningdale Lane Culvert Design and Replacement	200,000	200,000	
	Maintenance & Repair	50,000	-	
	Brevard St Culvert Replacement	50,000	-	
	S. Toria Drive	-	225,000	
	Beauty Drive	-	225,000	
<b>Sub Total</b>		<b>##### ###</b>	<b>##### ###</b>	
<b>TOTAL STORMWATER FUND</b>		<b><u>739,000</u></b>	<b><u>739,000</u></b>	
<b>CIVIC CENTER FUND</b>				
Civic Center	Carpet Replacement	130,000	130,000	
	Light Fixture Replacement	55,000	55,000	
<b>Sub Total</b>		<b>185,000</b>	<b>185,000</b>	
<b>TOTAL CIVIC CENTER</b>		<b><u>185,000</u></b>	<b><u>185,000</u></b>	
<b>TOTAL CAPITAL EXPENDITURES-ALL FUNDS</b>		<b><u>57,507,165</u></b>	<b><u>41,360,989</u></b>	





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**Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues by Source**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Ad Valorem Taxes	\$18,820,501	\$19,014,000	\$19,643,500	\$25,645,600	30.56%
Other Taxes & Licenses	52,803	40,000	50,000	59,475	18.95%
Unrestricted Intergovernmental	11,899,771	10,725,000	12,517,000	13,318,700	6.40%
Restricted Intergovernmental	2,333,827	1,113,000	1,334,000	2,143,250	60.66%
Permits & Fees	152,360	125,000	135,000	160,500	18.89%
Sales & Services	2,174,177	2,397,500	1,810,000	1,413,400	-21.91%
Investment Earnings	15,287	100,000	10,000	1,000,000	9900.00%
Miscellaneous	1,158,465	110,000	111,000	228,000	105.41%
Reimbursements and PILOT	4,911,387	4,933,000	6,004,300	6,364,277	6.00%
Long-term Debt	-	5,700,000	6,616,000	1,410,000	-78.69%
Transfers	1,628,035	-	106,500	1,130,000	961.03%
Fund Balance	-	1,000,000	3,943,440	2,640,000	-33.05%
<b>Total Revenues</b>	<b>\$43,146,613</b>	<b>\$45,257,500</b>	<b>\$52,280,740</b>	<b>\$55,513,202</b>	<b>6.18%</b>

**Summary of Expenditures by Function**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
General Government	\$8,979,662	\$9,438,836	\$17,289,371	\$13,482,760	-22.02%
Public Safety	18,430,980	25,545,445	22,336,913	26,338,155	17.91%
Transportation	2,069,609	2,852,728	3,067,619	3,958,636	29.05%
Environmental Protection	2,267,456	2,580,302	2,852,877	3,962,096	38.88%
Cultural and Recreation	3,830,244	4,839,783	6,733,960	7,771,555	15.41%
<b>Total Expenditures</b>	<b>\$35,577,951</b>	<b>\$45,257,094</b>	<b>\$52,280,740</b>	<b>\$55,513,202</b>	<b>6.18%</b>

**General Fund  
Detail Schedule of Revenues  
For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Ad Valorem Taxes</b>					
Taxes Ad Valorem Budget	\$ 18,350,399	\$ 18,665,000	\$ 19,256,000	\$ 25,250,000	31.13%
2nd Prior Year Taxes	110,826	100,000	103,000	105,000	1.94%
3rd Prior Year Taxes	26,030	25,000	25,000	25,500	2.00%
4th & Prior Year Taxes	43,833	30,000	35,000	35,500	1.43%
Downtown Tax District	103,294	100,000	105,000	107,500	2.38%
DSDC Prior Year Taxes	1,294	-	-	-	N/A
Woods Drive Tax District	4,826	4,000	4,500	4,600	2.22%
Tax Pen & Interest Prior Year	51,813	40,000	45,000	46,000	2.22%
Tax Pen & Interest Current Year	128,186	50,000	70,000	71,500	2.14%
<b>Ad Valorem Taxes</b>	<b>\$18,820,501</b>	<b>\$19,014,000</b>	<b>\$19,643,500</b>	<b>\$ 25,645,600</b>	<b>30.56%</b>
<b>Other Taxes &amp; Licenses</b>					
Taxes/Gross Receipts Rental Vehicles	50,453	40,000	50,000	58,000	16.00%
Beer & Wine License	2,350	-	-	1,475	N/A
Special Privilege License	-	-	-	-	N/A
<b>Other Taxes &amp; Licenses</b>	<b>52,803</b>	<b>40,000</b>	<b>50,000</b>	<b>59,475</b>	<b>18.95%</b>
<b>Unrestricted Intergovernmental</b>					
General Sales Tax-39	3,963,366	3,500,000	4,300,000	4,635,000	7.79%
Local Other Sales Tax-40	1,680,450	1,550,000	1,800,000	2,000,000	11.11%
Local Other Sales Tax-42	1,978,182	1,700,000	2,050,000	2,100,000	2.44%
Local Other Sales Tax-44	1,374,851	1,250,000	1,550,000	1,700,000	9.68%
Electric Sales Tax	2,040,007	2,000,000	2,040,000	2,090,000	2.45%
Natural Gas Sales Tax	152,354	150,000	150,000	153,000	2.00%
Telecommunications Sales	165,802	150,000	150,000	153,000	2.00%
Sales Tax-Video Programs	123,168	100,000	110,000	112,200	2.00%
State Beer and Wine	108,707	100,000	105,000	107,100	2.00%
ABC Profits	236,678	200,000	218,000	222,400	2.02%
ABC Liquor By The Drink	58,305	25,000	40,000	41,000	2.50%
ABC Law Enforcement Distribution	17,901	-	4,000	5,000	25.00%
Tax Refund / Gasoline	-	-	-	-	N/A
Payment In Lieu Of Taxes	-	-	-	-	N/A
<b>Unrestricted Intergovernmental</b>	<b>11,899,771</b>	<b>10,725,000</b>	<b>12,517,000</b>	<b>13,318,700</b>	<b>6.40%</b>
<b>Restricted Intergovernmental</b>					
Franchise	-	-	-	-	N/A
Payments On Behalf-Fire	-	-	-	-	N/A
State Recycling Grant	-	-	-	-	N/A
NC Dept of Commerce - Econ Dev Grant	300,000	-	-	-	N/A
CRTPO Grants	-	-	-	-	N/A
CARES Act	622,455	-	-	-	N/A
Transportation Grant	-	-	395,000	402,000	1.77%
Federal Interest Subsidy-Debt	5,274	-	-	-	N/A
Planning - EPA Grants	-	-	-	510,000	N/A
NC Governor's Crime Comm	30,216	125,000	25,000	48,750	95.00%
Other Revenue - Federal Funds	54,831	-	-	-	N/A
Federal Funds - Pd Overtime Reimbursement	2,248	-	-	-	N/A
COPS Grant	-	-	-	-	N/A
GHSP Grant	50,221	220,000	96,000	154,000	60.42%
Police Miscellaneous Grants	-	-	-	10,200	N/A
FEMA AFG	370,215	-	-	-	N/A
Fire Safer Grant	183,552	75,000	-	-	N/A
Powell Bill	695,334	675,000	800,000	1,000,000	25.00%
Solid Waste Tax	19,481	18,000	18,000	18,300	1.67%
<b>Restricted Intergovernmental</b>	<b>2,333,827</b>	<b>1,113,000</b>	<b>1,334,000</b>	<b>2,143,250</b>	<b>60.66%</b>

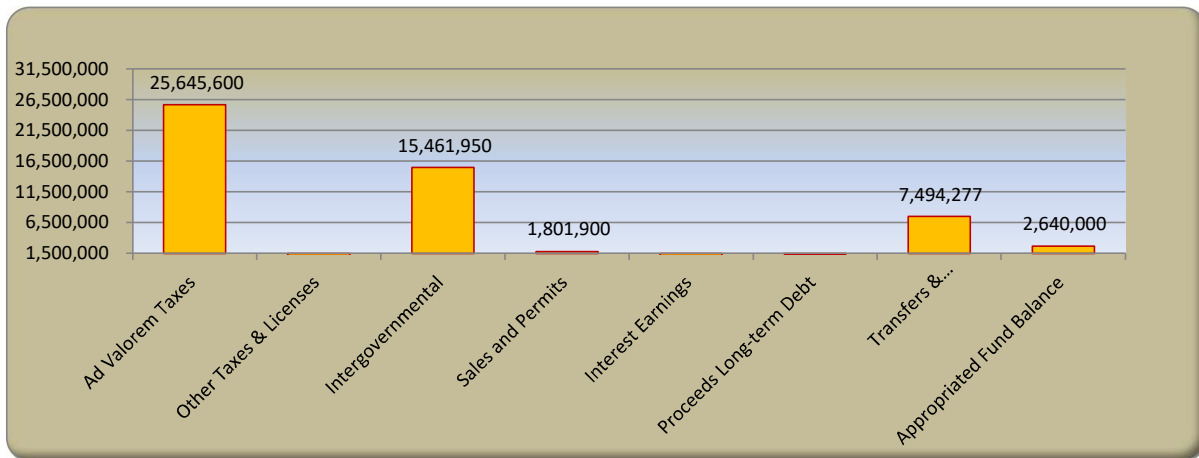
**General Fund  
Detail Schedule of Revenues  
For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Permits and Fees</b>					
Planning & Zoning Fees	38,265	50,000	50,000	65,000	30.00%
Nuisance Abatements	22,340	25,000	25,000	25,500	2.00%
Demolition Revenue	-	-	-	-	N/A
Court Fees	-	-	-	-	N/A
Parking Violations	11,930	-	-	-	N/A
Civil Citation	1,050	-	-	-	N/A
Fire Inspection Fees	78,250	50,000	60,000	61,500	2.50%
Hazmat Response	-	-	-	-	N/A
Street Cuts And Permits	525	-	-	8,500	N/A
Appearance Commission	-	-	-	-	N/A
<b>Permits and Fees</b>	<b>152,360</b>	<b>125,000</b>	<b>135,000</b>	<b>160,500</b>	<b>18.89%</b>
<b>Sales &amp; Services</b>					
Statesville Housing Authority	57,392	55,000	57,000	58,100	1.93%
School Resource Officer	341,355	350,000	365,000	372,300	2.00%
Solid Waste Residential	1,108,790	1,100,000	610,000	-	N/A
Tipping Fees	137,363	125,000	130,000	140,000	7.69%
Recycling Revenue	-	-	-	-	N/A
Municipal Tipping Fees	8,218	7,500	8,000	8,500	6.25%
Penalty & Interest	-	-	-	-	N/A
Recreation-General	85,518	150,000	130,000	200,000	53.85%
Recreation-Civic Center Fees	-	-	-	6,000	N/A
Recreation-Fitness & Activity Center	121,985	250,000	175,000	250,000	42.86%
Recreation-SFAC Employee Membership	4,079	5,000	5,000	8,500	70.00%
Recreation-Pool Fees	101,227	185,000	140,000	145,000	3.57%
Memorial Trees	-	-	-	-	N/A
Sale Of Cemetery Lots	114,450	90,000	103,000	105,000	1.94%
Grave Fees	93,800	80,000	87,000	120,000	37.93%
<b>Sales &amp; Services</b>	<b>2,174,177</b>	<b>2,397,500</b>	<b>1,810,000</b>	<b>1,413,400</b>	<b>-21.91%</b>
Investment Earnings	15,287	100,000	10,000	1,000,000	9900.00%
	15,287	100,000	10,000	1,000,000	9900.00%
<b>Miscellaneous</b>					
Insurance Proceeds	16,322	-	-	15,000	N/A
NC Commerce Downtown Reva	-	-	-	-	N/A
Sale of Capital Assets	1,016,065	40,000	40,000	55,000	37.50%
Donated Capital Assets	-	-	-	-	N/A
Donations-Sculpture Park	-	-	-	-	N/A
Donations	-	-	-	6,000	N/A
Donations - Protect Our Children Reward Fun	-	-	1,000	1,000	0.00%
Carolina Thread Trail	-	-	-	-	N/A
Cash Over/Short	38	-	-	-	N/A
Handling Charge Bad Check	25	-	-	-	N/A
Bad Debt Recovery	-	-	-	-	N/A
Sale Of Material & Labor	294	-	-	-	N/A
Misc. Revenue	119,232	70,000	70,000	110,000	57.14%
Misc. Revenue - Balloon Festival	-	-	-	-	N/A
Leases-Rents	6,489	-	-	41,000	N/A
<b>Miscellaneous</b>	<b>1,158,465</b>	<b>110,000</b>	<b>111,000</b>	<b>228,000</b>	<b>105.41%</b>

**General Fund  
Detail Schedule of Revenues  
For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	%
					Change
<b>Other Financing Sources</b>					
Proceeds Long-term Debt	-	5,700,000	6,616,000	1,410,000	-78.69%
<b>Reimbursements</b>					
Reimbursements - Water & Sewer	1,740,800	1,475,000	1,591,600	1,810,658	31.13%
Reimbursements - Civic Center	105,360	64,000	70,000	65,000	1.94%
Reimbursement - Airport	123,300	120,000	170,400	178,670	4.85%
Reimbursements - Electric	1,517,425	1,850,000	2,594,000	2,725,260	5.06%
Reimbursements - Stormwater	835,000	828,000	957,000	978,950	2.29%
Reimbursements - Occupancy Tax	18,819	16,000	20,800	25,510	22.64%
Reimbursements	4,340,704	4,353,000	5,403,800	5,784,048	7.04%
<b>Internal PILOT &amp; Reimbursements</b>					
Internal Pilot - Airport Pilot	43,800	42,000	36,000	30,110	-16.36%
Internal Pilot - Water & Sewer Pilot	364,184	350,000	352,000	318,799	-9.43%
Internal Pilot - Civic Center Pilot	27,454	27,000	27,500	27,650	0.55%
Internal Pilot - Electric Pilot	135,245	150,000	173,000	192,550	11.30%
Internal Pilot - Stormwater	-	11,000	12,000	11,120	-7.33%
PILOT & Reimbursements	570,683	580,000	600,500	580,229	-3.38%
<b>Transfers</b>					
Transfer From Electric Fund	-	-	-	1,000,000	N/A
Transfers from Municipal Service Center CPF	-	-	-	-	N/A
Transfers From Other Funds	-	-	106,500	130,000	22.07%
Transfers From Drug Enforcement Fund	-	-	-	-	N/A
Transfers From General Capital Reserve	1,628,035	-	-	-	N/A
Transfers from Secondary E-911	-	-	-	-	N/A
Transfers	1,628,035	-	106,500	1,130,000	961.03%
<b>Fund Balance</b>					
Appropriated Fund Balance	-	1,000,000	3,943,440	2,640,000	-33.05%
<b>Total Revenues</b>	<b>\$ 43,146,613</b>	<b>\$ 39,557,500</b>	<b>\$ 52,280,740</b>	<b>\$ 55,513,202</b>	<b>6.18%</b>

**General Fund Estimated Revenues  
Fiscal Year 2023-2024  
\$55,513,202**



**Major Revenue Sources**

Three categories of revenues account for 72.7% of General Fund resources as discussed below:

1. Ad Valorem Taxes
2. Unrestricted Intergovernmental
3. Sales and Services

**Ad Valorem Taxes**

These revenues are the General Fund’s largest resource accounting for approximately 46.2% of total revenues and financing sources. This revenue category is comprised of city-wide current and delinquent property taxes, including property taxes levied for the City’s special downtown tax district. Property taxes are levied each year on the value of real, certain personal, and public utility property that is listed as of January 1 that year. The Iredell County Tax Assessor assesses taxable property values and property taxes are levied based on a tax rate per \$100 valuation.

The Iredell County Tax Assessor periodically reappraises real property values to maintain current market values by following a quadrennial cycle, to revalue for current market values at 100% of market.

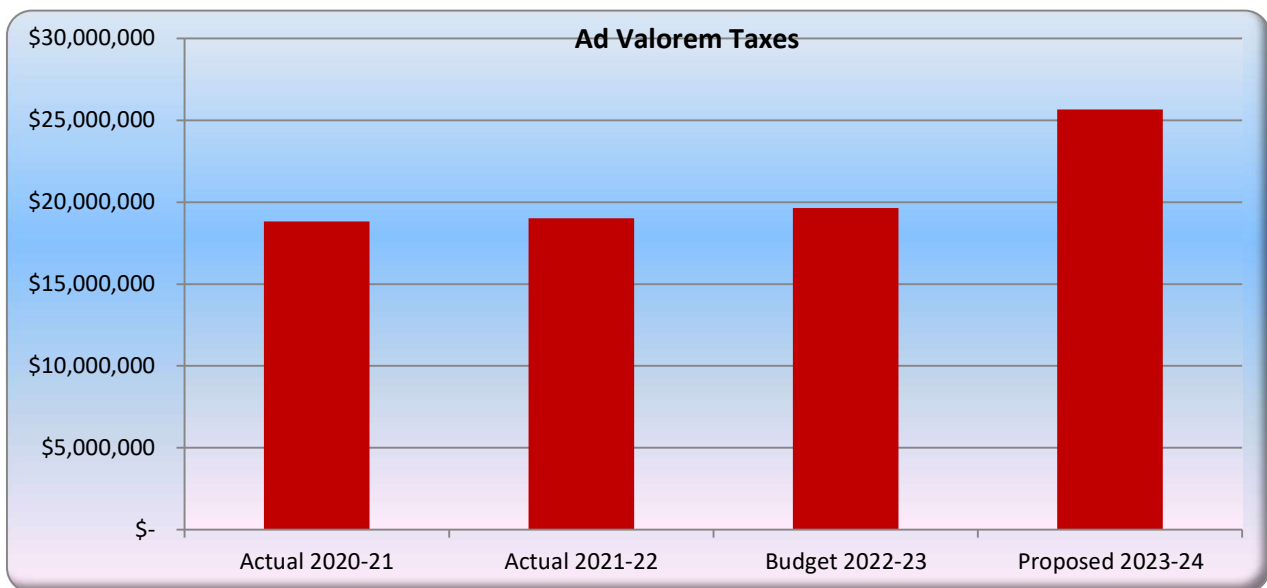
Assessor's estimated values for the 2023-2024 budget are \$4,699,700,000, a \$1,216,600,000 or 25.9% increase from the prior year.

The tax rate is determined each year when the budget is adopted by City Council, and may not, by State law, exceed \$1.50 per \$100 valuation. The city-wide general property tax rate proposed in the fiscal year 2023-2024 budget is \$0.5478 per \$100 valuation. The tax rate proposed for the Downtown Service District is \$0.10 per \$100 valuation. The tax rate proposed for the Woods Dam Service District is \$0.21 per \$100 valuation.

City ad valorem taxes are estimated at \$25,250,000, an increase of \$5,994,000 from the prior year. This is the largest revenue in this category. Revenues are based on a collection rate of 99.0%

Estimated revenues of \$107,500 from current year ad valorem taxes in the Downtown Service District are based on estimated assessed values of \$126,179 at a tax rate of \$0.10 per \$100 valuation and a 98.0% collection rate.

Estimated revenues of \$4,600 from current year ad valorem taxes in the Woods Service District are based on estimated assessed values of \$3,795,500 at a tax rate of \$0.21 per \$100 valuation and a 100.00% collection rate.

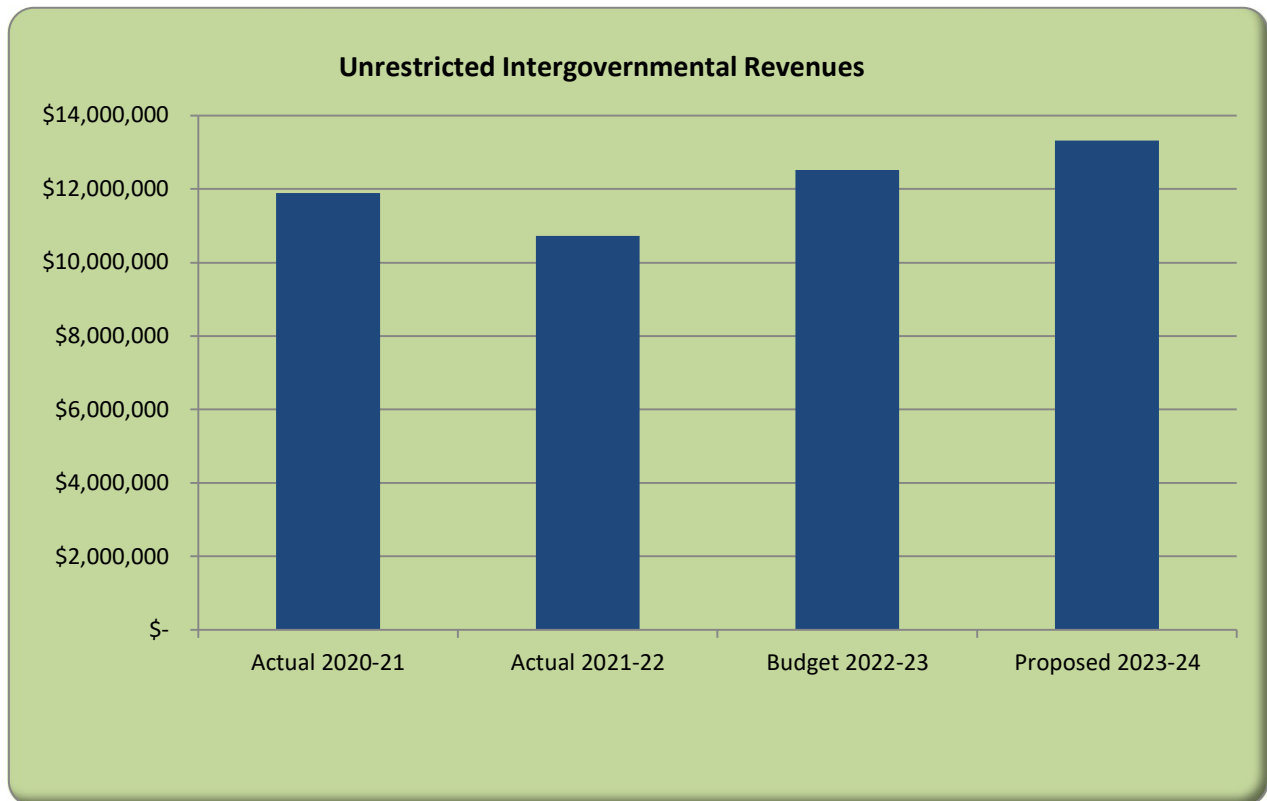


Major Revenue Sources

**Unrestricted Intergovernmental**

This revenue class accounts for approximately 24% of total General Fund revenues. This revenue category is comprised of state-shared revenues and reimbursements that have no restrictions as to use.

Unrestricted Intergovernmental revenues are estimated to increase by \$801,700 or 6.4% from the prior year's original budget

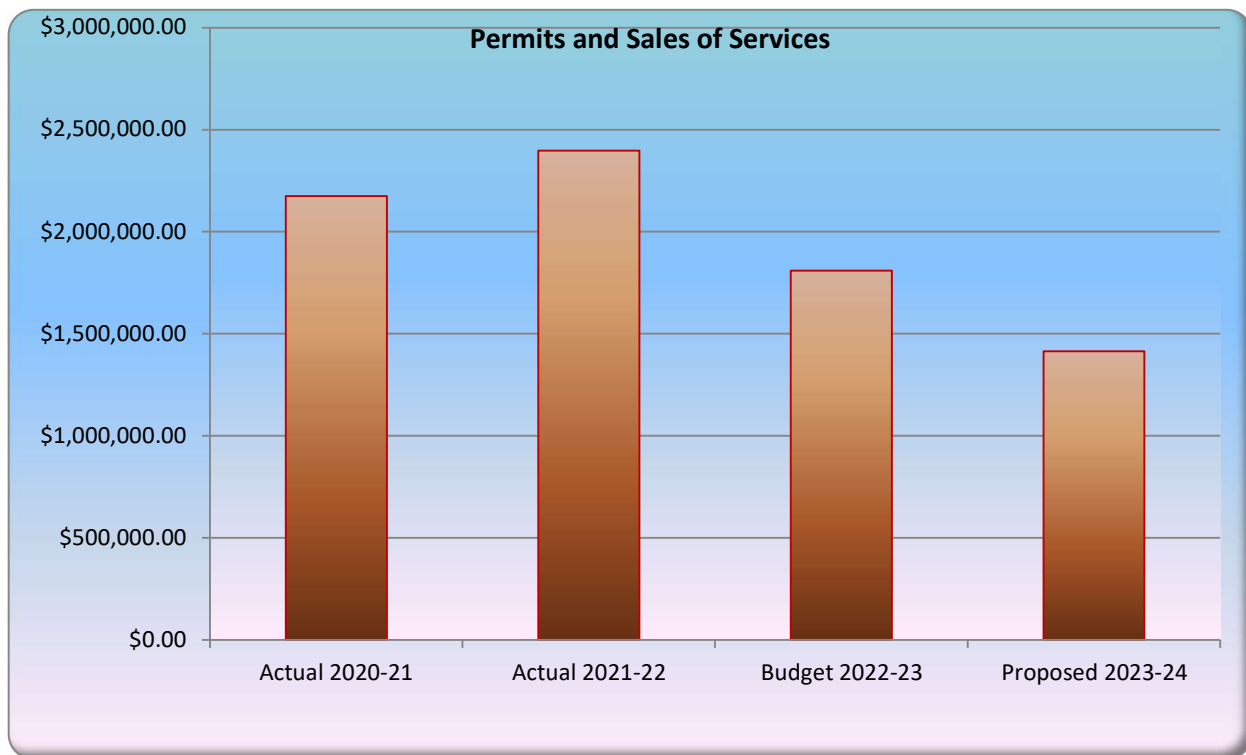


Major Revenue Sources

Sales of Services

This revenue class accounts for approximately 2.5% of total General Fund revenues. This revenue category is comprised of sales and service revenues generated by the the functions of the Police, Sanitation, and Recreation departments.

Sales and service revenues are estimated to decrease by \$396,600 or -21.9% from the prior year's original budget. This major change is due to the removal of the solid waste fee.







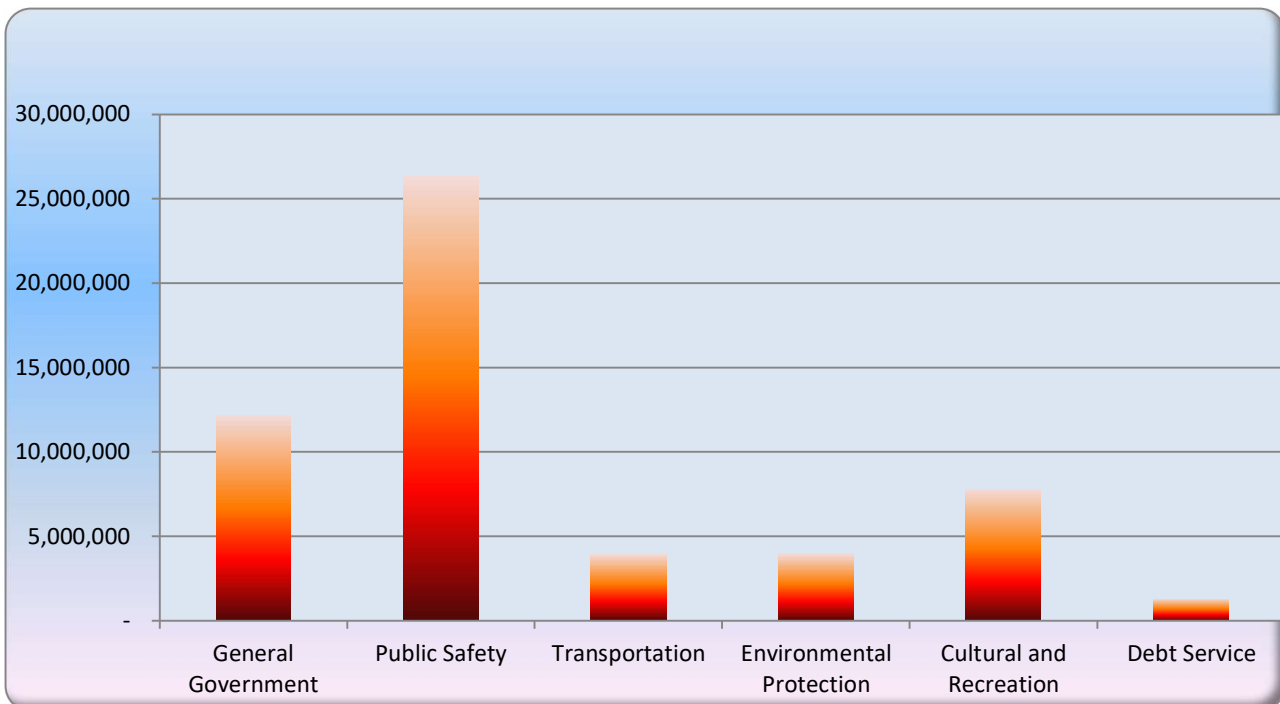
**Summary of Expenditures by Function  
For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>General Government</b>					
Mayor & Council	\$ 292,481	\$ 267,709	\$ 298,424	\$ 320,995	7.56%
City Manager	743,494	887,554	912,036	1,031,512	13.10%
City Clerk	160,315	186,326	206,070	200,539	-2.68%
Finance Administration	904,251	1,053,211	1,239,282	1,388,202	12.02%
Finance Collections	500,399	647,129	646,084	673,164	4.19%
Finance Purchasing	194,872	215,587	273,635	267,397	-2.28%
Human Resources	507,109	593,611	592,981	802,884	35.40%
Information Tech.	589,866	846,213	1,216,384	1,195,722	-1.70%
Information Tech. GIS	253,155	397,066	366,037	342,487	-6.43%
Information Tech. Utilities	570,618	781,850	677,194	698,026	3.08%
Legal	145,301	150,000	150,000	236,000	57.33%
Planning	975,851	1,211,603	1,573,636	2,231,195	41.79%
Main Street	168,253	200,000	208,000	227,000	9.13%
Engineering	414,213	416,020	578,668	667,563	15.36%
Garage	636,148	705,456	1,043,225	903,792	-13.37%
Warehouse	88,405	116,959	6,121,874	131,268	-97.86%
General Expense	1,490,481	657,246	985,861	763,000	-22.61%
Debt Service	12,250	35,510	37,899	1,303,123	3338.41%
Transfer Out	262,414	-	48,000	-	N/A
Special Appropriations	69,786	69,786	114,081	98,891	-13.32%
<b>Total General Government</b>	<b>8,979,662</b>	<b>9,438,836</b>	<b>17,289,371</b>	<b>13,482,760</b>	<b>-22.02%</b>
<b>Public Safety</b>					
Police	10,282,652	12,254,348	13,650,766	15,081,345	10.48%
Fire	8,148,328	13,291,097	8,686,147	11,256,810	29.59%
<b>Total Public Safety</b>	<b>18,430,980</b>	<b>25,545,445</b>	<b>22,336,913</b>	<b>26,338,155</b>	<b>17.91%</b>
<b>Transportation</b>					
Street Department	1,958,761	2,177,728	2,267,619	2,958,636	30.47%
Street Construction	110,848	675,000	800,000	1,000,000	25.00%
<b>Total Transportation</b>	<b>2,069,609</b>	<b>2,852,728</b>	<b>3,067,619</b>	<b>3,958,636</b>	<b>29.05%</b>
<b>Environmental Protection</b>					
Sanitation	2,267,456	2,580,302	2,852,877	3,962,096	38.88%
<b>Total Environmental Protect</b>	<b>2,267,456</b>	<b>2,580,302</b>	<b>2,852,877</b>	<b>3,962,096</b>	<b>38.88%</b>

**General Fund**  
**Summary of Expenditures by Function**  
**For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Cultural and Recreation</b>					
Recreation Administration	480,433	622,288	635,357	3,195,366	402.92%
Athletics	237,469	307,090	791,225	-	N/A
Programs	275,223	391,173	507,888	-	N/A
SFAC-Fitness & Activity	407,951	557,405	767,700	-	N/A
Leisure Pool	135,487	209,766	281,669	-	N/A
Parks	1,518,589	1,844,589	2,674,662	4,576,189	71.09%
Public Grounds & Cemeteries	775,092	907,472	1,075,459	-	N/A
<b>Total Cultural &amp; Recreation</b>	<b>3,830,244</b>	<b>4,839,783</b>	<b>6,733,960</b>	<b>7,771,555</b>	<b>15.41%</b>
<b>Total Expenditures</b>	<b>\$ 35,577,951</b>	<b>\$ 45,257,094</b>	<b>\$ 52,280,740</b>	<b>\$ 55,513,202</b>	<b>6.18%</b>

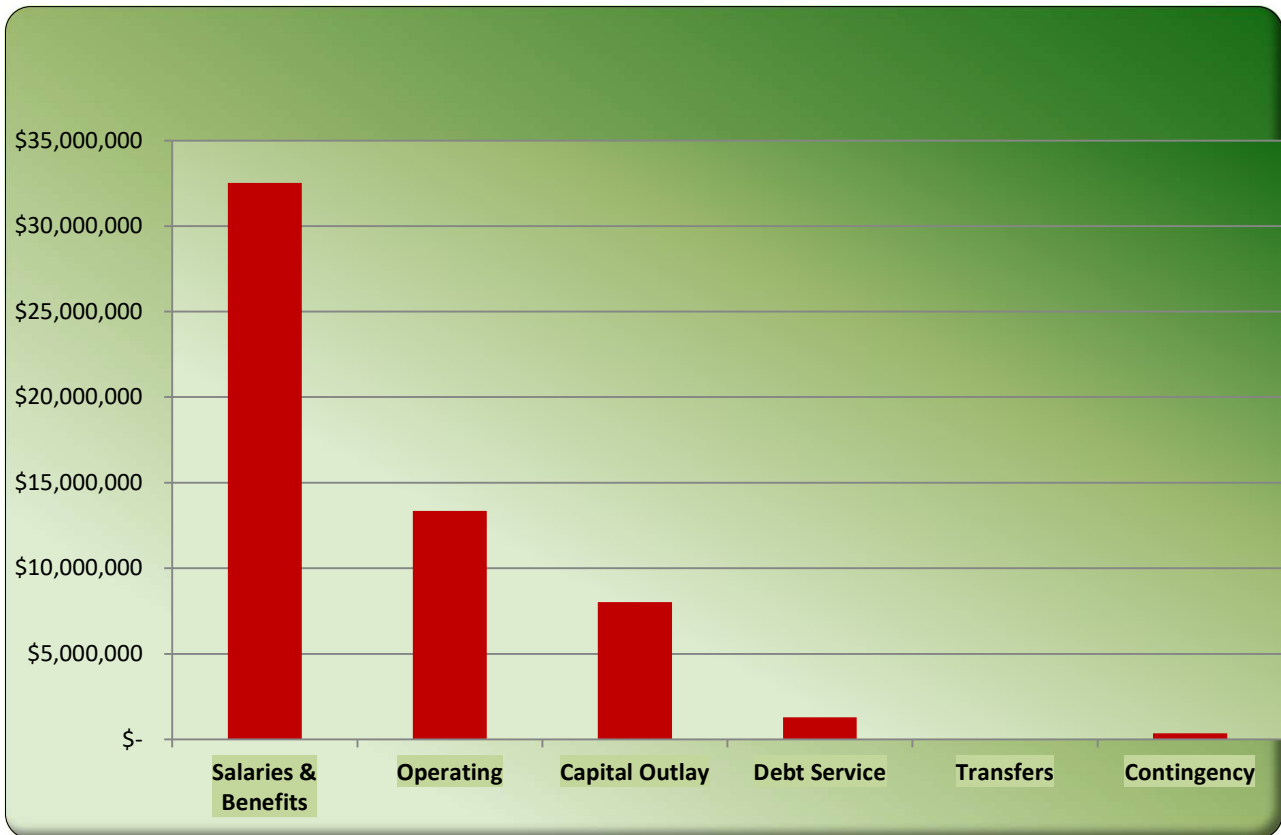
**Fiscal Year 2023-2024**  
**Total Expenditures**  
**\$55,513,202**



**General Fund**  
**Summary of Expenditures by Major Object**  
**For the Fiscal Year Ended June 30, 2023-24**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Area</b>					
Salaries & Benefits	22,576,010	25,427,516	29,299,388	32,513,331	10.97%
Operating	8,385,006	9,718,859	10,899,792	13,336,477	22.36%
Capital Outlay	2,609,913	8,574,047	10,589,800	8,012,271	-24.34%
Debt Service	915,005	202,756	249,260	1,303,123	422.80%
Transfers	262,414	-	399,500	-	N/A
Contingency	-	100,000	348,000	348,000	0.00%
<b>Total Expenditures</b>	<b><u>\$34,748,348</u></b>	<b><u>\$44,023,178</u></b>	<b><u>\$51,785,740</u></b>	<b><u>\$55,513,202</u></b>	<b><u>7.20%</u></b>

**Fiscal Year 2023-2024**  
**Expenditures by Area**  
**\$55,513,202**



**MISSION:** The Mayor and City Council strives improves the quality of life for all citizens.

**ACTIVITIES:** The Mayor and City Council are the duly elected representatives of the citizens of Statesville. The City Council holds semi-monthly meetings to act on matters which come before it, including, but not limited to, the establishment of policies and direction of the annual operating budget, the adoption of city ordinance (laws) and the awarding of contracts. The City Council’s function is to plan and direct the growth and development of the City.

- GOALS:**
- 1 Work to ensure uninterrupted water supply to City well into 21st century.
  - 2 Emphasize crime prevention. Support Community Watch Programs/Support Police Department’s efforts to use new techniques and technologies.
  - 3 Develop proactive plan for growth by assisting with land use and zoning tools.
  - 4 Develop a greenway system and enhance the City’s visual assets.
  - 5 Raise the Mayor and Council’s presence on Regional Issues.

- OBJECTIVES:**
- 1
  - 2
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2019-2020	2020-2021	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget

**GENERAL GOVERNMENT****MAYOR AND COUNCIL**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Temporary	\$ 95,468	\$ 95,192	\$ 97,096	\$ 104,872	8.01%
FICA Expense	7,303	7,282	7,428	8,023	8.01%
<b>Total Personnel</b>	<b>102,771</b>	<b>102,474</b>	<b>104,524</b>	<b>112,895</b>	<b>8.01%</b>
Professional Services	20,000	32,200	47,700	55,200	15.72%
Communications	4,608	3,000	6,400	6,400	0.00%
IT-Communications	1,234	1,235	-	-	N/A
Travel and Training	5,331	10,000	10,000	18,000	80.00%
Maint and Repair - Equipment	2,540	16,300	21,800	16,800	-22.94%
Supplies-General	1,875	4,000	5,000	7,500	50.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	-	-	-	N/A
Dues & Subscriptions	41,583	43,000	43,200	43,200	0.00%
Insurance & Bonds	32,566	35,500	39,800	35,500	-10.80%
Miscellaneous Expense	17,768	20,000	20,000	25,500	27.50%
<b>Total Operating</b>	<b>127,505</b>	<b>165,235</b>	<b>193,900</b>	<b>208,100</b>	<b>7.32%</b>
Capital Outlay-Equipment	62,205	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>62,205</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Mayor and City Council</b>	<b>\$ 292,481</b>	<b>\$ 267,709</b>	<b>\$ 298,424</b>	<b>\$ 320,995</b>	<b>7.56%</b>

**MISSION:** Every day, the City of Statesville is dedicated to serving the community with integrity, fairness, and professionalism.

**ACTIVITIES:** The City Manager's Office is responsible for the day-to-day activities of the City. The department carries out the policies and directives established by the City Council, and attends all Council meetings. He guides and directs the various departments of the City and works directly with other governmental agencies at the Federal, State and Local level.

- GOALS:**
- 1 Streamline the hiring process.
  - 2 Develop a mission and goals for City Council.
  - 3 Market and grow the airport.
  - 4 Endeavor to meet the needs of South Statesville.
  - 5 Plan for growth.
  - 6 Control employee turnover.

- OBJECTIVES:**
- 1 Work with HR to develop a new hiring process that will cut out redundant and unnecessary steps, save money, and bring candidates into our employ more efficiently.
  - 2 Encourage Council to undertake a strategic planning process, especially as growth continues to occur. Determine if a third party should be engaged.
  - 3 Work with our allies at the State, and through our Airport Director, to develop marketing materials to adequately attempt to grow this investment.
  - 4 Build upon our internal work focusing on S. SvI. Apply the necessary resources to this community in a consolidated and cooperative manner.
  - 5 Implement the recommendations of of the new Land Use Plan, and use sound planning to understand the impacts of new growth on the provision of services.
  - 6 Work with HR to develop a strategy for controlling and decreasing turnover through sound recruitment and retention efforts.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget

**GENERAL GOVERNMENT**

**CITY MANAGER**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 505,442	\$ 582,008	\$ 568,211	\$ 591,822	4.16%
Salaries-Overtime	-	-	-	-	N/A
FICA Expense	33,848	44,552	44,450	45,303	1.92%
Group Life	1,764	2,387	2,383	2,424	1.72%
Retirement	59,725	78,098	82,277	93,863	14.08%
Group Health	53,512	60,000	66,000	66,000	0.00%
Christmas Bonus	300	375	12,850	375	-97.08%
<b>Total Personnel</b>	<b>654,591</b>	<b>767,420</b>	<b>776,171</b>	<b>799,787</b>	<b>3.04%</b>
Professional Services	38,087	47,500	52,650	101,650	93.07%
Public Relations	20,989	24,150	30,750	78,200	154.31%
Gasoline	41	600	1,200	1,500	25.00%
Communications	1,928	3,000	5,615	5,975	6.41%
IT-Communications	2,098	4,134	-	-	N/A
Travel and Training	4,019	15,900	16,100	19,000	18.01%
Maint and Repair - Equipment	394	-	-	-	N/A
Maint and Repair - Vehicles	-	-	500	-	N/A
Supplies-General	7,193	9,000	9,500	11,250	18.42%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	2,339	4,800	-	-	N/A
Dues & Subscriptions	4,182	6,850	8,850	8,950	1.13%
Insurance & Bonds	3,547	3,900	4,400	3,900	-11.36%
Miscellaneous Expense	4,086	300	300	1,300	333.33%
Crime/Drug Funds	-	-	-	-	N/A
<b>Total Operating</b>	<b>88,903</b>	<b>120,134</b>	<b>129,865</b>	<b>231,725</b>	<b>78.44%</b>
Capital Outlay-Equipment	-	-	6,000	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>-</b>	<b>N/A</b>
<b>Total City Manager</b>	<b>\$ 743,494</b>	<b>\$ 887,554</b>	<b>\$ 912,036</b>	<b>\$ 1,031,512</b>	<b>13.10%</b>

**MISSION:** The City Clerk serves the City Manager, Mayor, City Council and Citizens by being the primary source of Town records.

**ACTIVITIES:** To provide professional, courteous, and efficient service and support to the general public, the Mayor and City Council, City Manager and internal department staff, in all functional areas that have been designated by NC State Statute or assigned or directed.

- GOALS:**
- 1 Develop/implement a policy for the release of closed minutes once the need for closure expires.
  - 2 Provide the public with requested information with courtesy and respect in a timely manner.
  - 3 Take and transcribe fact-based meeting minutes accurately in order to establish the historical record of the actions of the City Council.
  - 4 Safeguard all official permanent records of the City Council and provide leadership and advise to all City departments in terms of the legal requirements for retention and availability of public records.
  - 5 Maintain effective working relationships with the elected body, City staff and all partner agencies.

- OBJECTIVES:**
- 1
  - 2
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget



**GENERAL GOVERNMENT**

**CITY CLERK**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 56,448	\$ 56,715	\$ 62,923	\$ 67,810	7.77%
FICA Expense	4,238	4,344	5,010	5,193	3.65%
Group Life	214	233	269	277	2.97%
Retirement	6,375	7,616	9,274	10,760	16.02%
Group Health	12,003	12,000	13,200	13,200	0.00%
Christmas Bonus	75	75	2,570	75	-97.08%
<b>Total Personnel</b>	<b>79,353</b>	<b>80,983</b>	<b>93,246</b>	<b>97,315</b>	<b>4.36%</b>
Communications	-	-	-	-	N/A
IT-Communications	722	869	-	-	N/A
Utilities	1,470	2,700	2,700	2,700	0.00%
Travel and Training	60	300	500	300	-40.00%
Maint and Repair - Equipment	-	200	200	200	0.00%
Postage	-	1,300	-	1,300	N/A
Advertising	16,372	17,000	26,000	17,000	-34.62%
Supplies-General	7,950	11,000	13,500	6,000	-55.56%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	3,350	-	-	N/A
Contracted Services - General	-	850	850	7,750	811.76%
Tipping Fees	642	700	700	900	28.57%
Dues & Subscriptions	80	450	350	450	28.57%
Miscellaneous Expense	-	-	-	-	N/A
Inside Charges - Electric	47,856	55,000	55,000	55,000	0.00%
Inside Charges- Water	1,028	1,300	2,000	1,300	-35.00%
Inside Charges- Sewer	1,215	1,300	2,000	1,300	-35.00%
Inside Charges - Stormwater	3,567	9,024	9,024	9,024	0.00%
<b>Total Operating</b>	<b>80,962</b>	<b>105,343</b>	<b>112,824</b>	<b>103,224</b>	<b>-8.51%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total City Clerk</b>	<b>\$ 160,315</b>	<b>\$ 186,326</b>	<b>\$ 206,070</b>	<b>\$ 200,539</b>	<b>-2.68%</b>

**MISSION:** The Finance - Administration Division exists to manage and safeguard the City's public financial assets and to provide accurate and reliable financial information to all stakeholders in a transparent and timely manner.

**ACTIVITIES:** The Finance - Administration Division provides oversight and coordination of the core internal finance functions, which include Accounting, Payroll, and Accounts Payable. The staff of this division retains ultimate responsibility for: keeping the financial accounts of the City in accordance with generally accepted accounting principles, disbursing all funds in strict compliance with the Local Government Budget and Fiscal Control Act, engaging in policy appropriate investment and debt activities, and presenting timely statements of financial condition.

- GOALS:**
- 1 Create a working environment within the Finance Department that encourages personal and professional growth, stakeholder-centric transparency, and a desire to continually achieve excellence.
  - 2 To develop Standard Operating Procedure Manuals for processes run in Tyler Incode 10.
  - 3 To provide provide clear and timely instructions, guidance, and schedules to departments for: preparation of annual budgets, budget adjustments and/or modifications; and year-end fiscal close-out.
  - 4 To provide a publically accessible website intended to inform and educate the public by providing transparent financial information and open publication of all financial policies and procedures.
  - 5 To provide accurate financial information in a timely manner to the City Council, departments and external agencies in order to comply with local, state and federal laws, and governmental accounting and regulatory requirements.
  - 6 To provide accurate and timely issuance of payments to vendors in order to maximize the City's cash flow position.

- OBJECTIVES:**
- 1 To receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.
  - 2 To receive the Distinguished Budget Presentation Award from the Government Finance Officers Association.
  - 3 To maximize investment earnings while adhering to the City's Investment Policy.
  - 4 Process monthly financial statements within 30 days of month end.
  - 5 To close and reconcile year end within 90 days from the end of fiscal year.
  - 6 To provide the City's annual report to the Local Government Commission by October 31st.
  - 7 Publish the City's annual report within 180 days from the end of fiscal year.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Receipt of GFOA Certificate of Excellence in Financial Reporting.	GSCC	1,4,5	1	YES	YES	YES	YES
Receipt of GFOA Distinguished Budget Presentation Award.	GSCC	1,3,4,5	2	YES	YES	YES	YES
Average rate of return of investments	GSCC	1	3	0.31%	0.14%	0.05%	0.01%
Average number of days to process monthly financial statements.	GSCC	1,3,5	4	20	25	25	15
Closed and reconciled year end within 90 days from the end of fiscal year.	GSCC	1,3,4,5	5	Not Measured	YES	YES	YES
Date AFIR submitted to Local Government Commission.	GSCC	1,3,4,5	6	Not Measured	10/31/2021	10/31/2022	10/31/2023
Date AFR submitted to GFOA.	GSCC	1,3,4,5	7	Not Measured	12/31/2021	12/31/2022	12/31/2023

**GENERAL GOVERNMENT**

**FINANCE-ADMINISTRATION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 331,608	\$ 360,959	\$ 451,693	\$ 560,993	24.20%
Salaries-Longevity	150	150	150	150	0.00%
FICA Expense	23,319	27,654	35,746	43,191	20.83%
Group Life	1,259	1,485	1,914	2,301	20.22%
Retirement	38,410	48,475	66,164	89,412	35.14%
Group Health	60,015	60,000	79,200	79,200	0.00%
Christmas Bonus	375	375	15,420	450	-97.08%
<b>Total Personnel</b>	<b>455,136</b>	<b>499,098</b>	<b>650,287</b>	<b>775,697</b>	<b>19.29%</b>
Professional Services	54,633	115,000	140,700	156,500	11.23%
Banking Services	4,800	15,000	15,000	15,000	0.00%
Communications	-	-	-	-	N/A
IT-Communications	3,869	4,058	-	-	N/A
Travel and Training	3,511	7,500	12,500	12,500	0.00%
Maint and Repair - Equipment	2,057	3,500	3,500	3,500	0.00%
Postage	8,172	10,517	11,580	11,500	-0.69%
Bldgs Equip and Land Rent	4,304	4,320	4,080	4,320	5.88%
Property Tax Refunds	23,662	21,000	21,000	27,300	30.00%
Supplies-General	3,908	5,750	5,750	5,750	0.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	2,339	4,800	-	-	N/A
Contracted Services - General	-	-	-	-	N/A
County Tax Collection	327,123	349,868	359,785	359,785	0.00%
Energov Collection Fees	-	-	-	2,500	N/A
Collection Fees	-	-	-	-	N/A
Dues & Subscriptions	710	1,900	2,900	2,950	1.72%
Insurance & Bonds	10,027	10,900	12,200	10,900	-10.66%
Miscellaneous Expense	-	-	-	-	N/A
<b>Total Operating</b>	<b>449,115</b>	<b>554,113</b>	<b>588,995</b>	<b>612,505</b>	<b>3.99%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Finance Administration</b>	<b>\$ 904,251</b>	<b>\$ 1,053,211</b>	<b>\$ 1,239,282</b>	<b>\$ 1,388,202</b>	<b>12.02%</b>

**MISSION:** The Finance - Customer Service Division exists to provide exceptional guidance, information and service to the citizens and customers we serve.

**ACTIVITIES:** The Finance - Customer Service Division maintains accurate, up-to-date records in accordance with laws and policies. This division also maximizes available resources to ensure a consistent and fair rate of collection on outstanding accounts.

- GOALS:**
- 1 Create a working environment within the Finance - Customer Service division that encourages personal and professional growth, stakeholder-centric transparency, and a desire to continually achieve excellence.
  - 2 To develop Standard Operating Procedure Manuals for processes run in Tyler Incode 10.
  - 3 Improve online payment system to enhance or create payment options for all City receivables.
  - 4 Reestablish a fair and equitable Extension Policy that allows for protection for customer hardships while also protecting the City's business enterprise and collection practices.
  - 5 Develop best customer service practices for all revenue streams regardless of billing origin.
  - 6 Provide consistent, relevant, customer-centric training for all department staff so that they may provide the highest level of employee-stakeholder interaction possible.

- OBJECTIVES:**
- 1 Greet each citizen or customer politely, and confidently make the best effort to help them.
  - 2 Process service orders within two business days.
  - 3 To maintain below the minimum unsatisfactory number in the cash outage policy for each representative.
  - 4 Present all payment options available to reduce cashiering-only foot traffic.
  - 5 Guide customers to customer-facing side of AMI interface to educate on usage habits.
  - 6 Guide customers to Tyler Connect to get up to date information regarding utility outages and street closures.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2021	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of Service Orders processed	GSCC	2,6	2	35213.00	42632.00	49164	55164
Number of transactions processed by CSRs	GSCC	1,2,5,6	1,3,4,5,6	192384.00	197294.00	207140	212140
Number of online transactions	GSCC	2,3	1,4	42683.00	49822.00	57200	65000
Number of phone transactions	GSCC	2,6	4	19022.00	16060.00	15400	16000
\$\$ Amount of Credit Card Fees paid by City	GSCC	3	4	New Measure	200.00	305	355
Number of Payment Options Available	GSCC	3	4	4	4	4	4
Amount Donated to SVL Connects by other customers	GSCC	5	1,4	New Measure	New Measure	New Measure	New Measure
Number of Utility Customers - Electric at Dec 31	GSCC	1	1,4	13,214	13,738	13,853	13,975
Number of Utility Customers - Water at Dec 31	GSCC	1	1,4	10,895	11,442	12,339	12,500
Number of Utility Customers - Sewer at Dec 31	GSCC	1	1,4	10,895	11,446	11,200	11,300
Number of Utility Customers - Stormwater at Dec 31	GSCC	1	1,4	New Measure	8,621	9,129	9,500

**GENERAL GOVERNMENT**

**FINANCE-CUSTOMER SERVICE**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 217,581	\$ 238,392	\$ 273,110	\$ 290,440	6.35%
Salaries-Overtime	-	-	-	-	N/A
Salaries-Temporary	252	-	-	-	N/A
FICA Expense	15,418	18,271	22,073	22,253	0.82%
Group Life	823	906	1,195	1,195	0.00%
Retirement	24,417	49,046	40,856	46,106	12.85%
Group Health	72,018	72,000	79,200	79,200	0.00%
Christmas Bonus	450	450	15,420	450	-97.08%
<b>Total Personnel</b>	<b>330,959</b>	<b>379,065</b>	<b>431,854</b>	<b>439,644</b>	<b>1.80%</b>
Professional Services	29,315	58,800	22,200	42,100	89.64%
Communications	1,421	3,200	3,840	3,200	-16.67%
IT-Communications	4,081	5,744	-	-	N/A
Travel and Training	160	4,500	4,500	4,500	0.00%
Maint and Repair - Equipment	3,430	4,870	3,370	4,870	44.51%
Postage	-	-	-	-	N/A
Supplies-General	5,990	20,500	7,000	7,000	0.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	1,850	-	1,850	N/A
Contracted Services - General	55,796	42,000	44,000	42,000	-4.55%
Credit Card Bank Fees	58,555	115,000	115,000	115,000	0.00%
Dues & Subscriptions	-	-	1,320	-	N/A
Insurance & Bonds	10,638	11,600	13,000	13,000	0.00%
Miscellaneous Expense	54	-	-	-	N/A
<b>Total Operating</b>	<b>169,440</b>	<b>268,064</b>	<b>214,230</b>	<b>233,520</b>	<b>9.00%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Finance Collections</b>	<b>\$ 500,399</b>	<b>\$ 647,129</b>	<b>\$ 646,084</b>	<b>\$ 673,164</b>	<b>4.19%</b>

**MISSION:** The Finance - Purchasing Division exists to ensure that the supplies, equipment, contracts and services required for the functioning of City departments are procured on a timely

**ACTIVITIES:** The Finance - Purchasing Division keeps abreast of current prices and general market trends and purchases supplies, materials, equipment and services for the City through competitive bidding in accordance with NC General Statutes and local policy. The division works with other departments and vendors in drafting bid specifications for major commodities. This division supervises the central warehouse and supplies requests.

- GOALS:**
- 1 Create a working environment within the Finance-Purchasing Department that encourages personal and professional growth, stakeholder-centric transparency, and a desire to
  - 2 Offer in-house staff training on the City's purchasing policy and best practice purchasing procedures to City departments to improve efficiency.
  - 3 Work with departments in setting up Capital Purchasing Schedule to purchase approved capital within the current fiscal year in a manner that best deploys the resources while
  - 4 Solicit greater participation from Minority and Women-Owned Business Enterprises.
  - 5 Improve the Capital Improvement Plan, strategies, and implementation.

- OBJECTIVES:**
- 1 Comply with FEMA Uniform Guidance
  - 2 Comply with North Carolina Purchasing Laws and best practices
  - 3 Execute Capital Improvement Plan and assist in its annual updates
  - 4 Utilize Minority and Women-Owned Business Enterprise Vendors.
  - 5 Provide exceptional internal customer service in assisting in any bidding process.

KEY PERFORMANCE MEASURES:	2020-2021	2021-2022	2022-2023	2023-2024
	Actual	Actual	Projected	Projected
Number of Purchase Orders Issued	New Measure	1290 for YR	1300 for YR	1350 for YR
Number of Inventory tickets worked	New Measure	4517 Monthly Average	4600 Monthly Average	4800 Monthly Average
Number of Deliveries received	New Measure	5472 Monthly Average	5500 Monthly Average	6000 Monthly Average

**GENERAL GOVERNMENT**

**FINANCE-PURCHASING**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 124,406	\$ 129,204	\$ 164,220	\$ 165,230	0.62%
Salaries-Overtime	-	-	-	-	N/A
FICA Expense	9,074	9,901	13,153	12,657	-3.77%
Group Life	471	518	706	685	-2.97%
Retirement	14,108	17,158	24,346	26,225	7.72%
Group Health	36,009	36,000	39,600	39,600	0.00%
Christmas Bonus	225	225	7,710	225	-97.08%
<b>Total Personnel</b>	<b>184,293</b>	<b>193,006</b>	<b>249,735</b>	<b>244,622</b>	<b>-2.05%</b>
Professional Services	-	4,000	1,500	1,500	0.00%
Gasoline	261	500	500	525	5.00%
Communications	197	1,250	1,500	1,250	-16.67%
IT-Communications	2,283	2,481	-	-	N/A
Travel and Training	102	2,000	8,000	8,000	0.00%
Maint and Repair - Equipment	-	-	-	-	N/A
Maint and Repair - Vehicles	446	500	1,000	500	-50.00%
Supplies-General	158	2,000	1,500	2,000	33.33%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	1,850	-	-	N/A
Dues & Subscriptions	-	100	800	100	-87.50%
Insurance & Bonds	6,809	7,400	8,300	8,300	0.00%
Miscellaneous Expense	68	-	-	-	N/A
OSHA - Safety	255	500	800	600	-25.00%
<b>Total Operating</b>	<b>10,579</b>	<b>22,581</b>	<b>23,900</b>	<b>22,775</b>	<b>-4.71%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Finance Purchasing</b>	<b>\$ 194,872</b>	<b>\$ 215,587</b>	<b>\$ 273,635</b>	<b>\$ 267,397</b>	<b>-2.28%</b>

**MISSION:** Through strategic partnerships and collaboration, the Human Resources Department recruits, develops, retains a high performing, diverse workforce and fosters a healthy, safe, and productive work environment for the City's most valuable resources - its PEOPLE.

**ACTIVITIES:** The Office of Human Resources is responsible for the administration of a comprehensive Human Resource Program which includes the development/implementation and administration of: Recruiting, Selecting and retention of a qualified/diverse workforce; Employee Benefits; HR Policies & Procedures; Classification & Compensation; Maintenance of Personnel Records; Performance Evaluations; Facilitation of employee Grievance Processes; Training & Development and Safety & Risk Management.

- GOALS:**
- GOALS:**
- 1 Compete for top talent with effective recruitment strategies and efficient recruitment processes.
  - 2 Enhance the employees' experience through a culture of employee engagement, wellness, diversity, and inclusion that leads to overall employee well-being, productivity and retention.
  - 3 Promote and enhance our competitive total rewards package while maintaining internal customer satisfaction and meeting budget constraints.
  - 4 Reduce the impact of workplace injuries and illnesses.

- OBJECTIVES:**
- 1a Utilize technology more effectively for recruiting and screening applications.
  - 1b Identify more proactive recruiting solutions for vacant positions.
  - 1c Develop recruitment strategies focused on individual department's recruitment priorities.
  - 1d Develop an employee onboarding experience through in-depth orientation/training, mentors and a 30/60/90 day check-up.
  - 2a Develop and Track employee satisfaction.
  - 3a Enhance citywide risk management/safety programs.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Actual	Budget
Reduce time to fill to 45 days - from vacancy posted to final offer	GSCC	1	1a, 1b, 1c, 1d	Not Measured	Not Measured		
Reduce cost per hire by 10%	GSCC	1	1a, 1b, 1c, 1d	Not Measured	Not Measured		
Increase Wellness participation.	GSCC	1,2,3	2a	16 EE's	20 EE's		
Increase to 90% of workers compensation claims reported within 72 hours	GSCC	4	3a	Not Measured	84%		



**GENERAL GOVERNMENT**

**HUMAN RESOURCES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 220,171	\$ 247,676	\$ 274,441	\$ 386,497	40.83%
Salaries-Overtime	-	600	600	600	0.00%
Temporary Salaries	64,963	32,820	14,820	24,960	68.42%
Salaries-Longevity	575	-	-	-	N/A
FICA Expense	21,525	21,527	22,961	31,551	37.41%
Group Life	755	1,069	1,171	1,069	-8.71%
Retirement	24,626	33,334	40,401	61,006	51.00%
Group Health	36,380	48,000	52,800	66,000	25.00%
Unemployment Insurance	11,719	12,000	14,000	17,000	21.43%
Christmas Bonus	225	300	10,280	375	-96.35%
<b>Total Personnel</b>	<b>380,939</b>	<b>397,326</b>	<b>431,474</b>	<b>589,058</b>	<b>36.52%</b>
Professional Services	31,965	29,800	33,600	80,850	140.63%
Employee Recognition	25,492	41,250	41,250	46,500	12.73%
SFAC Employee Membership	2,134	10,000	10,000	10,000	0.00%
Communications	357	400	2,000	96	-95.20%
IT-Communications	3,643	4,255	-	-	N/A
Travel and Training	2,604	23,700	23,485	22,800	-2.92%
Maint and Repair - Equipment	-	200	200	200	0.00%
Postage	54	200	200	200	0.00%
Advertising	10,932	8,000	6,000	6,000	0.00%
Supplies-General	12,869	7,500	8,500	12,000	41.18%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	2,339	1,850	-	-	N/A
Dues & Subscriptions	1,501	4,230	3,587	3,280	-8.56%
Insurance & Bonds	3,363	3,700	4,100	3,700	-9.76%
Physicals	12,530	10,000	7,000	10,000	42.86%
Miscellaneous Expense	8	25,200	200	200	0.00%
OSHA - Safety	16,379	26,000	21,385	18,000	-15.83%
<b>Total Operating</b>	<b>126,170</b>	<b>196,285</b>	<b>161,507</b>	<b>213,826</b>	<b>32.39%</b>
<b>Total Human Resources</b>	<b>\$ 507,109</b>	<b>\$ 593,611</b>	<b>\$ 592,981</b>	<b>\$ 802,884</b>	<b>35.40%</b>

**MISSION:** The Information Technology Department strives to enable City Departments to provide excellent public service to the citizens of the City of Statesville through safe and seamless deployment of reliable technology and responsive expertise.

**ACTIVITIES:** The Information Technology Department provides resources that enable consistent data and communications access to City employees that meet defined needs, schedules, and budgets, ensuring that City staff can efficiently and seamlessly perform their duties for the citizens of the City of Statesville. IT secures all voice and data infrastructure from unauthorized intrusion. IT also provides responsive customer service in areas utilizing networks, desktops, applications development, telephones and project management. IT evaluates, installs, and supports all enterprise hardware and software, including the virtual environment, network infrastructure and business continuity. We also provide systems analysis, software implementation and support, telephone system support, helpdesk support and user training.

**GOALS:**

- 1 Secure all data and voice networks against unauthorized intrusion to maintain the integrity of our systems and data and in accordance with multiple regulatory requirements.
- 2 Maintain reliable/redundant network infrastructure to maximize availability to local and hosted resources. Refresh equipment to maintain supportable, reliable infrastructure.
- 3 Maintain hosts and servers to ensure file replication and back ups for electronic record requirements, business continuity and disaster recovery. Refresh hardware based on life cycle guidelines.
- 4 Maintain mission critical voice and data applications at a high rate of availability for City use.
- 5 Manage Technology resources for all departments, including planning, budgeting, purchasing, installing, maintaining and troubleshooting throughout the hardware/software lifecycle.
- 6 Purchase/build/configure system infrastructure and servers/clusters as a base/host and perform project management duties for the implementation of new technology initiatives.
- 7 Manage IT Personnel resources, planning for and enacting on-going professional training, cross training, succession planning, and career development opportunities.
- 8 Deploy workstation and server replacements.
- 9 Provide responsive customer service to helpdesk tickets and other reported issues.
- 10 Set up mobile cellular devices and migrate existing data to new devices.

**OBJECTIVES:**

- 1a Secure network access points, perimeter and wireless access points to successfully meet the intrusion-prevention requirements and audits of PCI, DCI/SBI/CJIS, PII, and Homeland Security.
- 1b Secure endpoints, including PCs, servers. Maintain up to date Centralized Threat management, in addition to email, web filter and privacy protection.
- 1c Manage authorizations of federal, state and financial entity registrations, including SAMS, ASAP, JustGrants, NCID, SSL certifications, DNS registrations, IRS, Social Security.
- 1d Implement virtual endpoints to enable secure encrypted remote access to network resources.
- 2 Schedule, purchase and implement rotation to refresh data and voice communications equipment between facilities and as a portal to external resources.
- 3 Schedule, purchase and implement rotation to refresh servers, hosts, and back up hardware and software to ensure reliability and compliance with electronic records standards.
- 4a Maintain access to ERP applications and network resources availability at 95% or above during regular working hours (which are defined as 7 AM to 5 PM, Monday through Friday, excluding holidays).
- 4b Maintain primary VOIP phone systems, including the controllers at the data centers and the connected desksets at availability of 95% or above during regular work hours, unless the issue is escalated to and subject to the Service Level Agreement of the service provider.
- 4c Maintain the smaller VOIP systems at remote locations not connected by fiber at availability of 90% or above during regular work hours, unless the issue is escalated to and subject to the Service Level Agreement of the service provider.

**GENERAL GOVERNMENT**

**INFORMATION TECHNOLOGY - NETWORK**

<b>5a</b>	Manage contracts and support/maintain equipment associated with enterprise solutions, including but not limited to telephone and data services, internet services, printer management services, access control and video recording systems, and studio/streaming services.
<b>5b</b>	Manage licensing and support for ERP solutions, including but not limited to Office 365, Citrix/Tyler, Laserfiche, Mitel phone system, voicemail and auto attendant.
<b>5c</b>	Plan, budget and purchase technology resources including PCs, laptops, peripherals, and Mobile devices.
<b>5d</b>	Place order for PCs within three months of budget authority determination and availability of resources.
<b>6a</b>	Purchase/build/configure system infrastructure and servers/clusters as a base/host, and perform project management duties for the implementation of new technology initiatives originating from within the IT Department.
<b>6b</b>	Purchase/build/configure system infrastructure and servers/clusters as a base/host, and perform project management duties for the implementation of new technology initiatives launched from outside the IT department.
<b>7a</b>	Crosstrain IT staff on mission critical and time sensitive duties, technical as well as procedural, to ensure business continuity. Establish succession plans for key staff within the department/divisions.
<b>7b</b>	Prioritize on-going training and career development opportunities to ensure the necessary expertise now and in the future for safe and seamless deployment of technology and responsive support to users delivering City services.
<b>8</b>	Deploy workstations within an average of 45 days of delivery and server replacements within an average of 75 days of delivery.
<b>9a</b>	Fully deploy piloted inventory and helpdesk tracking software to establish baseline performance measures.
<b>9b</b>	Initially respond to helpdesk tickets and other reported issues within one business day during regular working hours (which are defined as 7 AM to 5 PM, Monday through Friday, excluding holidays).
<b>10</b>	Set up and configure new cellular mobile devices and port information from existing devices in coordination with end user.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Harden perimeter security to meet Regulatory requirements at =>90% (Requirements increase each year)	GSCC	1	1a	Not Measured	Not Measured	0.8	0.9
Centralized Threat Management - up to date client installations at =>90%	GSCC	1	1b	Not Measured	Not Measured	80%	90%
Manage users, authorizations, certification renewals for outside agencies prior to expiration =>85%	GSCC	1	1c	Not Measured	Not Measured	0.85	0.85
Enable/maintain secure remote access to network resources for required users	GSCC	1	1d	New Measure	New Measure	New Measure	100%
Manages/refreshes network equipment (switches, firewalls, webfilters, VOIP controllers) based on a 5-year lifecycle	GSCC	2	2	Not Measured	Not Measured	0.9	1
Manages refreshes of data storage and applications servers and hosts. Includes DR/BC. Based on a 5-year lifecycle	GSCC	3	3	Not Measured	Not Measured	90%	100%
Percent of access to enterprise/network resources >95% up time	GSCC	4	4a	1.00	1.00	>95%	>95%
Percent of access to primary VOIP (Mitel) Phone Systems >95% up time	GSCC	4	4b	Not Measured	Not Measured	>95%	>95%
Percent of access to remote VOIP Phone Systems >95% up time	GSCC	4	4c	Not Measured	Not Measured	>90%	>90%
Workstations ordered timeframe - all	GSCC	5	5d	270.00	200.00	16000%	<90 days
Workstations ordered quantity - all	GSCC	5	5d	54.00	51.00	64	70
Workstations managed (non-Police)	GSCC	5	5c	215.00	225.00	26800%	27500%

**GENERAL GOVERNMENT**

**INFORMATION TECHNOLOGY - NETWORK**

New workstations deployed <45 day average	GSCC	8	8	Not Measured	<60	<45	<45
Virtual Hosts/Servers managed (City & Police Domains)	GSCC	8	8	2.00	25.00	5600%	5900%
New servers deployed <75 day average	GSCC	8	8	Not Measured	<75	<75	<75

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2018-19	2019-20	2020-21	2021-22
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Average first response to helpdesk tickets and other reported issues.	GSCC	9	9b	3.2 days	2.1 days	1.9 days	<1.5 days
Percentage of first response to helpdesk tickets and other reported issues within 1 day.	GSCC	9	9b	0.80	0.87	0.87	0.9
Deploy new mobile cellular devices within 7 days of receipt of equipment in IT.	GSCC	10	10	New Measure	New Measure	100%	100%

**GENERAL GOVERNMENT**

**INFORMATION TECHNOLOGY - NETWORK**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 237,989	\$ 388,016	\$ 365,806	\$ 394,802	7.93%
Salaries-Overtime	120	4,500	4,500	4,500	0.00%
Temporary Salaries	-	-	-	-	N/A
FICA Expense	17,970	30,056	29,311	30,575	4.31%
Group Life	930	1,330	1,554	1,620	4.25%
Retirement	28,107	43,908	54,255	63,234	16.55%
Group Health	48,012	60,000	66,000	66,000	0.00%
Christmas Bonus	300	375	12,850	375	-97.08%
<b>Total Personnel</b>	<b>333,428</b>	<b>528,185</b>	<b>534,276</b>	<b>561,106</b>	<b>5.02%</b>
Professional Services	23,280	53,503	60,900	34,945	-42.62%
Gasoline	-	500	750	-	N/A
Communications	2,949	4,870	5,870	4,870	-17.04%
IT-Communications	4,731	6,155	191,548	158,560	-17.22%
Utilities	-	-	-	-	N/A
Travel and Training	4,139	12,650	13,800	16,300	18.12%
Maint and Repair - Equipment	14,463	500	500	500	0.00%
Maint and Repair - Vehicles	116	1,000	1,000	-	N/A
Postage	18,989	-	-	-	N/A
Supplies-General	565	17,000	2,000	2,300	15.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	21,100	173,250	112,600	-35.01%
Uniforms	-	-	-	-	N/A
Data Processing	74	150	100	200	100.00%
Data Processing - Hardware Mainten	3,143	12,700	15,700	15,200	-3.18%
Data Processing - Software Maintena	32,619	52,700	35,370	138,941	292.82%
Data Processing - Computer Forms	30	300	300	-	N/A
Dues & Subscriptions	-	200	1,720	200	-88.37%
Insurance & Bonds	15,754	17,200	19,300	20,000	3.63%
OSHA - Safety	-	-	-	-	N/A
Inside Charges - Electric	-	-	-	-	N/A
Inside Charges- Water	-	-	-	-	N/A
Inside Charges- Sewer	-	-	-	-	N/A
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>120,852</b>	<b>200,528</b>	<b>522,108</b>	<b>504,616</b>	<b>-3.35%</b>
Capital Outlay-Equipment	135,586	117,500	160,000	130,000	-18.75%
<b>Total Capital Outlay</b>	<b>135,586</b>	<b>117,500</b>	<b>160,000</b>	<b>130,000</b>	<b>-18.75%</b>
<b>Total Information Technology</b>	<b>\$ 589,866</b>	<b>\$ 846,213</b>	<b>\$ 1,216,384</b>	<b>\$ 1,195,722</b>	<b>-1.70%</b>

**MISSION:** The GIS Department supports all departments within the City, to perform technical, analytical and needs assessment work in the development, maintenance, and operation of Statesville's GIS network, databases and mobile applications. We also configure and maintain the GIS-based Work Order System, HiperWeb, for the City.

**ACTIVITIES:** The GIS Division evaluates, installs, and supports all ArcGIS hardware and software. GIS provides ESRI software support, telephone support, and user training. It also supports data collection through Trimble GPS Units, offering collection, post-processing, and training to city personnel. GIS is also implementing and supporting additional GIS-based Work Order Modules. Each department module will provide input to customize workflow and have user training to expand and maximize the benefits of this City-wide system.

**GOALS:**

- 1 Maintain ArcGIS Enterprise and publish ArcGIS Online data to ensure all city employees have a high rate of availability to GIS resources.
- 2 Maintain/Expand GIS databases to provide information to decision makers and City employees.
- 3 Work with city departments to configure, maintain, and utilize the GIS-based system, HiperWeb.
- 4 Automate regular maintenance and data imports to create more efficiencies.
- 5 Design and implement a five year GIS Strategic Plan.
- 6 Begin implementation of ESRI Dashboards.
- 7 Continue implementing Utility Networks Modeling Module.

**OBJECTIVES:**

- 1 Maintain server clusters hosting ArcGIS Enterprise Resources at 95% or above during regular working hours (which are defined as 7 AM to 5 PM, Monday through Friday, excluding holidays).
- 2a Maintain GIS databases with new information that is relayed to the department.
- 2b Fulfill mapping/GIS requests from decision makers and city departments.
- 3 Expand implementation of the GIS-based work order / asset management system HiperWeb.
- 4a Configure/implement endpoint data collection as part of AMI deployment.
- 4b Automate data transfers to populate/refresh layers between City databases, County databases, and Utility service providers.
- 5a Set up GIS Advisory Committee and serve as facilitator, establishing representation, purpose, guidelines.
- 5b Contract with consultant for an assessment and a recommended GIS Implementation Plan.
- 5c Review and establish standards and procedures.
- 6 Create sample dashboards as pilots.
- 7 Continue establishing connections to enable flow modeling in the Water and Sewer layers.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
GIS servers managed	GSCC	1	1	1.00	5.00	5	6
GIS servers are stable and accessible	GSCC	1	1	95%	95%	95%	95%
Fulfill GIS requests (maps, electronic files, projects) by requested date	GSCC	2	2b	New Measure	New Measure	New Measure	90%
Utility Networks - W/S modeling connections complete	GSCC	7	7	New Measure	New Measure	New Measure	50%
HiperWeb - expand into 2 non-utility modules	GSCC	3	3	New Measure	New Measure	New Measure	2
Import Geo-coordinates from AMI deployment within 3 days of receipt.	GSCC	4	4a	New Measure	New Measure	New Measure	80%
Participate in Assessment and provide Strategic Plan Recommendation before next budget season	GSCC	5	5b	New Measure	New Measure	New Measure	1
Identify and pilot 2 dashboards to implement as pilots	GSCC	6	6	New Measure	New Measure	New Measure	200%
Utility Networks - W/S modeling connections complete	GSCC	7	7	New Measure	New Measure	New Measure	50%

**GENERAL GOVERNMENT**

**INFORMATION TECHNOLOGY - GIS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 79,006	\$ 193,517	\$ 167,825	\$ 180,479	7.54%
Salaries-Overtime	-	-	-	-	N/A
Temporary Salaries	-	-	-	-	N/A
FICA Expense	5,921	14,821	13,428	13,824	2.95%
Group Life	211	653	722	747	3.46%
Retirement	9,378	25,949	24,856	28,641	15.23%
Group Health	32,777	36,000	39,600	39,600	0.00%
Christmas Bonus	75	225	7,710	225	-97.08%
<b>Total Personnel</b>	<b>127,368</b>	<b>271,165</b>	<b>254,141</b>	<b>263,516</b>	<b>3.69%</b>
Professional Services	7,200	20,400	6,400	6,400	0.00%
Gasoline	-	1,215	1,580	1,215	-23.10%
Communications	1,080	3,480	4,176	3,556	-14.85%
IT-Communications	1,822	2,711	-	-	N/A
Utilities	-	-	-	-	N/A
Travel and Training	2,718	4,050	4,600	5,750	25.00%
Maint and Repair - Equipment	-	500	500	500	0.00%
Maint and Repair - Vehicles	219	1,000	1,000	1,000	0.00%
Postage	-	-	-	-	N/A
Supplies-General	161	1,750	1,250	750	-40.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	4,185	-	-	-	N/A
Uniforms	-	-	-	-	N/A
Data Processing	204	1,750	1,750	2,750	57.14%
Data Processing - Hardware Mainten	606	3,000	4,500	3,000	-33.33%
Data Processing - Software Maintena	107,302	85,420	85,420	53,050	-37.90%
Data Processing - Computer Forms	-	-	-	-	N/A
Dues & Subscriptions	-	175	270	300	11.11%
Insurance & Bonds	-	-	-	-	N/A
OSHA - Safety	290	450	450	700	55.56%
Inside Charges - Electric	-	-	-	-	N/A
Inside Charges- Water	-	-	-	-	N/A
Inside Charges- Sewer	-	-	-	-	N/A
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>125,787</b>	<b>125,901</b>	<b>111,896</b>	<b>78,971</b>	<b>-29.42%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Information Technology GIS</b>	<b>\$ 253,155</b>	<b>\$ 397,066</b>	<b>\$ 366,037</b>	<b>\$ 342,487</b>	<b>-6.43%</b>



**MISSION:** The Information Technology Department Utility Division performs meter reading and billing for City utilities. With the deployment of AMI, this division's mission will evolve toward more meter and customer support.

**ACTIVITIES:** The Information Technology Department Utility division reads electric and water meters monthly and completes connects and disconnects services as required. This division also prepares all utility bills and late notices and performs data transfers between systems.

- GOALS:**
- 1 Accurate reads of non-AMI meters.
  - 2 Actively participate in the implementation of AMI.
  - 3 Perform monthly billing processes in a timely fashion

- OBJECTIVES:**
- 1 Read at least 95% of non-AMI meters each month within 36 days each billing cycle.
  - 2a Participate in policy and process design for AMI-based utility functions.
  - 2b Participate in design and implementation of process to attain non-AMI meter readings.
  - 3a Generate accurate utility bills in accordance with the City Service Manual Policy.
  - 3b Manage Electricities manual billing and other manual credits and charges.
  - 3c Perform past due processes in a timely fashion and in accordance with Regulatory requirements.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Non-AMI meters to be read monthly (decreasing as AMI deployed)	GSCC	1	1	25,750	25,750	26,000	26,500
Percent of non-AMI meters read between 27- 36 days	GSCC	1	1	99%	99%	95%	95%
Percent of billings generated as scheduled	GSCC	3	3a	100%	100%	100%	98%
Calculate and verify manual charges	GSCC	3	3b	New Measure	New Measure	New Measure	98%
Process penalties and past due notices	GSCC	3	3c	New Measure	New Measure	New Measure	98%

**GENERAL GOVERNMENT**

**INFORMATION TECHNOLOGY - UTILITY BILLING**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 255,573	\$ 368,103	\$ 256,793	\$ 284,883	10.94%
Salaries-Overtime	19,885	21,000	21,000	24,000	14.29%
Temporary Salaries	2,831	-	-	-	N/A
FICA Expense	20,107	29,807	22,235	23,658	6.40%
Group Life	882	1,248	1,110	1,171	5.50%
Retirement	30,132	43,081	41,156	48,411	17.63%
Group Health	84,021	87,500	66,000	66,000	0.00%
Christmas Bonus	450	525	12,850	375	-97.08%
<b>Total Personnel</b>	<b>413,881</b>	<b>551,264</b>	<b>421,144</b>	<b>448,498</b>	<b>6.50%</b>
Professional Services	-	15,600	17,600	1,000	-94.32%
Gasoline	6,564	8,800	11,440	10,000	-12.59%
Communications	1,458	2,800	3,360	3,360	0.00%
IT-Communications	1,814	2,486	-	-	N/A
Utilities	-	-	-	-	N/A
Travel and Training	499	4,900	4,900	5,150	5.10%
Maint and Repair - Equipment	-	500	500	500	0.00%
Maint and Repair - Vehicles	4,870	4,000	4,050	4,050	0.00%
Postage	106,960	140,000	165,000	165,000	0.00%
Supplies-General	658	3,950	3,850	3,250	-15.58%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	4,185	-	-	-	N/A
Uniforms	2,634	4,000	4,200	4,200	0.00%
Data Processing	-	300	100	100	0.00%
Data Processing - Hardware Mainten	-	2,100	-	-	N/A
Data Processing - Software Maintena	26,026	38,500	38,500	50,368	30.83%
Data Processing - Computer Forms	30	1,000	1,000	1,000	0.00%
Dues & Subscriptions	-	-	-	-	N/A
Insurance & Bonds	-	-	-	-	N/A
OSHA - Safety	1,039	1,650	1,550	1,550	0.00%
Inside Charges - Electric	-	-	-	-	N/A
Inside Charges- Water	-	-	-	-	N/A
Inside Charges- Sewer	-	-	-	-	N/A
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>156,737</b>	<b>230,586</b>	<b>256,050</b>	<b>249,528</b>	<b>-2.55%</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Information Technology Utilit</b>	<b>\$ 570,618</b>	<b>\$ 781,850</b>	<b>\$ 677,194</b>	<b>\$ 698,026</b>	<b>3.08%</b>

**MISSION:** The City Attorney serves the City Council, staff and employees in all legal matters to ensure that they are properly handled.

**ACTIVITIES:** The City Attorney prepares and/or reviews all legal documents before being signed by City officials, consults with staff each Friday regarding all matters where an attorney’s advice or decision is needed and represents the City in all court cases.

- GOALS:**
- 1 Continue to provide all legal services needed on a timely basis.
  - 2 Continue to work on easements for property relating to greenways, airport improvement, and Eastside Drive sidewalks.
  - 3

- OBJECTIVES:**
- 1
  - 2
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2019	2021-2020	2022-2021	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget

**GENERAL GOVERNMENT****LEGAL**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Professional Services	\$ 145,301	\$ 144,000	\$ 144,000	\$ 230,000	59.72%
Travel and Training	-	3,000	3,000	3,000	0.00%
Contracted Services - General	-	-	-	-	N/A
Dues & Subscriptions	-	3,000	3,000	3,000	0.00%
Total Operating	145,301	150,000	150,000	236,000	57.33%
Total Legal	<b>\$ 145,301</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 236,000</b>	<b>57.33%</b>

**MISSION:** The Planning Department works with political and appointed boards, citizens and developers to enhance the quality of life and economic stability for the City of Statesville through balanced and harmonious land development policies and coordinated service delivery.

**ACTIVITIES:** The Planning Department oversees the current and long-range land/economic development functions of the City. The Planning staff regularly deals with rezoning cases, policy development, annexation, transportation issues through the Charlotte Regional Transportation Planning Organization (CRTPO), minor and major project development, coordination of land development processes with other departments (i.e. Technical Review Committee), administration of land development policies, regulatory tools, coordination with Downtown Statesville Development Corporation (DSDC), historic properties, housing code, nuisance abatement, condemnations, etc. The department staff serves as direct liaisons to City Council and four council appointed boards and numerous council committees appointed by the Mayor. The department is a research resource for the City on planning and development issues and provides technical assistance on special projects.

- GOALS:**
- 1 Issue permits in a timely manner.
  - 2 Review plans in a timely manner.
  - 3 Achieve code compliance.
  - 4 Maintain up to date Land Development Plan.
  - 5 Maintain up to date Mobility & Development Plan.

- OBJECTIVES:**
- 1 Issue 99% of permits in 2 days.
  - 2 Review 90% of Technical Review Committee plans within 30 days.
  - 3 Review 90% of Rezoning/Annexations reviews within 30 days.
  - 4 Review Certificates of Appropriateness within 14 days/Downtown requests within 10 days.
  - 5 Achieve 80% code compliance within 30 days.
  - 6 Achieve 100% minimum housing code compliance within 90 days.
  - 7 Update Land Development Plan every 10 years.
  - 8 Update Mobility & Development Plan every 10 years.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of Permits Issued	EDC	1, 2 & 3	1	444	535	867	867
Percentage of permits issued within 3 days	EDC	1, 2 & 3	1	99%	99%	95%	95%
Number of TRC plans submitted	EDC	2 & 3	2	12	24	49	48
Number of TRC plans reviewed within 30 days by department for TRC consideration	EDC	2 & 3	2	100%	100%	98%	90%
Number of Rezonings submitted	EDC	2 & 3	3	5	11	12	10
Number of Rezonings reviewed within 30 days	EDC	2 & 3	3	100%	100%	84%	90%

**GENERAL GOVERNMENT**

**PLANNING**

Number of Annexations submitted	EDC	2 & 3	3	6	7	24	20
Number of Annexations reviewed within 30 days	EDC	2 & 3	3	100%	86%	100%	100%
Number of COA's/Downtown requests submitted	EDC	1, 2 & 3	4	31	48	81	48
Percentage of COA's/Downtown reviewed within 14/10 days	EDC	2 & 3	4	100%	100%	100%	100%
Number of code violations reported	IC, SIVC, HLC,	3	5	1534	1567	1227	1227
Percentage of compliance of code violations within 30 days	IC, SIVC, HLC,	3	5	84.68%	87.68%	76.40%	80%
Number of housing violations reported	IC, SIVC, HLC,	3	6	New Measure	New Measure	85	85
Percentage of compliance of housing violations within 90 days	IC, SIVC, HLC,	3	6	New Measure	New Measure	50%	50%
Land Development Plan current (within 10 years of 2004)	IC, EDC, SIVC, HLC, RC, GSCC	4	7	No	No, in process	No, in process	YES
Mobility & Development Plan current (within 10 years of 1997 and 2019)	IC, EDC, SIVC, HLC, RC, GSCC	5	8	No	YES	YES	YES

**GENERAL GOVERNMENT**

**PLANNING**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 449,207	\$ 565,165	\$ 628,723	\$ 848,241	34.91%
Salaries-Overtime	-	-	-	-	N/A
Salaries-Temporary	-	6,624	27,802	27,802	0.00%
Salaries-Longevity	200	200	-	-	N/A
FICA Expense	32,557	43,809	52,190	65,700	25.89%
Group Life	1,658	2,326	2,689	3,411	26.85%
Retirement	53,363	75,906	92,666	131,715	42.14%
Group Health	96,024	108,000	132,000	158,400	20.00%
Christmas Bonus	525	675	25,700	900	-96.50%
<b>Total Personnel</b>	<b>633,534</b>	<b>802,705</b>	<b>961,770</b>	<b>1,236,169</b>	<b>28.53%</b>
Professional Services	61,489	52,000	255,000	85,000	-66.67%
Professional Services - Grant	-	-	-	500,000	N/A
Gasoline	730	2,000	2,600	3,380	30.00%
Communications	1,859	2,070	2,691	2,691	0.00%
IT-Communications	5,196	5,948	-	-	N/A
Travel and Training	885	13,500	15,000	19,199	27.99%
Maint and Repair - Equipment	-	800	800	800	0.00%
Maint and Repair - Vehicles	863	2,500	2,500	2,500	0.00%
Postage	-	300	300	300	0.00%
Supplies-General	9,002	42,700	13,200	16,900	28.03%
Departmental Supplies / Printing	1,091	1,500	1,500	1,500	0.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	5,550	-	-	N/A
Contracted Services - General	58,174	25,000	45,000	64,000	42.22%
Dues & Subscriptions	25,776	29,760	35,043	56,055	59.96%
Insurance & Bonds	19,380	21,100	23,600	21,100	-10.59%
Miscellaneous Expense	1,153	1,500	1,500	200	-86.67%
Commerical Retail Prog	-	-	-	-	N/A
Register of Deeds Recordings	-	-	1,000	1,500	50.00%
Iredell Economic Development Corp	123,591	127,300	136,000	136,000	0.00%
Charlotte Regional Business Alliance	8,113	8,113	8,526	8,654	1.50%
Chamber of Commerce	20,000	20,000	20,000	20,000	0.00%
Planning Bd & Hist. Commission	4,865	14,098	14,098	15,668	11.14%
OSHA - Safety	-	-	-	800	N/A
Inside Charges- Water	-	-	291	120	-58.76%
Inside Charges- Sewer	150	159	217	159	-26.73%
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>342,317</b>	<b>375,898</b>	<b>578,866</b>	<b>956,526</b>	<b>65.24%</b>
Capital Other Improvements	-	-	-	-	N/A
Capital Outlay-Equipment	-	33,000	33,000	38,500	16.67%
<b>Total Capital Outlay</b>	<b>-</b>	<b>33,000</b>	<b>33,000</b>	<b>38,500</b>	<b>16.67%</b>
<b>Total Planning</b>	<b>\$ 975,851</b>	<b>\$ 1,211,603</b>	<b>\$ 1,573,636</b>	<b>\$ 2,231,195</b>	<b>41.79%</b>

**MISSION:** The DSDC – Main Street Program works to maintain and develop Historic Downtown Statesville as the cultural, social, historic and economic center of the community.

**ACTIVITIES:** The DSDC works with the downtown district to make downtown attractive, viable and a growing part of the tax base. This is done through promotions (ongoing as well as seasonal), business recruitment, and infrastructure recommendations.

- GOALS:**
- 1 Develop Plan of Action for approval and implementation of CBD Master Plan.
  - 2 Work to implement Wayfinding Signage System for downtown and the surrounding areas.
  - 3 Work to broaden board membership and volunteer recruitment. Expand DSDC's internal operations with a new database system and website.
  - 4
  - 5 Develop more effective tools for tapping three markets: Downtown employees, residents of Statesville and Iredell County, and Tourists.
  - 6 Work to establish a "Friends of Downtown" list to use in direct mail campaign at least twice annually.
  - 6 Promote and market the "Free Wi-Fi" Service in downtown.

- OBJECTIVES:**
- 1 Identify and implement ways to attract new businesses, customers and visitors to downtown using the four cornerstones of the Main Street Program: design, economic restructuring, organization and promotion.
  - 2 The City of Statesville has a contract with the DSDC – Main Street Program to provide the above mentioned services. Therefore, the staff of this division are not employees of the City of Statesville.
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget



**GENERAL GOVERNMENT****MAIN STREET**

	<u>Actual 2020-21</u>	<u>Actual 2021-22</u>	<u>Original Budget 2022-23</u>	<u>Proposed Budget 2023-24</u>	<u>% Change</u>
Miscellaneous Expense	\$ 18,453	\$ 40,000	\$ 21,000	\$ 40,000	90.48%
Downtown Stv Dev Corp	104,800	110,000	112,000	112,000	0.00%
General Fund Contribution	45,000	50,000	75,000	75,000	0.00%
Total Operating	168,253	200,000	208,000	227,000	9.13%
<b>Total Main Street</b>	<b>\$ 168,253</b>	<b>\$ 200,000</b>	<b>\$ 208,000</b>	<b>\$ 227,000</b>	<b>9.13%</b>

**MISSION:** The Public Works function provides essential infrastructure needs, citizen services, and meets City plans and goals by achieving optimum costs of construction, operation and maintenance.

**ACTIVITIES:**

- GOALS:**
- 1 Provide direction and supervision of infrastructure maintenance and improvements.
  - 2 Ensure personnel are safe, trained, and professional.
  - 3 Provide inspection of new construction and assure adherence of City Codes and Ordinances.

- OBJECTIVES:**
- 1 Continue development and implementation of the Phase II Stormwater permit and program.
  - 2 Continue Street improvement and maintenance programs consistent with the Transportation and Mobility Plan.
  - 3 Adopt-a-Street and traffic calming programs.
  - 4 Provide guidance and oversight to major City construction projects.
  - 5 Continue TRC plan review and construction inspection.

<b>KEY PERFORMANCE MEASURES:</b>	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Provide comments at or before TRC meetings	EDC	1,3	1, 5	New Measure	New Measure	85%	90%
Construction inspections performed within 3 days of request	EDC	1,2,3	5	New Measure	New Measure	95%	95%

**GENERAL GOVERNMENT**

**PUBLIC WORKS - ENGINEERING**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 256,001	\$ 196,696	\$ 292,198	\$ 328,718	12.50%
Salaries-Overtime	-	-	-	-	N/A
Salaries-Temp	-	-	-	2,500	N/A
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	18,783	15,064	23,140	25,170	8.77%
Group Life	994	808	1,244	1,350	8.52%
Retirement	29,609	26,407	42,831	52,150	21.76%
Group Health	42,512	36,000	52,800	52,800	0.00%
Christmas Bonus	300	300	10,280	300	-97.08%
<b>Total Personnel</b>	<b>348,199</b>	<b>275,275</b>	<b>422,493</b>	<b>462,988</b>	<b>9.58%</b>
Professional Services	24,057	39,300	39,300	46,300	17.81%
Gasoline	895	4,000	5,200	5,200	0.00%
Communications	3,357	5,450	6,200	6,200	0.00%
IT-Communications	2,928	3,130	-	-	N/A
Travel and Training	230	6,650	8,650	9,850	13.87%
Maint and Repair - Equipment	4,470	7,815	7,815	6,425	-17.79%
Maint and Repair - Vehicles	1,062	3,250	3,250	3,250	0.00%
Hand Tools	110	450	450	600	33.33%
Supplies-General	7,187	8,550	8,550	11,200	30.99%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	2,339	2,800	-	-	N/A
Contracted Services - General	2,100	-	-	-	N/A
Dues & Subscriptions	1,733	2,100	3,260	4,975	52.61%
Insurance & Bonds	14,831	16,200	18,100	16,200	-10.50%
Miscellaneous Expense	440	-	-	-	N/A
Woods Dam Expenditures	-	4,000	4,000	4,000	0.00%
OSHA - Safety	275	1,050	1,400	2,375	69.64%
<b>Total Operating</b>	<b>66,014</b>	<b>104,745</b>	<b>106,175</b>	<b>116,575</b>	<b>9.80%</b>
Capital Outlay-Other Improvements	-	-	50,000	50,000	0.00%
Capital Outlay-Equipment	-	36,000	-	38,000	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>36,000</b>	<b>50,000</b>	<b>88,000</b>	<b>76.00%</b>
<b>Total Public Works</b>	<b>\$ 414,213</b>	<b>\$ 416,020</b>	<b>\$ 578,668</b>	<b>\$ 667,563</b>	<b>15.36%</b>

**MISSION:** The Public Works function provides essential infrastructure needs, citizen services, and meets City plans and goals by achieving optimum costs of construction, operation and maintenance.

**ACTIVITIES:** The Fleet Maintenance Division provides the maintenance and servicing of the City cars, trucks and equipment at the least expense and the shortest down time possible.

- GOALS:**
- 1 Maintain all City vehicles in good and safe working condition.
  - 2 Complete all necessary repairs in a timely manner using City forces and outside vendors when necessary.
  - 3 Ensure proper training and education of Garage employees to keep up with new technology.

- OBJECTIVES:**
- 1 To provide preventative and recommended maintenance on all City vehicles.
  - 2 Complete State emissions and safety inspections on all of the City's fleet.
  - 3 To respond to all emergencies and provide necessary support to all divisions of the City during these emergencies.
  - 4 Maintain proper documentation on all vehicles as it pertains to maintenance and repair.
  - 5 Assist all Divisions and the Finance Department with the budget process when requested.

<b>KEY PERFORMANCE MEASURES:</b>	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Fleet size (includes all but small equipment)	GSCC	1	1,2,3	460	487	479	486
Preventive maintenance service	GSCC	1,2,4	1,2	670	836	937	947
Number of State Inspections	GSCC	1	2	239	289	305	315
Internal customer satisfaction rating (%)	GSCC	1	1,2,3,4,5	New measure	New measure	New measure	95%
Average maintenance cost per vehicle	GSCC	1	3	1076	1069	1200	1100

**GENERAL GOVERNMENT**

**PUBLIC WORKS - GARAGE**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 368,179	\$ 373,320	\$ 478,087	\$ 495,468	3.64%
Salaries-Overtime	361	3,000	3,000	3,000	0.00%
Salaries-Longevity	225	225	225	-	N/A
FICA Expense	26,462	28,858	38,590	38,185	-1.05%
Group Life	1,402	1,542	2,060	2,040	-0.97%
Retirement	40,992	50,583	71,429	79,038	10.65%
Group Health	108,027	108,000	118,800	118,800	0.00%
Christmas Bonus	675	675	23,130	675	-97.08%
<b>Total Personnel</b>	<b>546,323</b>	<b>566,203</b>	<b>735,321</b>	<b>737,206</b>	<b>0.26%</b>
Gasoline	2,621	2,700	4,560	4,560	0.00%
Diesel Fuel	378	500	925	925	0.00%
Communications	1,197	2,196	2,736	2,736	0.00%
IT-Communications	1,662	1,771	-	-	N/A
Travel and Training	280	900	900	5,000	455.56%
Maint and Repair - Bldgs & Grnds	347	2,000	2,000	2,000	0.00%
Maint and Repair - Equipment	4,727	4,550	4,550	5,000	9.89%
Maint and Repair - Vehicles	1,851	4,000	4,000	7,000	75.00%
Hand Tools	2,513	4,000	8,000	8,000	0.00%
Automotive Supplies	760	1,000	1,000	1,000	0.00%
Supplies-General	7,629	10,302	11,828	14,780	24.96%
Non-Depreciable	-	3,500	-	-	N/A
IT - Non-Depreciable	-	1,850	-	-	N/A
Uniforms	2,731	3,653	3,653	4,000	9.50%
Contracted Services - General	2,027	3,100	3,100	3,100	0.00%
Tipping Fees	514	525	525	525	0.00%
Dues & Subscriptions	4,493	10,031	10,150	11,390	12.22%
Insurance & Bonds	21,877	23,800	26,700	23,800	-10.86%
Miscellaneous Expense	-	-	-	-	N/A
Inventory Over/Short	10	-	-	-	N/A
OSHA - Safety	2,526	6,300	6,300	10,190	61.75%
Inside Charges - Electric	17,575	24,000	24,000	24,000	0.00%
Inside Charges - Water	204	240	288	240	-16.67%
Inside Charges - Sewer	323	340	408	340	-16.67%
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>76,245</b>	<b>111,258</b>	<b>115,623</b>	<b>128,586</b>	<b>11.21%</b>
Capital Outlay-Equipment	13,580	27,995	192,281	38,000	-80.24%
<b>Total Capital Outlay</b>	<b>13,580</b>	<b>27,995</b>	<b>192,281</b>	<b>38,000</b>	<b>-80.24%</b>
<b>Total Garage</b>	<b>\$ 636,148</b>	<b>\$ 705,456</b>	<b>\$ 1,043,225</b>	<b>\$ 903,792</b>	<b>-13.37%</b>

**GENERAL GOVERNMENT**

**WAREHOUSE**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Diesel Fuel	\$ -	\$ 150	\$ 195	\$ 254	30.26%
Communications	869	1,000	1,200	1,440	20.00%
IT-Communications	148	139	-	-	N/A
Travel and Training	-	-	-	-	N/A
Maint and Repair - Bldgs & Grnds	8,318	13,493	14,438	15,448	7.00%
Maint and Repair - Equipment	4,635	6,555	7,000	7,489	6.99%
Supplies-General	481	1,600	1,712	1,832	7.01%
Supplies-Janitorial	5,472	8,000	8,560	9,159	7.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	-	-	-	N/A
Contracted Services - General	9,520	14,914	15,958	17,075	7.00%
Tipping Fees	3,101	4,200	4,494	4,809	7.01%
Miscellaneous Expense	78	-	-	-	N/A
Inventory Short	218	-	-	-	N/A
Inside Charges - Electric	48,656	54,647	54,647	58,472	7.00%
Inside Charges - Water	508	1,752	2,100	2,520	20.00%
Inside Charges - Sewer	535	2,500	3,000	3,600	20.00%
Inside Charges - Stormwater	5,866	8,009	8,570	9,170	7.00%
<b>Total Operating</b>	<b>88,405</b>	<b>116,959</b>	<b>121,874</b>	<b>131,268</b>	<b>7.71%</b>
Capital Outlay-Other Improvements	-	-	6,000,000	-	N/A
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>6,000,000</b>	<b>-</b>	<b>N/A</b>
<b>Total Warehouse</b>	<b>\$ 88,405</b>	<b>\$ 116,959</b>	<b>\$ 6,121,874</b>	<b>\$ 131,268</b>	<b>-97.86%</b>

**GENERAL GOVERNMENT**

**GENERAL EXPENSE AND SPECIAL APPROPRIATIONS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Domestic Violence Fund	\$ -	\$ -	\$ -	\$ -	N/A
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	-	-	-	N/A
Miscellaneous Expense	-	-	-	-	N/A
Airport Improvement Fund	-	-	-	-	N/A
Transportation Grant-TAP	-	-	-	-	N/A
Economic and physical develop	404,608	340,000	-	340,000	N/A
ICATS City Transportation	50,000	50,000	75,000	75,000	0.00%
Professional Services	-	-	-	-	N/A
COVID Expense - FEMA	-	-	-	-	N/A
COVID Expense - CARES	133,118	-	-	-	N/A
<b>Total Operating</b>	<b>587,726</b>	<b>390,000</b>	<b>75,000</b>	<b>415,000</b>	<b>453.33%</b>
Capital Outlay-Real Property	-	-	-	-	N/A
Capital Outlay-Other Improvements	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Transfers To General Capital Reserve	-	-	-	-	N/A
Transfer To US-21 Improve	262,414	-	-	-	N/A
Transfers To Home Consortium	-	-	-	-	N/A
Transfers To Shelton Ave Greenway	-	-	-	-	N/A
Transfers To Municipal Services Center	-	-	-	-	N/A
Transfers To Bethlehem Rd	-	-	-	-	N/A
Transfers To Risk Management	-	-	-	-	N/A
Transfers To Transportation TAP	-	-	395,000	-	N/A
Transfers To US-21 Improvement	-	-	-	-	N/A
Transfers To Domestic Violence	-	-	-	-	N/A
Transfers To General Capital Reserve	-	-	-	-	N/A
Transfers To Streetscape Fund	-	-	-	-	N/A
Transfers To Other Funds	-	-	4,500	-	N/A
<b>Total Transfers</b>	<b>262,414</b>	<b>-</b>	<b>399,500</b>	<b>-</b>	<b>N/A</b>
Principal payments	902,755	167,246	211,361	1,267,026	499.46%
Interest payments	12,250	35,510	37,899	36,097	-4.75%
<b>Total Debt Service</b>	<b>915,005</b>	<b>202,756</b>	<b>249,260</b>	<b>1,303,123</b>	<b>422.80%</b>
Contingency	-	100,000	300,000	300,000	0.00%
Contingency - Capital	-	-	48,000	48,000	0.00%
<b>Total Contingency</b>	<b>-</b>	<b>100,000</b>	<b>348,000</b>	<b>348,000</b>	<b>0.00%</b>
<b>Total General Expense</b>	<b>\$ 1,765,145</b>	<b>\$ 692,756</b>	<b>\$ 1,071,760</b>	<b>\$ 2,066,123</b>	<b>92.78%</b>

**GENERAL GOVERNMENT****GENERAL EXPENSE AND SPECIAL APPROPRIATIONS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Arts Council	\$ 3,325	\$ 3,325	\$ 5,000	\$ 5,000	0.00%
Children's Homes of Iredell	3,750	3,750	5,000	5,000	0.00%
Council on Aging	5,750	5,750	5,750	5,750	0.00%
Iredell Co Rescue Squad	6,500	6,500	15,000	6,500	-56.67%
Lifespan Vocational Ws	25,000	25,000	25,000	25,000	0.00%
Elderly Nutrition Prog	3,731	3,731	3,731	3,731	0.00%
Garfield Sr Citizens	-	-	-	-	N/A
Golden Age Sr. Citizens	-	-	-	-	N/A
Happy Hour Sr. Citizens	-	-	-	-	N/A
Counseling Center Ired	9,560	9,560	15,000	9,560	-36.27%
Iredell Senior Center	4,600	4,600	4,600	4,600	0.00%
5th St Shelter Ministry	4,000	4,000	10,000	10,000	0.00%
Iredell Museums, Inc.	3,570	3,570	5,000	3,750	-25.00%
Statesville DSDC & Chamber of Commer	-	-	20,000	20,000	0.00%
<b>Total Special Appropriations</b>	<b>69,786</b>	<b>69,786</b>	<b>114,081</b>	<b>98,891</b>	<b>-13.32%</b>
<b>Total Special Appropriations</b>	<b>\$ 69,786</b>	<b>\$ 69,786</b>	<b>\$ 114,081</b>	<b>\$ 98,891</b>	<b>-13.32%</b>



**MISSION:** The Statesville Police Department will serve the Statesville community equally and without bias while providing high quality customer service for all residents.

**ACTIVITIES:** The Statesville Police Department will respond to emergency and non-emergency calls for service, investigate crimes, and provide crime prevention services while improving our technology to become more efficient and effective.

- GOALS:**
- 1 Develop and create leaders within the organization through education and learning experiences.
  - 2 Employ COMPSTAT and intelligence-based policing to identify crime trends and deploy resources effectively to reduce criminal activity.
  - 3 Maintain involvement in the Statesville Community through participation in community programs and hosting district meetings to discuss crime and quality of life issues with residents.
  - 4 Work with other agencies to identify a One-CAD system for all public safety departments in Iredell County to improve interoperability between agencies.
  - 5 Expansion of the existing police department structure to create space for current and future police operations.
  - 6 Increase staffing levels and retention efforts throughout the agency to maintain quality police services and preparation for future growth.

**COMMUNICATION DIVISION**

- OBJECTIVES:**
- 1 The Statesville Police Department has been utilizing Tyler/New World CAD/RMS system since it's implementation in 2017. It is still currently in place and has allowed for a more timely dispatch to officers. This system has also allowed our records unit to enter, approve, and submit reports per state and federal guidelines in a more timely manner. It has assisted with real time call for service data to be used by the SPD to assist in staffing areas where crime has increased or trended previously. There is currently a countywide project to move to a unified Motorola CAD/RMS system. This includes a shared CAD for the entire County. In the event that takes place during the upcoming budget year, The SPD would possibly be transitioning to that new system and training for all SPD personnel will be required.
  - 2 While collaborating with other local agencies, and Mitchell Community College, obtain 100% certification for all Telecommunicators through the North Carolina Justice Academy, or other Nationally recognized organization. There is also an intermediate and advanced certification for Telecommunicators via NC Sheriff's Training & Standards. We will strive to encourage staff and seek out the required training to work towards the objective of obtaining these certifications for Telecommunicators as they advance in their career path. Having certified telecommunicators will enhance public safety services to our community as well as sustain a safe and professional work environment. Newly enacted pay incentives will help to retain Telecommunicators to reduce turnover rates.
  - 3 Complete the necessary tasks to become a certified backup communication center for Iredell County ECOM through the NC 911 board. Completing this objective will ensure ECOM has backup center located within Statesville in case their center becomes inoperable. It will be beneficial to the citizens of Statesville as well as the entire county.
  - 4 Continue to maintain interoperability capabilities between our partner public safety agencies. By the use of mutual aid agreements, continue to share and receive other public safety agencies radio frequencies. This will allow for instant communication between the two agencies in the event of an emergency failure or natural disaster. There is currently a countywide Viper radio simulcast project taking place. We currently have access to Viper radio channels via handheld radios in the communications center which will assist greatly with this objective. (The below objective would improve this aspect). A shared CAD via the possibility of the Motorola project, would also significantly enhance our interoperability capabilities.
  - 5 Establishing communications capabilities via the State Viper radio System through our communications center consoles would allow Telecommunicators to coordinate with multiple agencies at once, utilizing only the console. This would allow for a faster response from other agencies, as well as provide an emergency backup for that agency if their facility goes down.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of Incoming Calls	GSCC	2,6	1,2	88597	78234	85552	89830
Number of Dispatched Calls and/or Self-Initiated Calls by Officers	GSCC	2,6	1,2,4	58305	50999	57245	60107
Number of Unanswered or Disconnected Calls Department Wide	GSCC	2,6	1,2,4	.01%	.01%	.02%	.01%
Number of Call Takers Receiving 20 Hours of Annual Training	GSCC	1,4	1,2	100%	100%	100%	100%
Number of Hours Covered by Non-Divisional Full Time Employees	GSCC	2,6	4	1%	1%	10%	1%
Number of New Call Takers Receiving 160 Hours of Training Annually	GSCC	1,4	2	100%	100%	100%	100%
Turnover Rate	GSCC	1,4,6	2	6%	6%	15%	2%

NARCOTICS DIVISION

OBJECTIVES:	
1	Maintain constant relationships with Local, State, and Federal agencies so members of the Narcotics Division has access to resources with
2	Cultivate a larger pool of confidential informants using Special Funds and debrief arrestees with knowledge of the organizational structure of those involved in violent street gangs. public safety and perception as well as sustain a sage and professional work
3	Continue identifying those who commit crimes with firearms and build criminal cases for federal or state prosecution.
4	Improvising a succession plan in narcotics is of the utmost importance. Successor need to work with Narcotics Investigators, building relationships with our Local, State and Federal agencies so that these relationships remain strong during any transition.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Narcotic Incident Reports	GSCC	2	1,4	185	117	178	200
Firearm Seizures	GSCC	2	1,4	8	35	20	30
Cocaine Seizures (Grams)	GSCC	2	1,4	188.5	1106	185	200
Marijuana Seizures (Grams)	GSCC	2	1,4	1008.9	7827	5250	10000
Prescription Pills (Dosage Units)	GSCC	2	1,4	49.7	0	140	200
Cash Seizures	GSCC	2	1,4	\$ 12,231	\$ 70,841	\$ 5,000	\$ 8,000
Heroin (Grams)	GSCC	2	1,4	2.6	0	50	100
Meth (Grams)	GSCC	2	1,4	363.26	9331	100	250

PATROL DIVISION

<b>OBJECTIVES:</b>	
1	Increase patrol staffing to provide sufficient personnel to respond to calls-for-service and engage in proactive, self-initiated law enforcement activities to reduce crime.
2	Develop enforcement strategies based on crash data to reduce personal injury and fatal collisions by 5% during the fiscal year.
3	Improve quality of life for residents through increased community involvement and citizen contacts.
4	Increase patrol staffing to provide recurring officer assignments to specific areas and communities to bolster community relations.
5	Identify high crime areas within the city requiring extraordinary police services and develop intervention methods to reduce crime and calls-for-service in these areas.
6	Continuously identify and implement effective strategies that improve and streamline the field officer training program beneficial to both the Department and newly sworn officers.

<b>KEY PERFORMANCE MEASURES:</b>	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Admin/911 Calls for Service	GSCC	2	1,5	29652	28747	28294	29709
Self-initiated Calls of Officer Activity	GSCC	2	5	44,862	35,660	26,110	27,416
Total Number of UCR Part 1 Violent Crime	GSCC	2	5	219	179	224	235
Officer Response Times Average	GSCC	2	1,5	6:31	6:04	6:41	6:14
Vehicle Crashes Investigated	GSCC	2	1	1,874	1,494	1,452	1,525

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 5,112,288	\$ 6,058,131	\$ 6,243,492	\$ 6,990,583	11.97%
Salaries-Overtime	196,264	160,000	160,000	200,000	25.00%
Salaries-Temporary	77,687	167,644	196,364	215,513	9.75%
Salaries-Longevity	200	200	200	200	0.00%
FICA Expense	396,876	457,214	511,509	550,737	7.67%
Group Life	18,919	23,961	26,855	28,784	7.18%
Retirement	1,048,983	1,279,880	1,530,403	1,682,762	9.96%
Group Health	1,265,854	1,332,000	1,452,000	1,478,400	1.82%
Christmas Bonus	7,575	8,325	282,700	8,400	-97.03%
<b>Total Personnel</b>	<b>8,124,646</b>	<b>9,487,355</b>	<b>10,403,523</b>	<b>11,155,379</b>	<b>7.23%</b>
Professional Services	11,584	17,800	18,925	14,000	-26.02%
Gasoline	140,018	160,000	215,100	270,000	25.52%
Diesel Fuel	366	1,500	2,000	3,000	50.00%
Communications	114,161	133,670	163,500	168,500	3.06%
IT-Communications	42,165	44,072	-	-	N/A
Utilities	6,047	5,800	8,000	18,600	132.50%
Travel and Training	50,446	101,837	80,000	123,713	54.64%
Maint and Repair - Bldgs & Grnds	29,116	29,945	34,986	35,763	2.22%
Maint and Repair - Equipment	117,003	149,133	125,000	174,278	39.42%
Maint and Repair - Autos & Truck	209,629	229,200	229,200	229,200	0.00%
Postage	741	4,010	4,010	5,065	26.31%
Bldgs Equip and Land Rent	19,045	18,400	22,400	24,000	7.14%
Advertising	849	1,500	1,700	1,500	-11.76%
Supplies-General	118,586	213,840	180,000	553,965	207.76%
Non-Depreciable	95,661	198,254	155,720	-	N/A
IT - Non-Depreciable	36,905	37,000	-	-	N/A
Uniforms	77,954	98,129	110,000	125,234	13.85%
Data Processing	90,304	155,630	237,503	456,465	92.19%
Contracted Services - General	7,785	16,680	16,680	17,580	5.40%
Tipping Fees	1,998	2,200	2,300	3,000	30.43%
Dues & Subscriptions	23,452	32,532	32,500	67,932	109.02%
Insurance And Bonds	226,512	246,900	276,500	246,900	-10.71%
Physicals	1,280	8,100	13,000	30,000	130.77%
Miscellaneous Expense	7,667	17,600	18,100	22,100	22.10%
Investigative Funds	50,050	58,000	58,000	98,000	68.97%
Police Grant Expenditures	35,234	-	-	-	N/A
GHSP Grant Expenditures	-	-	-	-	N/A
Crime Rewards	-	-	-	-	N/A
OSHA- Safety	710	5,900	9,600	9,600	0.00%
Inside Charges - Electricric	51,142	60,000	60,000	60,000	0.00%
Inside Charges- Water	1,561	2,500	4,500	4,500	0.00%
Inside Charges- Sewer	1,488	1,800	3,500	3,500	0.00%
Inside Charges - Stormwater	1,736	902	2,000	2,000	0.00%
<b>Total Operating</b>	<b>1,571,195</b>	<b>2,052,834</b>	<b>2,084,724</b>	<b>2,768,395</b>	<b>32.79%</b>

**PUBLIC SAFETY****POLICE**

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	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay-Other Improvemen	-	-	500,500	200,000	-60.04%
Capital Outlay-Equipment	570,443	690,159	638,019	853,571	33.78%
Capital Leases	16,368	24,000	24,000	104,000	333.33%
Total Capital Outlay	586,811	714,159	1,162,519	1,157,571	-0.43%
<b>Total Police</b>	<b>\$ 10,282,652</b>	<b>\$ 12,254,348</b>	<b>\$ 13,650,766</b>	<b>\$ 15,081,345</b>	<b>10.48%</b>

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**MISSION:** The Fire Department is dedicated to the safety and protection of our community's quality of life from all hazards through a well trained, professional, rapid response team seeking opportunities to serve while placing others before self.

**ACTIVITIES:** The Fire Department has two divisions that provide fire protection and public safety: Operations and Administrative Divisions. The Operations Division is responsible for firefighter training and emergency response to all types of hazards. The Administrative Division coordinates fire and life safety education, code enforcement, and fire investigations along with planning, budget administration, and managing the accreditation process.

- GOALS:**
- 1 Implement short range plan for station renovation/construction Fire Station 1 & vehicle replacement schedule to meet growth needs of the City.
  - 2 Meet national OSHA/NFPA staffing practices on emergency scene while maintaining sufficient additional personnel to respond to other incidents.
  - 3 Reduce ISO rating to attract industry & businesses through lower insurance premiums.
  - 4 Seek alternative revenue to supplement current budget.
  - 5 Acquire land for Fire Station 5 to fill the current service gap.
  - 6 Offer training opportunities to increase knowledge of employees.

**OPERATIONS DIVISION**

- OBJECTIVES:**
- 1 Have first engine company on the scene of 90% of calls within 6:20 from call receipt with a full alarm assignment within 10:20.
  - 2 Confine structure fires to room of origin 75% of the time.
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Demands for Services	GSCC	1,2,6	1,2	4,547	4,715	4,600	4,600
Property Loss	GSCC	2,6	1,2	\$435,401	\$3,448,072	\$500,000	\$500,000
Fires Confined to Room of Origin	GSCC	2,6	1,2	68%	68%	75%	75%

**ADMINISTRATION DIVISION**

- OBJECTIVES:**
- 1 Maintain comprehensive inspections program that meets the inspection schedule outlined in the NC State Building Code.
  - 2 Provide construction plans review in a timely manner (48 hour turn-a-round).
  - 3 Provide a quality fire investigation for all incidents deemed necessary to reduce the risk of the community; while maintaining a successful clearance rate above the national average of 15%.
  - 4 Provide fire and life safety education to at risk groups identified by national statistics.
  - 5 Continue to implement the strategic initiatives and manage the accreditation process

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Classes/Students	GSCC	6	4,5	186/11595	231/5218	231/6000	231/6000
Inspections	GSCC	3,6	1,2,5	1037	1312	1100	1100
Re-Inspections	GSCC	3,6	1,2,5	125	142	150	150
Investigations	GSCC	6	3,5	11	121	120	120
Plans Review	GSCC	3,6	2,5	58	56	75	75

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 3,815,057	\$ 4,083,320	\$ 4,318,689	\$ 5,237,211	21.27%
Salaries-Overtime	212,506	167,000	200,000	250,000	25.00%
Salaries-Temporary	13,214	40,000	40,000	40,000	0.00%
Salaries-Longevity	325	325	125	125	0.00%
FICA Expense	296,001	309,586	365,068	420,269	15.12%
Group Life	13,728	15,810	18,682	21,542	15.31%
Retirement	481,232	537,170	670,068	864,428	29.01%
Group Health	996,249	996,000	1,095,600	1,122,000	2.41%
Christmas Bonus	6,225	6,225	213,310	6,375	-97.01%
<b>Total Personnel</b>	<b>5,834,537</b>	<b>6,155,436</b>	<b>6,921,542</b>	<b>7,961,950</b>	<b>15.03%</b>
Professional Services	31,609	38,250	40,000	71,970	79.93%
Services- Annex	-	1,000	2,000	2,500	25.00%
Gasoline	8,350	9,000	12,000	18,000	50.00%
Diesel Fuel	24,420	24,420	32,000	65,000	103.13%
Communications	28,918	29,939	35,927	29,939	-16.67%
IT-Communications	15,187	22,228	-	-	N/A
Utilities	15,643	24,000	24,000	24,000	0.00%
Travel and Training	26,852	56,990	80,000	134,000	67.50%
Maint and Repair - Bldgs & Grnds	36,568	40,000	44,900	87,200	94.21%
Maint and Repair - Equipment	45,957	52,900	58,700	50,600	-13.80%
Maint and Repair - Autos & Truck	148,927	98,000	115,000	162,000	40.87%
Maint and Repair - SCBA	-	-	15,500	19,500	25.81%
Postage	137	350	350	350	0.00%
Bldgs Equip and Land Rent	-	1,000	1,000	1,250	25.00%
Computer Software	-	4,000	4,000	4,000	0.00%
Advertising	-	5,300	300	10,700	3466.67%
Supplies-General	48,649	57,000	83,950	150,000	78.68%
Supplies-Janitorial	8,535	14,000	18,000	19,000	5.56%
Supplies-HAZMAT	-	24,820	35,000	40,400	15.43%
Supplies-Materials	29,093	45,625	100,000	48,600	-51.40%
Supplies-Radio	-	-	23,200	26,600	14.66%
Supplies-Fire Marshal	-	-	8,700	16,000	83.91%
Supplies-Rescue & Medical	-	-	18,260	85,125	366.18%
Non-Depreciable	18,007	40,200	-	-	N/A
IT - Non-Depreciable	10,215	9,250	-	-	N/A
Uniforms	137,404	158,555	208,100	236,600	13.70%
Contracted Services - General	31,547	62,950	70,035	91,585	30.77%
Tipping Fees	1,284	1,500	1,500	1,500	0.00%
Laundry	-	500	500	1,500	200.00%
Dues & Subscriptions	16,260	15,315	19,405	22,765	17.32%
Insurance And Bonds	284,231	309,800	347,000	309,800	-10.72%
Miscellaneous Expense	-	200	200	500	150.00%
OSHA - Safety	2,755	3,650	4,900	5,150	5.10%
Inside Charges - Electricric	28,441	33,800	33,800	33,800	0.00%
Inside Charges- Water	2,150	2,400	2,880	2,400	-16.67%
Inside Charges- Sewer	3,517	3,360	4,032	3,360	-16.67%
Inside Charges - Stormwater	3,102	1,466	1,466	1,466	0.00%
Bad Debt Expense	100	1,000	1,000	1,000	0.00%
FEMA Grant Expenditures	411,350	-	-	-	N/A
<b>Total Operating</b>	<b>1,419,208</b>	<b>1,192,768</b>	<b>1,447,605</b>	<b>1,778,160</b>	<b>22.83%</b>



	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay-Other Improvemen	100,831	5,750,000	95,000	100,000	5.26%
Capital Outlay-Equipment	793,752	192,893	222,000	1,416,700	538.15%
Capital Leases	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>894,583</b>	<b>5,942,893</b>	<b>317,000</b>	<b>1,516,700</b>	<b>378.45%</b>
<b>Total Fire</b>	<b>\$ 8,148,328</b>	<b>\$ 13,291,097</b>	<b>\$ 8,686,147</b>	<b>\$ 11,256,810</b>	<b>29.59%</b>

**MISSION:** The Public Works function provides essential infrastructure needs, citizen services, and meets City plans and goals by achieving optimum costs of construction, operation and maintenance.

**ACTIVITIES:** The Street Division maintains approximately 145.4 miles of paved streets, 82.11 miles of sidewalks, and 2.32 miles of stone streets. The Division is responsible for installation of storm drains, asphalt repairs, sweeping, maintenance of all types of signs, and painting of crosswalks, stop bars, arrows and parking areas. The Street Division is responsible for maintaining streets during ice and snowstorms or removing debris caused by storm damage. This Division also maintains utility cuts by Water/Sewer Division and the Electric Utilities Department and repairs and replaces sidewalk and curb & gutter.

- GOALS:**
- 1 Maintain an annual street resurfacing program.
  - 2 Provide timely response for street repair requests.
  - 3 Monitor street quality on an annual basis.

- OBJECTIVES:**
- 1 Repave 5 percent of lane miles annually to maintain a 20-year repaving cycle.
  - 2 Respond to pothole repair requests within 48 hours.
  - 3 Maintain an overall ITRE rating of 85 percent or higher.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of miles maintained	GSCC	3	3	144.5	145.4	146.07	146.1
Number of miles resurfaced	GSCC	1	1	2.4	1.7	4.8	1.125
Cost per mile resurfaced	GSCC	1	1	\$ 100,883	\$ 127,660	\$ 127,660	\$ 178,790
Percentage of lane miles resurfaced	RC	1	1	2%	1%	3%	1%
% of potholes repaired within 48 hours	RC	2	2	95%	95%	95%	95%
Maintain an overall ITRE rating > 85	RC	3	3	86.03	86.03	86.03	85
Weeded Lots Mowed	HLC	3	3	215	200	200	200
Pot Holes Patched	HLC	3	2	545	595	600	605

**TRANSPORTATION**

**PUBLIC WORKS - STREET**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 558,772	\$ 623,811	\$ 639,217	\$ 917,567	43.55%
Salaries-Overtime	27,580	30,000	30,000	30,000	0.00%
Salaries-Temporary	-	10,000	10,000	10,000	0.00%
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	44,052	50,108	54,341	72,592	33.59%
Group Life	1,975	2,583	2,807	3,782	34.73%
Retirement	65,009	87,810	100,584	149,645	48.78%
Group Health	192,048	192,000	211,200	237,600	12.50%
Christmas Bonus	1,125	1,200	41,120	1,350	-96.72%
<b>Total Personnel</b>	<b>890,561</b>	<b>997,512</b>	<b>1,089,269</b>	<b>1,422,536</b>	<b>30.60%</b>
Professional Services	2,180	30,000	30,000	30,000	0.00%
Gasoline	6,646	9,000	11,700	19,000	62.39%
Diesel Fuel	21,890	40,000	52,000	70,000	34.62%
Communications	2,415	4,500	5,400	4,500	-16.67%
IT-Communications	1,753	2,040	-	-	N/A
Utilities	78,258	68,500	68,500	83,500	21.90%
Travel and Training	-	2,400	2,400	4,900	104.17%
Maint and Repair - Bldgs & Grnds	12	500	750	1,000	33.33%
Maint and Repair - Equipment	31,598	30,000	32,000	50,000	56.25%
Maint and Repair - Vehicles	28,596	35,000	37,000	60,000	62.16%
Bldgs Equip and Land Rent	367	7,600	8,000	9,000	12.50%
Hand Tools	3,671	2,500	3,000	8,000	166.67%
Supplies-General	19,676	8,500	10,000	10,000	0.00%
Supplies - Materials General	36,865	60,000	62,000	85,000	37.10%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	1,845	1,850	-	-	N/A
Uniforms	4,225	3,576	4,000	6,000	50.00%
Contracted Services - General	3,407	5,000	6,000	7,000	16.67%
Tipping Fees	21,823	26,000	27,000	30,000	11.11%
Dues & Subscriptions	185	350	350	800	128.57%
Insurance & Bonds	78,603	85,700	96,000	85,700	-10.73%
Miscellaneous Expense	406	500	750	1,000	33.33%
OSHA - Safety	5,664	6,700	6,500	10,700	64.62%
Inside Charges - Electric	518,745	525,000	500,000	550,000	10.00%
Inside Charges-Stormwater	56	-	-	-	N/A
<b>Total Operating</b>	<b>868,886</b>	<b>955,216</b>	<b>963,350</b>	<b>1,126,100</b>	<b>16.89%</b>
Capital Outlay-Equipment	177,880	205,000	195,000	390,000	100.00%
Sidewalks Curbs & Gutters	674	20,000	20,000	20,000	0.00%
Street Improvement - Non-Powell	20,760	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>199,314</b>	<b>225,000</b>	<b>215,000</b>	<b>410,000</b>	<b>90.70%</b>
<b>Total Street Department</b>	<b>\$ 1,958,761</b>	<b>\$ 2,177,728</b>	<b>\$ 2,267,619</b>	<b>\$ 2,958,636</b>	<b>30.47%</b>

**TRANSPORTATION**

**PUBLIC WORKS - STREET CONSTRUCTION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Professional Services	\$ -	\$ -	\$ -	\$ 15,000	N/A
Traffic Control	34,434	-	-	90,000	N/A
Supplies - Materials General	-	-	-	-	N/A
Materials & Supplies	-	-	-	-	N/A
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	-	-	-	N/A
Right of Way	-	-	-	-	N/A
<b>Total Operating</b>	<b>34,434</b>	<b>-</b>	<b>-</b>	<b>105,000</b>	<b>N/A</b>
Sidewalks	22,374	50,000	50,000	45,500	-9.00%
Traffic Calming	29,806	35,000	35,000	-	N/A
Street Improvement	-	-	-	-	N/A
Street Improvement - Non-Powell	-	-	-	-	N/A
Paving & Resurfacing	-	562,500	687,500	620,000	-9.82%
Maintenance	17,307	2,500	2,500	150,000	5900.00%
Snow & Ice Removal	2,466	15,000	15,000	10,000	-33.33%
Greenways	-	-	-	50,000	N/A
TIP (Transportation Improvement)	-	-	-	-	N/A
Bikeways	-	-	-	-	N/A
Curb & Gutter	4,461	5,000	5,000	19,500	290.00%
Drainage & Storm Sewer	-	5,000	5,000	-	N/A
<b>Total Capital Outlay</b>	<b>76,414</b>	<b>675,000</b>	<b>800,000</b>	<b>895,000</b>	<b>11.88%</b>
<b>Total Street Construction</b>	<b>\$ 110,848</b>	<b>\$ 675,000</b>	<b>\$ 800,000</b>	<b>\$ 1,000,000</b>	<b>25.00%</b>

**MISSION:** The Public Works function provides essential infrastructure needs, citizen services, and meets City plans and goals by achieving optimum costs of construction, operation and maintenance.

**ACTIVITIES:** The Sanitation Division collects and transports solid waste from residential, schools, businesses and commercial establishments within the City of Statesville. This division is also responsible for the City’s recycling, loose leaf, and yard waste collection programs.

- GOALS:**
- 1 Provide efficient collection service to city residents.
  - 2 Track the number of collection points within the collection area.
  - 3 Monitor cost of services provided.

- OBJECTIVES:**
- 1 To keep the cost per ton for residential refuse as close to \$80 as possible.
  - 2 Increase the tons collected per collection FTE to 1,000.
  - 3 Do a physical count of collection points and update the database on an ongoing basis.
  - 4 Assign new accounts to respective routes.
  - 5 Respond to 90% of complaints within 24 hours of receipt.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of collection points	HLC	2	5	10,149	10,149	10,149	10,500
Number of complaints received	HLC, RC	3	5	800	800	800	780
Cost per ton collected	GSCC	1	1	\$ 80	\$ 80	\$ 80	\$ 78
Cost per collection point	GSCC	2	1, 3	\$ 79	\$ 79	\$ 80	\$ 80
% of complaint responses within 24 hours	RC	3	5	79%	79%	80%	80%

**ENVIRONMENTAL PROTECTION**

**PUBLIC WORKS - SANITATION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 849,851	\$ 956,073	\$ 979,140	\$ 1,155,282	17.99%
Salaries-Overtime	25,946	75,000	55,000	75,000	36.36%
Salaries-Temporary	101,706	92,625	92,625	123,202	33.01%
Salaries-Longevity	625	625	625	625	0.00%
FICA Expense	72,056	84,156	90,961	103,731	14.04%
Group Life	3,125	3,856	4,292	4,770	11.14%
Retirement	96,466	135,038	155,257	193,486	24.62%
Group Health	264,066	288,000	316,800	316,800	0.00%
Christmas Bonus	1,650	1,800	61,680	1,800	-97.08%
<b>Total Personnel</b>	<b>1,415,491</b>	<b>1,637,173</b>	<b>1,756,380</b>	<b>1,974,696</b>	<b>12.43%</b>
Professional Services	-	-	-	-	N/A
Gasoline	8,364	17,000	20,000	20,000	0.00%
Diesel Fuel	80,000	95,000	123,500	132,000	6.88%
Communications	2,505	500	600	4,950	725.00%
IT-Communications	1,733	1,872	-	-	N/A
Travel and Training	-	4,000	2,925	13,000	344.44%
Maint and Repair - Equipment	3,841	15,000	17,500	15,000	-14.29%
Maint and Repair - Vehicles	108,102	95,000	115,000	117,500	2.17%
Postage	-	25	40	25	-37.50%
Hand Tools	1,237	2,000	2,500	2,000	-20.00%
Supplies-General	42,049	89,700	136,850	111,500	-18.52%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	1,845	-	-	-	N/A
Uniforms	5,735	6,882	6,882	7,200	4.62%
Contracted Services - General	-	-	-	-	N/A
Tipping Fees	25,973	40,000	43,000	40,000	-6.98%
Dues & Subscriptions	185	550	600	750	25.00%
Insurance & Bonds	102,878	112,100	125,600	112,100	-10.75%
Miscellaneous Expense	240	1,500	1,500	1,500	0.00%
OSHA - Safety	7,048	12,000	15,000	21,875	45.83%
Bad Debt Expense	426	-	-	-	N/A
<b>Total Operating</b>	<b>392,161</b>	<b>493,129</b>	<b>611,497</b>	<b>599,400</b>	<b>-1.98%</b>
Capital Outlay-Other Improvemen	-	65,000	-	50,000	N/A
Capital Outlay-Equipment	459,804	385,000	485,000	1,338,000	175.88%
<b>Total Capital Outlay</b>	<b>459,804</b>	<b>450,000</b>	<b>485,000</b>	<b>1,388,000</b>	<b>186.19%</b>
<b>Total Sanitation</b>	<b>\$ 2,267,456</b>	<b>\$ 2,580,302</b>	<b>\$ 2,852,877</b>	<b>\$ 3,962,096</b>	<b>38.88%</b>

**MISSION:** The Recreation & Parks Department enhances the quality of life for the citizens of Statesville by providing quality recreational programs, facilities, and experiences designed to meet the leisure needs of the community and to serve as a medium through which people of all ages, races, etc. have an opportunity to come together, participate, become involved, and share positive experiences of life.

**ACTIVITIES:** The Recreation Administrative Division directs the operation of the departmental divisions. The division collects revenues, hires seasonal employees, registers youth & adult participants, books facility and shelter rentals, handles cemetery sales and arrangements, and serves as the information center for the department.

- GOALS:**
- 1 Finalize the Route 2 Recreation Comprehensive Master Plan.
  - 2 Facilitate repairs to the Fourth Creek Greenway.
  - 3 Create a schedule for at least 10 ongoing and rotating "Community Conversations" and interest meetings to continue increasing our transparency and building relationships within the community.
  - 4 Continue to expand the City greenway system including creating primitive singletrack where applicable .
  - 5 Maintain at least 2 park improvement projects in planning on implementation/development phase annually.
  - 6 Maintaing department operation under a current and updated Comprehensive Master Plan (8-10 years).

- OBJECTIVES:**
- 1 Host additional Community Conversations and/or Visioning Workshops for the community to provide feedback and help prioritize the direction of the Route 2 Recreation.
  - 2 Work with WithersRavenel and City Staff to create a finished product that sets realistic and obtainable goals for the future development of a Recreation and Parks System in Statesville.
  - 3 Widely promote the Route 2 Recreation plan to garner excitement and ideally create advocacy groups within our citizenship to help move the needle on top priority projects.
  - 4 Work with Public Works to determine the appropriate direction and potentially solicit contractors to perform various greenway repairs.
  - 5 Work with the Planning Department and local advocacy groups to determine desirable locations for greenway expansion and use volunteer efforts to begin to work on trail creation.
  - 6 Solicit bids for a replacment playground structure including installation.
  - 7 Develop a schedule for proposed play structure replacement for the next 5 years.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Host at least 10 annual Community Conversations and interest meetings	SIVC, RC, HLC	1, 4	1, 3	N/A	N/A	12	10
# of park improvement projects in planning or implementation/development phase	IC, SIVC, HLC, RC	1, 2, 3, 4, 5, 6	1, 2, 3, 4, 5, 6, 7	New Measure	New Measure	2	2
Maintaining department operation under a current updated Comprehensive Master Plan (8-10 years)	IC, EDC, SIVC, HLC, RC, GSCC	1, 3, 5	1, 2, 3	New Measure	New Measure	Anticipating compliance	Compliance

**CULTURAL & RECREATION**

**RECREATION - ADMINISTRATION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 159,416	\$ 160,554	\$ 171,094	\$ 632,706	269.80%
Overtime	-	-	-	2,000	N/A
Temporary	122	4,050	5,752	497,089	8542.02%
FICA	11,431	12,610	14,118	85,028	502.27%
Group Life	604	661	734	2,607	255.18%
Retirement	16,409	21,561	25,318	85,223	236.61%
Group Health	36,009	36,000	39,600	145,200	266.67%
Christmas Bonus	225	225	7,710	825	-89.30%
<b>Total Personnel</b>	<b>224,216</b>	<b>235,661</b>	<b>264,326</b>	<b>1,450,678</b>	<b>448.82%</b>
Professional Services	34,040	-	-	10,000	N/A
Gasoline	-	-	-	3,800	N/A
Communications	15,516	24,650	29,580	35,600	20.35%
IT-Communications	1,380	1,587	-	-	N/A
Utilities	-	-	-	12,000	N/A
Travel and Training	1,340	2,020	2,020	9,905	390.35%
Maint and Repair - Bldgs & Grnds	7,405	1,500	1,500	35,300	2253.33%
Maint and Repair - Equipment	657	1,500	1,500	33,100	2106.67%
Maint and Repair - Vehicles	-	-	-	2,000	N/A
Maint and Repair - City Office Buildin	71,179	58,000	-	-	N/A
Postage	1,807	2,000	2,000	2,000	0.00%
Bldgs Equip and Land Rent	177	500	500	500	0.00%
Advertising	197	1,000	1,000	9,925	892.50%
Supplies-General	5,422	6,500	9,000	76,000	744.44%
Supplies-Janitorial	3,346	3,500	3,500	12,980	270.86%
Supplies - Chemical	-	-	-	23,000	N/A
Non-Depreciable	-	4,500	2,500	-	N/A
IT - Non-Depreciable	1,845	1,850	-	1,850	N/A
Uniforms	-	-	-	6,000	N/A
Concessions	-	-	-	55,000	N/A
Contracted Services - General	1,551	3,030	7,530	231,825	2978.69%
Tipping Fees	2,054	2,055	2,055	10,339	403.11%
Credit Card Bank Fees	4,403	4,500	4,500	4,500	0.00%
Dues & Subscriptions	-	730	730	9,190	1158.90%
Insurance & Bonds	8,120	8,900	10,000	56,100	461.00%
Miscellaneous Expense	-	-	-	-	N/A
Miscellaneous Expense / Programs	2,620	42,150	42,150	80,500	90.98%
OSHA - Safety	-	100	100	450	350.00%
Inside Charges - Electric	45,375	58,000	58,000	148,000	155.17%
Inside Charges- Water	7,849	21,000	25,200	32,760	30.00%
Inside Charges- Sewer	8,199	12,000	14,400	21,600	50.00%
Inside Charges - Stormwater	11,054	11,055	13,266	17,464	31.64%
<b>Total Operating</b>	<b>235,536</b>	<b>272,627</b>	<b>231,031</b>	<b>941,688</b>	<b>307.60%</b>
Capital Outlay-Other Improvements	-	30,000	-	-	N/A
Capital Outlay-Equipment	20,681	84,000	140,000	119,000	-15.00%
Capital Outlay-Real Property	-	-	-	684,000	N/A
<b>Total Capital Outlay</b>	<b>20,681</b>	<b>114,000</b>	<b>140,000</b>	<b>803,000</b>	<b>473.57%</b>
<b>Total Recreation Administration</b>	<b>\$ 480,433</b>	<b>\$ 622,288</b>	<b>\$ 635,357</b>	<b>\$ 3,195,366</b>	<b>402.92%</b>



**MISSION:** The Recreation and Parks Department enhances the quality of life for citizens of Statesville by providing quality recreational programs, facilities, and experiences designed to meet the leisure needs of the community and to serve as a medium through which people of all ages, race, etc., have an opportunity to come together, participate, become involved, and share positive experiences of life.

**ACTIVITIES:** The Athletic Program provides a variety of athletic programs and activities for persons of all ages. Some of the activities offered and supervised by the athletic staff include: adult softball , youth baseball/softball, 3 tennis tournaments, youth wrestling, youth basketball, Adult Co-Ed Volleyball, Adult Co-Ed Kickball. Coordinates soccer and baseball field rentals for all practices, games and tournaments. The athletic staff also offers tournaments in a variety of areas each year.

**ACTION PLAN FOR FISCAL YEAR 2023-24:**

1. To provide a comprehensive athletic program for youth and adults of Statesville.
2. Plan, organize, promote, administer, and evaluate programs and events.
3. Manage the athletic program to maximize the resources of, and available to, athletic staff and recreation and parks department. To include cooperative programming with other agencies in Statesville and Iredell County, such as Iredell County Recreation Department, Iredell-Statesville Schools, YMCA.
4. Provide employee training and development that provides employees and volunteers with the knowledge and skills they need to do their jobs.
5. Manage employee and participant safety.

**GOALS FOR THE FUTURE:**

1. Look at new athletic programs to get new age adults more active.
2. Increase the number of teams in the Spring Adult Softball League.
3. Begin and Maintain a Fall Adult Co-Ed Softball League.
4. Maintain and Adult Co-Ed Volleyball League.

**CULTURAL & RECREATION**

**RECREATION - ATHLETICS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 51,371	\$ 51,614	\$ 57,273	\$ -	N/A
Overtime	-	-	-	-	N/A
Temporary	38,105	47,434	82,225	-	N/A
FICA	6,584	7,583	10,868	-	N/A
Group Life	195	212	245	-	N/A
Retirement	5,545	6,932	8,474	-	N/A
Group Health	12,003	12,000	13,200	-	N/A
Christmas Bonus	75	75	2,570	-	N/A
<b>Total Personnel</b>	<b>113,878</b>	<b>125,850</b>	<b>174,855</b>	<b>-</b>	<b>N/A</b>
Gasoline	633	550	1,200	-	N/A
IT-Communications	240	240	-	-	N/A
Travel and Training	85	1,135	1,135	-	N/A
Maint and Repair - Bldgs & Grnds	-	-	-	-	N/A
Maint and Repair - Equipment	-	2,000	2,000	-	N/A
Maint and Repair - Vehicles	272	1,000	1,000	-	N/A
Advertising	310	425	425	-	N/A
Supplies-General	19,835	27,000	52,000	-	N/A
Non-Depreciable	-	5,100	-	-	N/A
IT - Non-Depreciable	2,339	-	-	-	N/A
Contracted Services - General	80,543	116,580	129,000	-	N/A
Dues & Subscriptions	990	7,210	7,210	-	N/A
Insurance & Bonds	18,344	20,000	22,400	-	N/A
Miscellaneous Expense	-	-	-	-	N/A
<b>Total Operating</b>	<b>123,591</b>	<b>181,240</b>	<b>216,370</b>	<b>-</b>	<b>N/A</b>
Capital Outlay-Other Improvements	-	-	400,000	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>N/A</b>
<b>Total Athletics</b>	<b>\$ 237,469</b>	<b>\$ 307,090</b>	<b>\$ 791,225</b>	<b>\$ -</b>	<b>N/A</b>

**CULTURAL & RECREATION**

**RECREATION - FITNESS CENTER**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 164,498	\$ 171,698	\$ 199,185	\$ -	N/A
Overtime	-	-	-	-	N/A
Temporary	50,104	95,000	132,062	-	N/A
FICA	16,101	20,423	26,125	-	N/A
Group Life	617	706	865	-	N/A
Retirement	17,234	23,065	29,660	-	N/A
Group Health	48,012	48,000	52,800	-	N/A
Christmas Bonus	300	300	10,280	-	N/A
<b>Total Personnel</b>	<b>296,866</b>	<b>359,192</b>	<b>450,977</b>	<b>-</b>	<b>N/A</b>
IT-Communications	960	960	-	-	N/A
Utilities	3,808	4,000	4,000	-	N/A
Travel and Training	4,090	4,250	4,250	-	N/A
Maint and Repair - Bldgs & Grnds	4,666	7,800	9,800	-	N/A
Maint and Repair - Equipment	6,408	12,000	14,000	-	N/A
Advertising	1,953	4,500	4,500	-	N/A
Hand Tools	-	100	100	-	N/A
Supplies-General	9,421	16,000	16,000	-	N/A
Supplies-Janitorial	5,128	6,000	6,000	-	N/A
Special Events & Programs	5,525	11,500	11,500	-	N/A
Non-Depreciable	-	3,850	20,000	-	N/A
IT - Non-Depreciable	3,691	1,850	-	-	N/A
Uniforms	363	1,000	1,000	-	N/A
Contracted Services - General	20,334	28,850	37,920	-	N/A
Tipping Fees	-	100	100	-	N/A
Dues & Subscriptions	270	605	605	-	N/A
OSHA - Safety	-	350	350	-	N/A
Inside Charges - Electric	39,894	65,000	65,000	-	N/A
Inside Charges- Water	410	800	960	-	N/A
Inside Charges- Sewer	667	1,200	1,440	-	N/A
Inside Charges - Stormwater	3,497	3,498	4,198	-	N/A
<b>Total Operating</b>	<b>111,085</b>	<b>174,213</b>	<b>201,723</b>	<b>-</b>	<b>N/A</b>
Capital Outlay-Equipment	-	24,000	115,000	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>24,000</b>	<b>115,000</b>	<b>-</b>	<b>N/A</b>
<b>Total SFAC-Fitness &amp; Activity</b>	<b>\$ 407,951</b>	<b>\$ 557,405</b>	<b>\$ 767,700</b>	<b>\$ -</b>	<b>N/A</b>

**CULTURAL & RECREATION**

**RECREATION - PROGRAMS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 136,846	\$ 138,030	\$ 157,732	\$ -	N/A
Overtime	-	1,000	1,000	-	N/A
Temporary	6,310	30,000	63,268	-	N/A
FICA	10,466	12,949	17,573	-	N/A
Group Life	517	571	681	-	N/A
Retirement	17,516	18,673	23,569	-	N/A
Group Health	36,009	36,000	39,600	-	N/A
Christmas Bonus	225	225	7,710	-	N/A
<b>Total Personnel</b>	<b>207,889</b>	<b>237,448</b>	<b>311,133</b>	<b>-</b>	<b>N/A</b>
Gasoline	930	2,000	2,600	-	N/A
IT-Communications	791	720	-	-	N/A
Utilities	3,234	4,000	4,000	-	N/A
Travel and Training	650	1,750	1,750	-	N/A
Maint and Repair - Bldgs & Grnds	9,649	13,100	13,100	-	N/A
Maint and Repair - Equipment	139	2,540	2,540	-	N/A
Maint and Repair - Vehicles	1,753	1,000	1,000	-	N/A
Advertising	995	3,500	3,500	-	N/A
Hand Tools	-	100	100	-	N/A
Supplies-General	2,786	8,000	13,000	-	N/A
Supplies-Janitorial	1,103	2,000	2,000	-	N/A
Supplies-Ceramics	-	-	-	-	N/A
Special Events & Programs	5,504	15,600	17,600	-	N/A
Non-Depreciable	2,891	4,500	-	-	N/A
IT - Non-Depreciable	3,691	1,850	-	-	N/A
Uniforms	-	300	300	-	N/A
Contracted Services - General	7,887	16,400	16,400	-	N/A
Dues & Subscriptions	65	165	165	-	N/A
Insurance & Bonds	19,436	21,200	23,700	-	N/A
Miscellaneous Expense	-	-	-	-	N/A
OSHA - Safety	-	-	-	-	N/A
<b>Total Operating</b>	<b>61,504</b>	<b>98,725</b>	<b>101,755</b>	<b>-</b>	<b>N/A</b>
Capital Outlay-Other Improvements	-	55,000	62,000	-	N/A
Capital Outlay-Equipment	5,830	-	33,000	-	N/A
<b>Total Capital Outlay</b>	<b>5,830</b>	<b>55,000</b>	<b>95,000</b>	<b>-</b>	<b>N/A</b>
<b>Total Programs</b>	<b>\$ 275,223</b>	<b>\$ 391,173</b>	<b>\$ 507,888</b>	<b>\$ -</b>	<b>N/A</b>

**CULTURAL & RECREATION**

**RECREATION - LEISURE POOL**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries - Temporary	\$ 58,313	\$ 90,440	\$ 147,932	\$ -	N/A
FICA	4,489	6,916	11,317	-	N/A
<b>Total Personnel</b>	<b>62,802</b>	<b>97,356</b>	<b>159,249</b>	<b>-</b>	<b>N/A</b>
Travel and Training	120	750	750	-	N/A
Maint and Repair - Bldgs & Grnds	3,616	2,000	4,000	-	N/A
Maint and Repair - Equipment	1,054	5,000	5,000	-	N/A
Advertising	-	500	500	-	N/A
Supplies-General	620	4,500	8,000	-	N/A
Supplies-Janitorial	843	1,480	1,480	-	N/A
Supplies- Chemical	17,516	15,000	17,000	-	N/A
Non-Depreciable	-	1,700	4,000	-	N/A
IT - Non-Depreciable	3,691	1,850	-	-	N/A
Uniforms	636	1,430	1,430	-	N/A
Concessions	13,159	40,000	40,000	-	N/A
Contracted Services - General	1,326	2,700	2,700	-	N/A
Dues & Subscriptions	150	200	200	-	N/A
Inside Charges - Electric	25,575	25,000	25,000	-	N/A
Inside Charges- Water	2,144	5,500	6,600	-	N/A
Inside Charges- Sewer	2,235	4,800	5,760	-	N/A
Inside Charges - Stormwater	-	-	-	-	N/A
<b>Total Operating</b>	<b>72,685</b>	<b>112,410</b>	<b>122,420</b>	<b>-</b>	<b>N/A</b>
Capital Outlay-Equipment	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Leisure Pool</b>	<b>\$ 135,487</b>	<b>\$ 209,766</b>	<b>\$ 281,669</b>	<b>\$ -</b>	<b>N/A</b>

**MISSION:** The Recreation & Parks Department enhances the quality of life for the citizens of Statesville by providing quality recreational programs, facilities, and experiences designed to meet the leisure needs of the community and to serve as a medium through which people of all ages, races, etc. have an opportunity to come together, participate, become involved, and share positive experiences of life.

**ACTIVITIES:** The Parks Division maintains over 400 acres of parks; 20 parks and recreation buildings; 17 picnic shelters, Over 10 miles of greenways/trails, 5 interstate interchanges and Downtown Streetscape Maintenance with a staff of 15 full-time people. Responsibilities include, but are not limited to, mowing and sowing grass, ball field maintenance, facility maintenance and repair, leaf and tree removal, trash pickup, repair of numerous pieces of playground equipment and assistance with special events.

- GOALS:**
- 1 Advance the quality of life by providing safe and the best parks and greenways for our citizens.
  - 2 Maintain and improve appearance of parks and city buildings.
  - 3 Keep Interstate interchanges well maintained to improve our external community appearance for residents and travelers by mowing seasonally on a 12 day rotation.
  - 4 Mow and landscape local parks on a 10 day seasonal rotation.
  - 5 Work with Athletic Department to keep athletic fields maintained and operational for tournament and league play by maintaining a seasonal mowing schedule of 2-3 days for soccer fields and 7 days for ballfields.
  - 6 Perform trash pickup at all parks at least 3 times per week. Trash pickup at high traffic parks performed daily.

- OBJECTIVES:**
- 1 Maintain and improve appearance of parks and city facilities by routine maintenance by mowing, trimming, edging, proper pruning, fertilization, overseeding, litter removal and semi-annual flower plantings.
  - 2 Continue to improve city park property by the reconditioning of infrastructures and grounds.
  - 3 Improve staff development by equipment training, pesticide, horticultural and work safety workshops.
  - 4 Mow parks on an average 10 day rotation, interchanges on an average 12 day rotation, soccer fields on an average 3 day rotation, and ballfields on a 7 average day rotation.
  - 5 Perform, at a minimum, 4 quarterly playground inspections on all structures in addition to spot checking when staff is on site at parks.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Interstate Interchange mowing rotation days	IC, EDC, RC	1, 3	1, 2, 3, 4	< 12	< 12	< 12	< 12
Local Park mowing rotation days	HLC, RC, IC	1, 2, 4	1, 2, 3, 4	< 10	< 10	< 10	< 10
Athletic facilities maintenance rotation days	IC, HLC, RC	1, 2, 5	1, 2, 3, 4	< 3	< 3	< 3	< 3
Ballfield average maintenance rotation days	IC, HLC, RC	1, 2, 5	1, 2, 3, 4	< 7	< 7	< 7	< 7
Playground inspections performed annually	HLC, IC	1, 2, 6	1, 2, 3, 5	4	4	4	4

**CULTURAL & RECREATION**

**RECREATION - PARKS**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 607,720	\$ 617,890	\$ 667,391	\$ 1,063,657	59.38%
Overtime	17,529	25,000	25,000	45,000	80.00%
Temporary	5,121	44,844	52,630	106,555	102.46%
FICA	46,425	52,700	59,943	93,090	55.30%
Group Life	2,228	2,550	2,913	4,394	50.84%
Retirement	71,590	86,340	103,501	174,845	68.93%
Group Health	180,045	180,000	198,000	290,400	46.67%
Christmas Bonus	1,050	1,125	38,550	1,650	-95.72%
<b>Total Personnel</b>	<b>931,708</b>	<b>1,010,449</b>	<b>1,147,928</b>	<b>1,779,591</b>	<b>55.03%</b>
Gasoline	27,572	33,000	42,900	59,500	38.69%
Diesel Fuel	7,202	8,000	10,400	18,200	75.00%
Communications	-	-	-	10,000	N/A
IT-Communications	720	960	-	-	N/A
Utilities	2,533	7,000	7,000	9,500	35.71%
Travel and Training	105	2,650	2,650	3,150	18.87%
Maint and Repair - Bldgs & Grnds	22,085	105,000	152,200	149,700	-1.64%
Maint and Repair - Equipment	38,383	34,000	40,000	51,500	28.75%
Maint and Repair - Vehicles	10,256	14,000	14,000	20,850	48.93%
Streetscape Maintenance	3,419	7,500	7,500	17,500	133.33%
Bldgs Equip and Land Rent	-	-	-	360	N/A
Shop Expense	-	-	-	750	N/A
Hand Tools	345	800	800	3,400	325.00%
Supplies-General	7,039	10,850	10,850	23,345	115.16%
Supplies-Janitorial	11,945	12,000	12,000	15,500	29.17%
Supplies-Materials	62,148	80,000	80,000	95,000	18.75%
Non-Depreciable	5,634	12,600	14,200	-	N/A
IT - Non-Depreciable	2,339	1,850	-	-	N/A
Uniforms	1,407	2,700	2,700	4,700	74.07%
Contracted Services - General	38,973	55,050	81,050	135,750	67.49%
Tipping Fees	509	700	700	2,500	257.14%
Streetscape Landscaping	128,396	153,320	133,000	142,000	6.77%
Janitorial Contract	-	-	-	130,000	N/A
Grave Fees	-	-	-	120,000	N/A
Dues & Subscriptions	285	540	540	990	83.33%
Insurance & Bonds	47,746	52,000	58,200	85,000	46.05%
Miscellaneous Expense	-	-	-	500	N/A
Grave Lots	-	-	-	16,000	N/A
OSHA - Safety	2,861	4,000	4,500	11,100	146.67%
Inside Charges - Electric	24,959	35,000	35,000	41,000	17.14%
Inside Charges - Water	13,161	27,000	32,400	33,240	2.59%
Inside Charges - Sewer	3,868	8,500	10,200	10,848	6.35%
Inside Charges - Stormwater	11,618	11,620	13,944	14,215	1.94%
Appearance Commission	2,565	6,000	6,000	6,000	0.00%
Capital Outlay-Memorial Trees	-	2,000	2,000	2,000	0.00%
Sculpture Garden	14,411	15,000	15,000	15,000	0.00%
<b>Total Operating</b>	<b>492,484</b>	<b>703,640</b>	<b>789,734</b>	<b>1,249,098</b>	<b>58.17%</b>
Capital Outlay-Other Improvements	-	-	701,000	1,106,000	57.77%
Capital Outlay-Equipment	94,397	130,500	36,000	441,500	1126.39%
<b>Total Capital Outlay</b>	<b>94,397</b>	<b>130,500</b>	<b>737,000</b>	<b>1,547,500</b>	<b>109.97%</b>
<b>Total Park Maintenance</b>	<b>\$ 1,518,589</b>	<b>\$ 1,844,589</b>	<b>\$ 2,674,662</b>	<b>\$ 4,576,189</b>	<b>71.09%</b>

**CULTURAL & RECREATION**

**RECREATION - PUBLIC GROUNDS & CEMETERIES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 227,907	\$ 268,540	\$ 292,319	\$ -	N/A
Salaries-Overtime	15,526	16,500	20,000	-	N/A
Salaries-Temporary	52,669	45,949	53,640	-	N/A
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	22,295	25,365	29,372	-	N/A
Group Life	945	1,102	1,277	-	N/A
Retirement	28,089	38,288	46,772	-	N/A
Group Health	76,009	96,000	92,400	-	N/A
Christmas Bonus	450	600	17,990	-	N/A
<b>Total Personnel</b>	<b>423,890</b>	<b>492,344</b>	<b>553,770</b>	<b>-</b>	<b>N/A</b>
Gasoline	9,422	9,000	14,500	-	N/A
Diesel Fuel	2,642	6,000	7,800	-	N/A
Communications	6,653	7,000	10,000	-	N/A
IT-Communications	408	482	-	-	N/A
Utilities	640	800	800	-	N/A
Travel and Training	110	500	500	-	N/A
Maint and Repair - Bldgs & Grnds	4,184	8,000	8,000	-	N/A
Maint and Repair - Equipment	7,357	11,500	11,500	-	N/A
Maint and Repair - Vehicles	10,946	6,500	6,500	-	N/A
Bldgs Equip and Land Rent	259	360	360	-	N/A
Shop Expense	132	750	750	-	N/A
Hand Tools	2,607	2,600	2,600	-	N/A
Supplies-General	4,424	4,000	4,000	-	N/A
Supplies-Janitorial	1,063	1,350	1,850	-	N/A
Supplies - Materials	13,876	15,000	15,000	-	N/A
Non-Depreciable	-	13,700	13,700	-	N/A
IT - Non-Depreciable	4,185	1,850	-	-	N/A
Uniforms	1,223	1,500	2,000	-	N/A
Contracted Services - General	3,290	12,700	12,700	-	N/A
Tipping Fees	590	1,800	1,800	-	N/A
Janitorial Contract	92,182	96,000	96,000	-	N/A
Grave Fees	70,485	79,500	79,500	-	N/A
Dues & Subscriptions	31	270	270	-	N/A
Insurance & Bonds	21,324	23,200	26,000	-	N/A
Miscellaneous Expense	208	500	500	-	N/A
Grave Lots	17,000	15,000	16,000	-	N/A
OSHA - Safety	2,606	3,800	4,300	-	N/A
Inside Charges - Electric	5,655	6,000	6,000	-	N/A
Inside Charges- Water	670	700	840	-	N/A
Inside Charges- Sewer	266	540	648	-	N/A
Inside Charges - Stormwater	226	226	271	-	N/A
<b>Total Operating</b>	<b>284,664</b>	<b>331,128</b>	<b>344,689</b>	<b>-</b>	<b>N/A</b>



**CULTURAL & RECREATION****RECREATION - PUBLIC GROUNDS & CEMETERIES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay-Real Property	-	-	-	-	N/A
Capital Outlay-Other Improvements	-	84,000	106,000	-	N/A
Capital Outlay-Equipment	66,538	-	71,000	-	N/A
Total Capital Outlay	66,538	84,000	177,000	-	N/A
<b>Total Public Grounds &amp; Cemetery</b>	<b>\$ 775,092</b>	<b>\$ 907,472</b>	<b>\$ 1,075,459</b>	<b>\$ -</b>	<b>N/A</b>



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**AIRPORT OPERATING FUND**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Operating Revenues	\$ 2,288,394	\$ 2,315,700	\$ 2,814,000	\$ 3,578,248	27.16%
Investment Earnings	119	1,000	1,000	15,000	1400.00%
Miscellaneous Revenues	71,987	68,500	81,800	83,700	2.32%
Transfers	-	-	-	-	N/A
Fund Balance	-	-	18,300	-	N/A
<b>Total Revenues</b>	<b>\$ 2,360,500</b>	<b>\$ 2,385,200</b>	<b>\$2,915,100</b>	<b>\$3,676,948</b>	<b>26.13%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
Airport Administration	\$ 1,766,825	\$ 2,223,250	\$ 2,751,158	\$ 3,501,998	27.29%
Airport Maintenance	77,859	161,950	163,942	174,950	6.71%
<b>Total Expenditures</b>	<b>\$ 1,844,684</b>	<b>\$ 2,385,200</b>	<b>\$ 2,915,100</b>	<b>\$3,676,948</b>	<b>26.13%</b>

## AIRPORT OPERATING FUND

## DETAIL REVENUES

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Operating Revenues</b>					
Rent - Site Lease	\$ -	\$ -	\$ -	\$ -	N/A
Airport Rent	149,780	170,000	160,000	140,000	-12.50%
Iredell County-Share Manager	-	-	-	-	N/A
Fueling Flow Fees	172,130	180,000	170,000	155,000	-8.82%
Jet A Fuel Sales	1,119,234	1,119,000	1,565,000	2,197,348	40.41%
AVGAS Fuel Sales	272,717	297,000	352,000	315,000	-10.51%
Hanger Rental	560,806	530,000	550,000	750,000	36.36%
Tie-Downs	13,597	14,000	14,000	18,200	30.00%
Office Rent	-	5,700	3,000	2,700	-10.00%
Catering Sales	130	-	-	-	N/A
<b>Total Operating Revenues</b>	<b>2,288,394</b>	<b>2,315,700</b>	<b>2,814,000</b>	<b>3,578,248</b>	<b>27.16%</b>
<b>Investment Earnings</b>					
Investment Earnings	119	1,000	1,000	15,000	1400.00%
<b>Total Investment Earnings</b>	<b>119</b>	<b>1,000</b>	<b>1,000</b>	<b>15,000</b>	<b>1400.00%</b>
<b>Miscellaneous Revenues</b>					
Misc. Revenue	67,136	67,000	80,000	80,000	0.00%
MISC REVENUE TAXABLE	2,174	1,500	1,800	3,700	105.56%
Sale of Capital Assets	1,917	-	-	-	N/A
Insurance Proceeds	760	-	-	-	N/A
<b>Total Miscellaneous Revenues</b>	<b>71,987</b>	<b>68,500</b>	<b>81,800</b>	<b>83,700</b>	<b>2.32%</b>
<b>Transfers</b>					
Transfers From Other Funds	-	-	-	-	N/A
Transfers From Electric	-	-	-	-	N/A
<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Fund Balance</b>					
Appropriated Fund Balance	-	-	18,300	-	N/A
Fund Balance	-	-	18,300	-	N/A
<b>Total Revenues</b>	<b>\$ 2,360,500</b>	<b>\$ 2,385,200</b>	<b>\$ 2,915,100</b>	<b>\$ 3,676,948</b>	<b>26.13%</b>

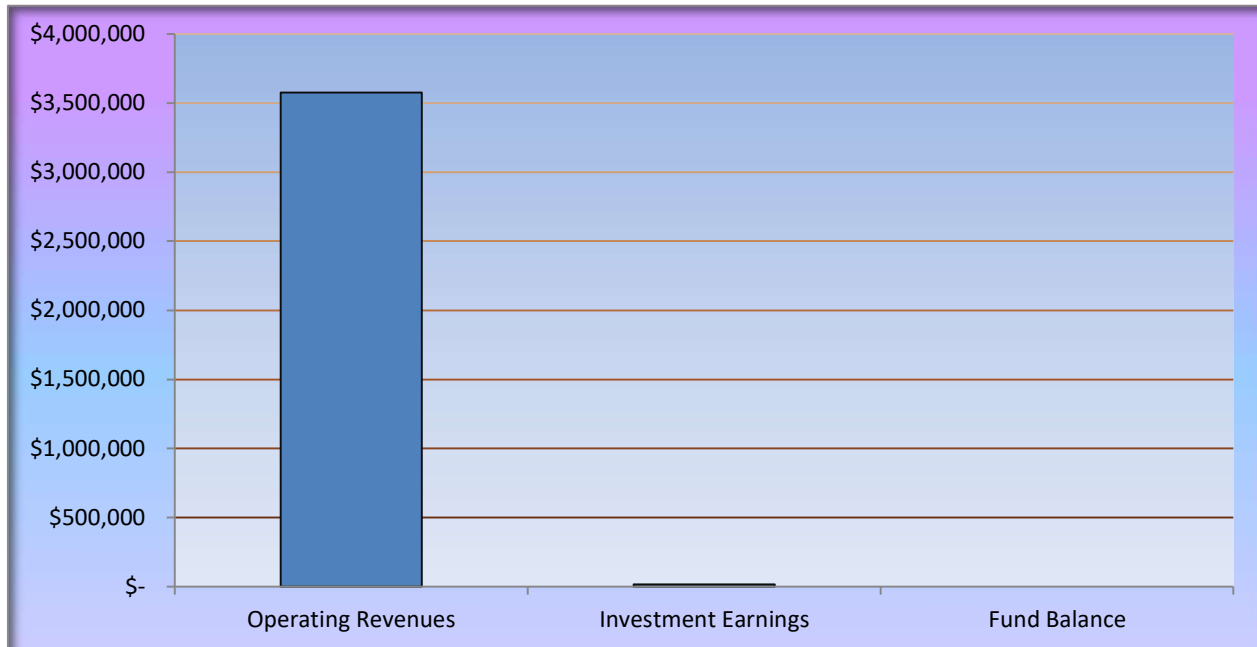
The Airport Operating Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods and services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes.

**Operating Revenues**

Three categories of revenues account for 90.12% of Airport Operating Fund resources as discussed below:

- 1. Fuel Sales 68.33%
- 2. Hanger Rent 20.40%
- 3. Airport Rent 3.81%

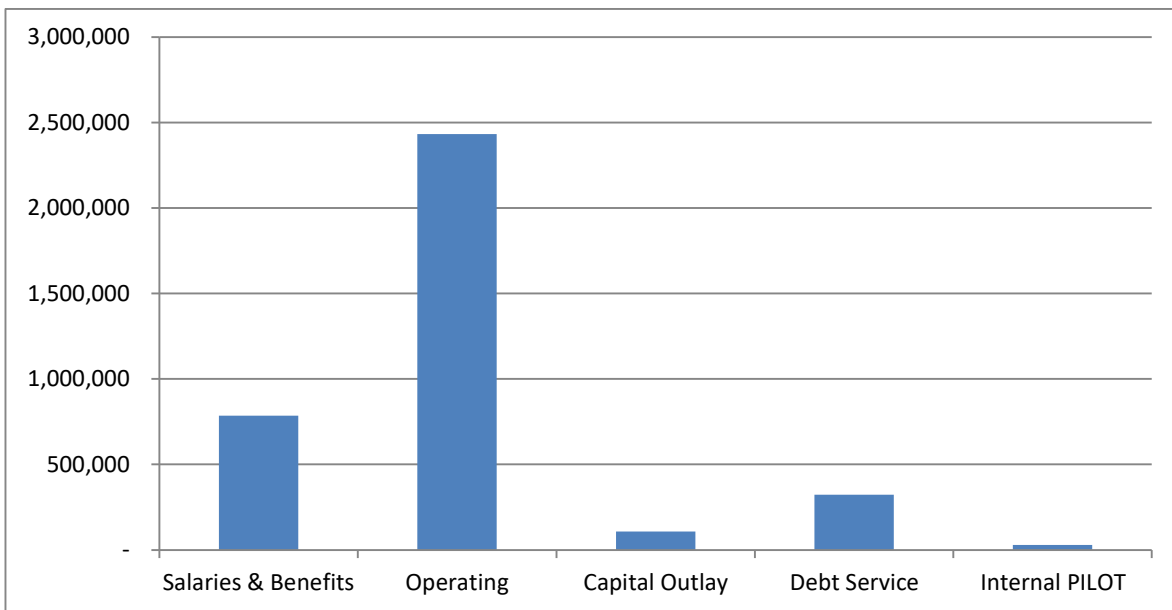
**Fiscal Year 2023-2024**  
**Total Revenues**  
**\$3,676,948**



**SUMMARY OF EXPENDITURES BY AREA**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Area</b>					
Salaries & Benefits	\$ 458,992	\$ 514,203	\$ 615,328	\$ 784,940	27.56%
Operating	1,172,820	1,453,690	1,859,726	2,431,588	30.75%
Capital Outlay	80,117	12,000	78,333	107,334	37.02%
Debt Service	88,955	362,665	325,713	322,976	-0.84%
Internal PILOT	43,800	42,642	36,000	30,110	-16.36%
<b>Total Expenditures</b>	<b>\$ 1,844,684</b>	<b>\$ 2,385,200</b>	<b>\$ 2,915,100</b>	<b>\$ 3,676,948</b>	<b>78.14%</b>

**Fiscal Year 2023-2024  
Expenditures by Area  
\$3,676,948**



**MISSION:** The Statesville Regional Airport's mission is to promote business aviation, economic and industrial development. The City of Statesville will plan, develop, operate, and maintain a premier air transportation facility at the highest levels of safety, convenience, and efficiency.

**ACTIVITIES:** The airport is situated on approximately 428 acres of City-owned land, presently has 108 based aircraft on the premises with a tax value of over \$113 million. There are 23 corporate and general aviation hangars with a tax value of over \$30.1 million. The number of aircraft operations (take-offs and landings) exceeds 40,000 per year. The City is now the fixed based operator at the airport and operates from a 16 acre tract of land on the north side of the airport. The City is responsible for maintaining all navigational aids (NAVAIDS), runway and taxiway lighting and signage on the airport. Interest in constructing new hangars has recently increased.

- GOALS:**
- 1 To market the airport assets to increase operations at the airport and to attract additional jet aircraft to base at the airport which will increase property tax income for the City.
  - 2 Continue a working relationship with the Planning staff and CRTPO and pursue funding opportunities from it.
  - 3 To operate and develop the City's Airport in the most fiscally responsible way to ensure aeronautical and facility needs are met to support growth and the related economic development of the City, County and region.
  - 4 To protect life and property at the airport by being proactive in maintaining the safest possible facilities and equipment that complies with or exceeds federal, state and local safety and security regulations.

- OBJECTIVES:**
- 1 Add three new corporate aircraft to the based customers.
  - 2 Increase fuel sales versus previous years' totals.
  - 3 Maximize hangar space rentals at above 90% occupancy.
  - 4 Construct pad ready sites for hangars.
  - 5 Generate 3 positive articles in local news outlets.
  - 6 Maximize hangar space with the most valuable aircraft to increase tax base

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2018-19	2019-20	2020-21	2021-22
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Increase Based Aircraft by 3 (at January 1 each year)	EDC	1	1	97	97	105	108
Maximize Hangar Occupancy Rate	EDC	3	3	New Measure	0.93	>90%	>90%
Increase Avgas Gallons Sold by 2.5%	EDC	2	1	60,524	33,265	59,000	60,500
Increase Jet A Gallons Sold by 4%	EDC	2	1	291,424	141,918	280,000	291,200
Increase Fuel Flowage by 2%	EDC	2	1	168,789	168,789	155,000	159,000
Submit 3 Positive News Items to Media	GSCC	5	1	New Measure	New Measure	New Measure	3



**AIRPORT OPERATING FUND**

**AIRPORT**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Administration:</b>					
Salaries-Permanent	\$ 266,119	\$ 268,303	\$ 320,868	\$ 457,635	42.62%
Salaries-Overtime	5,589	8,500	8,500	8,500	0.00%
Salaries-Temporary	72,438	109,200	106,600	93,870	-11.94%
FICA Expense	24,119	29,557	34,530	42,897	24.23%
Group Life	1,000	1,106	1,387	1,901	37.06%
Retirement	29,306	37,162	48,823	73,787	51.13%
Group Health	60,046	60,000	79,200	105,600	33.33%
Christmas Bonus	375	375	15,420	750	-95.14%
<b>Total Personnel</b>	<b>458,992</b>	<b>514,203</b>	<b>615,328</b>	<b>784,940</b>	<b>27.56%</b>
Professional Services	17,354	13,000	20,000	20,000	0.00%
Gasoline	870	2,000	2,500	4,500	80.00%
Diesel Fuel	1,191	2,400	3,500	500	-85.71%
Jet A Fuel	521,682	605,000	911,000	1,470,000	61.36%
Aviation Gasoline	171,850	212,400	233,000	175,000	-24.89%
Communications	7,097	5,600	7,000	8,000	14.29%
IT-Communications	1,088	1,275	-	-	N/A
Utilities	53,777	53,000	49,000	70,000	42.86%
Travel and Training	640	3,000	4,000	5,600	40.00%
Maint and Repair - Bldgs & Grn	38,327	43,500	57,000	50,500	-11.40%
Maint and Repair - Equipment	11,258	16,000	16,000	24,000	50.00%
Maint & Repair - Vehicles	83	6,500	5,000	10,000	100.00%
Groundskeeping Expense	-	-	-	-	N/A
Advertising	3,209	2,500	2,000	4,500	125.00%
Promotion	1,250	2,000	2,000	3,000	50.00%
Departmental Supplies	8,428	8,500	8,500	13,000	52.94%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	4,185	-	-	-	N/A
Uniforms	1,633	2,500	3,000	3,000	0.00%
Reimbursement	123,300	122,000	170,400	178,670	4.85%
Contracted Serv-General	19,165	26,000	27,759	31,000	11.68%
Tipping Fees	-	-	-	-	N/A
Credit Card Bank Fees	35,492	38,000	40,000	42,000	5.00%
Catering	128	500	500	500	0.00%
Dues & Subscriptions	1,085	2,500	2,040	5,150	152.45%
Insurance & Bonds	29,400	32,000	35,800	32,000	-10.61%
Miscellaneous Expense	4,766	7,400	8,000	10,700	33.75%
Inside Charges- Water	899	1,100	1,320	1,200	-9.09%
Inside Charges- Sewer	1,294	1,250	1,650	1,800	9.09%
Inside Charges - Stormwater	32,825	32,815	32,815	32,815	0.00%
Contingency	-	45,000	45,000	54,103	20.23%
Contingency - Capital	-	-	3,000	-	N/A
Airport Commission	2,685	4,000	4,000	5,100	27.50%
<b>Total Operating</b>	<b>1,094,961</b>	<b>1,291,740</b>	<b>1,695,784</b>	<b>2,256,638</b>	<b>33.07%</b>
Capital Outlay-Land	2,990	-	-	-	N/A
Capital Outlay-Other Imp	-	-	-	57,334	N/A
Capital Outlay-Buildings and Grounds	37,965	-	8,333	-	N/A
Capital Outlay-Vehicles & Equipment	39,162	12,000	70,000	50,000	-28.57%
Closing Cost	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>80,117</b>	<b>12,000</b>	<b>78,333</b>	<b>107,334</b>	<b>37.02%</b>

**AIRPORT OPERATING FUND**

**AIRPORT**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Debt Expenditures	88,955	362,665	325,713	322,976	-0.84%
Total Debt Service	88,955	362,665	325,713	322,976	-0.84%
Transfers To Risk Management Fund	-	-	-	-	N/A
Internal Pilot	43,800	42,642	36,000	30,110	-16.36%
Total Internal Pilot	43,800	42,642	36,000	30,110	-16.36%
<b>Total Airport Administration</b>	<b>1,766,825</b>	<b>2,223,250</b>	<b>2,751,158</b>	<b>3,501,998</b>	<b>27.29%</b>
<b>Maintenance:</b>					
Salaries-Full Time	-	-	-	\$ -	N/A
Salaries-Overtime	-	-	-	-	N/A
Salaries-Temporary	-	-	-	-	N/A
FICA & Medicare Expense	-	-	-	-	N/A
Group Life Insurance	-	-	-	-	N/A
Retirement Expense	-	-	-	-	N/A
Group Health	-	-	-	-	N/A
Christmas Bonus	-	-	-	-	N/A
Total Personnel	-	-	-	-	N/A
Gasoline	640	2,200	2,200	500	-77.27%
Professional Services	-	-	-	3,500	N/A
Diesel Fuel	3,188	4,800	5,442	4,500	-17.31%
Communications	501	4,200	2,000	5,000	150.00%
IT-Communications	-	-	-	-	N/A
Travel and Training	-	2,950	3,000	3,950	31.67%
Maint and Repair - Bldgs & Grnds	9,477	13,500	14,000	17,500	25.00%
Maint & Repair - Equipment	27,851	40,000	50,000	45,000	-10.00%
Maint & Repair - Auto & Truck	254	3,000	3,000	2,500	-16.67%
Groundskeeping Expense	13,611	17,000	20,000	17,000	-15.00%
Departmental Supplies-General	1,504	2,500	2,500	3,000	20.00%
Uniforms	126	800	800	1,000	25.00%
Contracted Services - General	20,200	70,000	60,000	70,000	16.67%
OSHA-Safety	507	1,000	1,000	1,500	50.00%
Total Operating	77,859	161,950	163,942	174,950	6.71%
<b>Total Airport Maintenance</b>	<b>77,859</b>	<b>161,950</b>	<b>163,942</b>	<b>174,950</b>	<b>6.71%</b>
<b>Total Airport Fund</b>	<b>\$ 1,844,684</b>	<b>\$ 2,385,200</b>	<b>\$ 2,915,100</b>	<b>\$ 3,676,948</b>	<b>26.13%</b>

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**Electric Fund**

**Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Sales of Electricity	\$ 45,226,021	\$ 44,050,000	\$ 44,555,000	\$ 46,664,804	4.74%
Other Operating Revenues	10,553,502	1,070,000	1,260,000	1,260,000	0.00%
Investment Earnings	2,470	-	-	-	N/A
Miscellaneous Revenues	788,287	360,000	896,400	946,400	5.58%
Long-term Debt	-	-	16,000,000	-	
Transfer In	-	-	-	-	N/A
Fund Balance	-	3,200,000	4,515,335	500,000	-88.93%
<b>Total Revenues</b>	<b>\$56,570,280</b>	<b>\$48,680,000</b>	<b>\$67,226,735</b>	<b>\$49,371,204</b>	<b>-26.56%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
Electric Utility	\$52,708,068	\$48,680,000	\$67,226,735	\$49,371,204	-26.56%
<b>Total Expenditures</b>	<b>\$52,708,068</b>	<b>\$48,680,000</b>	<b>\$67,226,735</b>	<b>\$49,371,204</b>	<b>-26.56%</b>

## ELECTRIC FUND

## DETAIL REVENUES

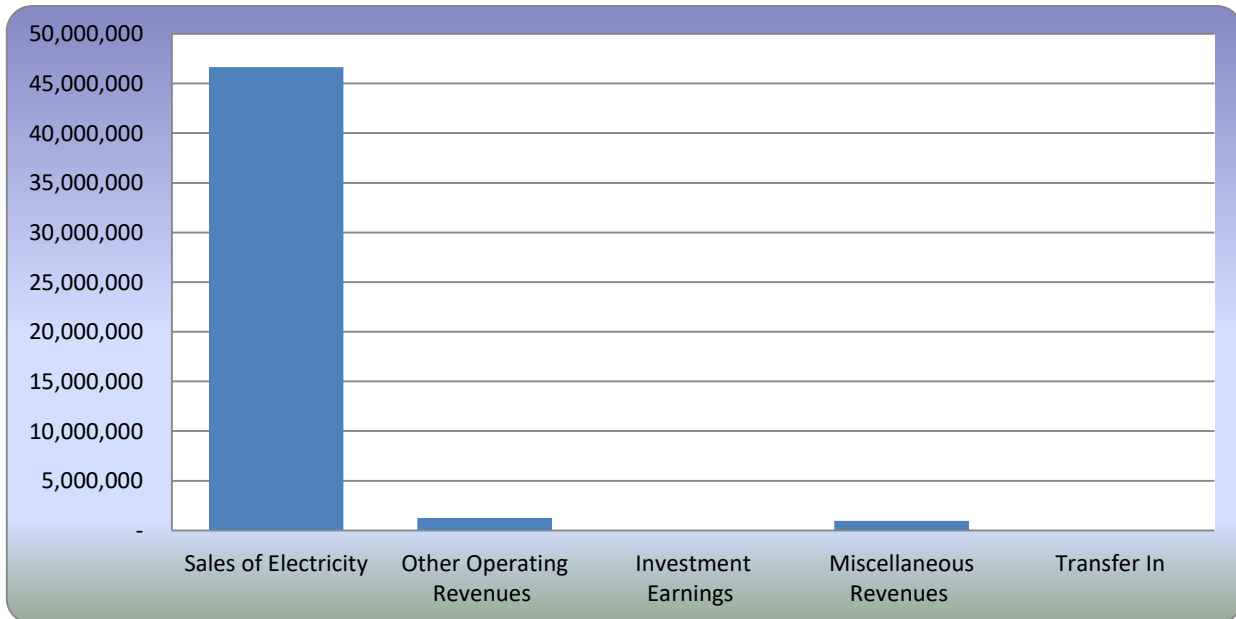
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Sales of Electricity</b>					
Electric Sales	\$ 129,292	\$ -	\$ -	\$ -	N/A
Payment Plans Contract	368	-	-	-	N/A
Payment Plans Contract EO	36,462	-	-	-	N/A
Municipal Sales	1,121,120	1,000,000	1,100,000	1,100,000	0.00%
Residential Sales	11,822,608	13,400,000	12,000,000	12,929,804	7.75%
Outside Residential Sales	1,303,872	-	1,300,000	1,300,000	0.00%
Commercial Sales	17,525,999	18,400,000	17,700,000	17,700,000	0.00%
Outside Commercial Sales	1,399,435	-	1,380,000	1,380,000	0.00%
Industrial Sales	9,695,157	10,100,000	8,920,000	10,100,000	13.23%
Outside Industrial Sales	940,890	-	955,000	955,000	0.00%
Outside Lights	763,782	725,000	740,000	740,000	0.00%
Municipal Outside Lights	487,036	425,000	460,000	460,000	0.00%
Street Lights	-	-	-	-	N/A
<b>Total Sales of Electricity</b>	<b>45,226,021</b>	<b>44,050,000</b>	<b>44,555,000</b>	<b>46,664,804</b>	<b>4.74%</b>
<b>Other Operating Revenues</b>					
Renewable Energy Charges	249,894	175,000	250,000	250,000	0.00%
Municipal Renewable Energy	5,986	-	-	-	N/A
Surge Protection Rider	763	-	-	-	N/A
Generator Security Credit	77,258	-	-	-	N/A
Municipal Generator Security Credit	7,742	-	-	-	N/A
Reconnection	121,100	100,000	110,000	110,000	0.00%
Electric Penalty & Interest	496,830	425,000	490,000	490,000	0.00%
Meter Tampering Fee	5,750	-	-	-	N/A
Service Charge Connection	95,517	95,000	95,000	95,000	0.00%
Pole Attachment Fee	-	-	-	-	N/A
Participation - NC Municipal Power Ag	40,502	-	-	-	N/A
NCMPA1 Excess Working Capital	8,873,592	-	-	-	N/A
Power Agency Promo Refund	4,400	-	-	-	N/A
Power Factor	372,286	275,000	315,000	315,000	0.00%
Municipal Power Factor	161,176	-	-	-	N/A
Credit Card Fee Waiver	40,706	-	-	-	N/A
<b>Total Other Operating Revenues</b>	<b>10,553,502</b>	<b>1,070,000</b>	<b>1,260,000</b>	<b>1,260,000</b>	<b>0.00%</b>
<b>Total Electric Revenues</b>	<b>55,779,523</b>	<b>45,120,000</b>	<b>45,815,000</b>	<b>47,924,804</b>	<b>4.61%</b>
<b>Investment Earnings</b>					
Investment Earnings	2,470	-	-	-	N/A
<b>Total Investment Earnings</b>	<b>2,470</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Miscellaneous Revenues</b>					
Misc. Revenue	575,350	-	50,000	50,000	0.00%
Mutual Aid	-	-	-	50,000	N/A
Sale of Capital Assets	8,214	-	-	-	N/A
Cash Over/Short	-	-	-	-	N/A
Handling Charge Bad Check	3,725	-	-	-	N/A
Sale Of Material & Labor	42,553	-	-	-	N/A
Bad Debt Recovery	59,831	-	-	-	N/A
Airport Repayment of Loans	88,955	360,000	325,000	325,000	0.00%
Water/Sewer Repayment of Loans	-	-	521,400	521,400	0.00%
<b>Total Miscellaneous Revenues</b>	<b>788,287</b>	<b>360,000</b>	<b>896,400</b>	<b>946,400</b>	<b>5.58%</b>

**ELECTRIC FUND**

**DETAIL REVENUES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Long-term Debt</b>					
Proceeds Long Term Debt	-	-	16,000,000	-	N/A
Total Long-term Debt	-	-	16,000,000	-	N/A
<b>Transfer In</b>					
Transfers From Capital Reserve	-	-	-	-	N/A
Transfers From Rate Stabilization	-	-	-	-	N/A
Transfers From Other Funds	-	-	-	-	N/A
Total Transfer In	-	-	-	-	N/A
<b>Fund Balance Appropriated</b>					
Appropriated Fund Balance	-	3,200,000	4,515,335	500,000	-88.93%
Total Fund Balance Appropriated	-	3,200,000	4,515,335	500,000	-88.93%
<b>Total Revenues</b>	<b>\$ 56,570,280</b>	<b>\$ 48,680,000</b>	<b>\$ 67,226,735</b>	<b>\$ 49,371,204</b>	<b>-26.56%</b>

**Fiscal Year 2023-2024  
Electric Fund Revenues  
\$49,371,204**



Major Revenue Sources

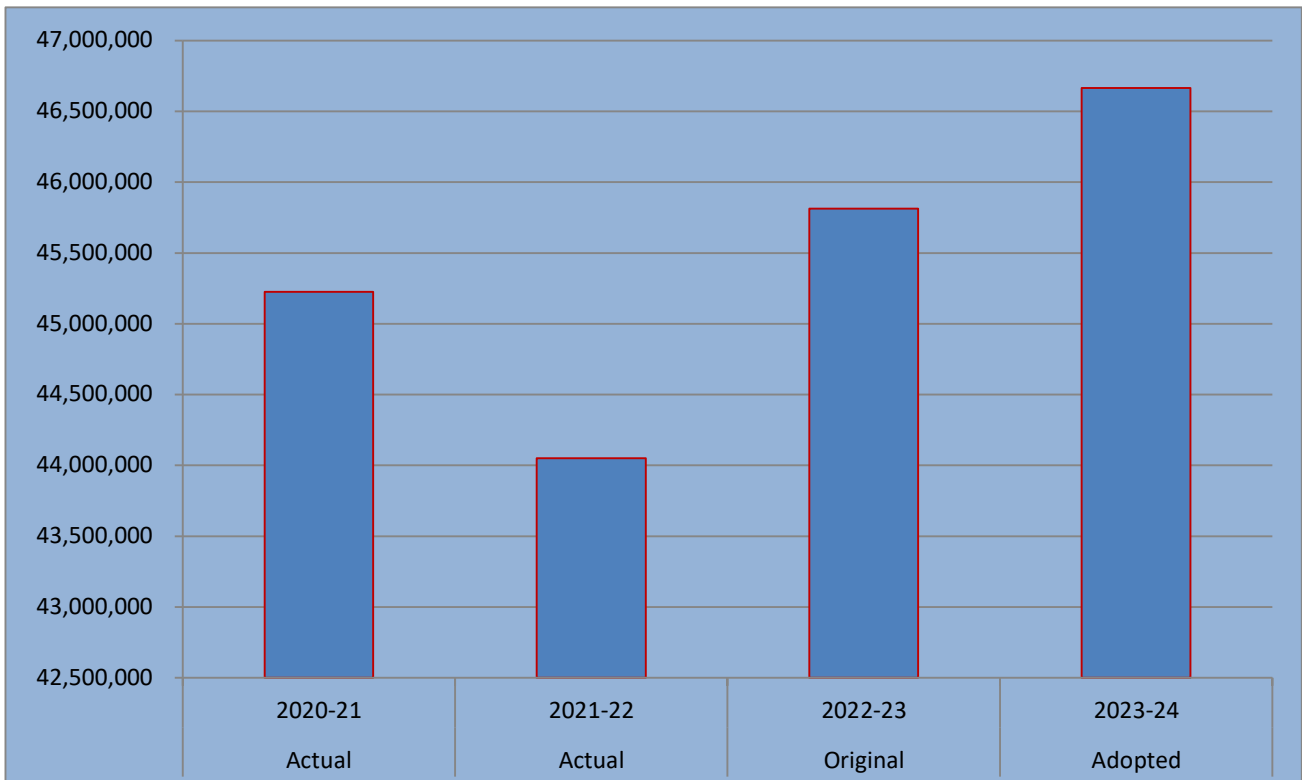
The Electric Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The Statesville City Council establishes electric utility rates.

Sales

One revenue category accounts for 94.52% of Electric Fund resources as discussed in the following paragraph:

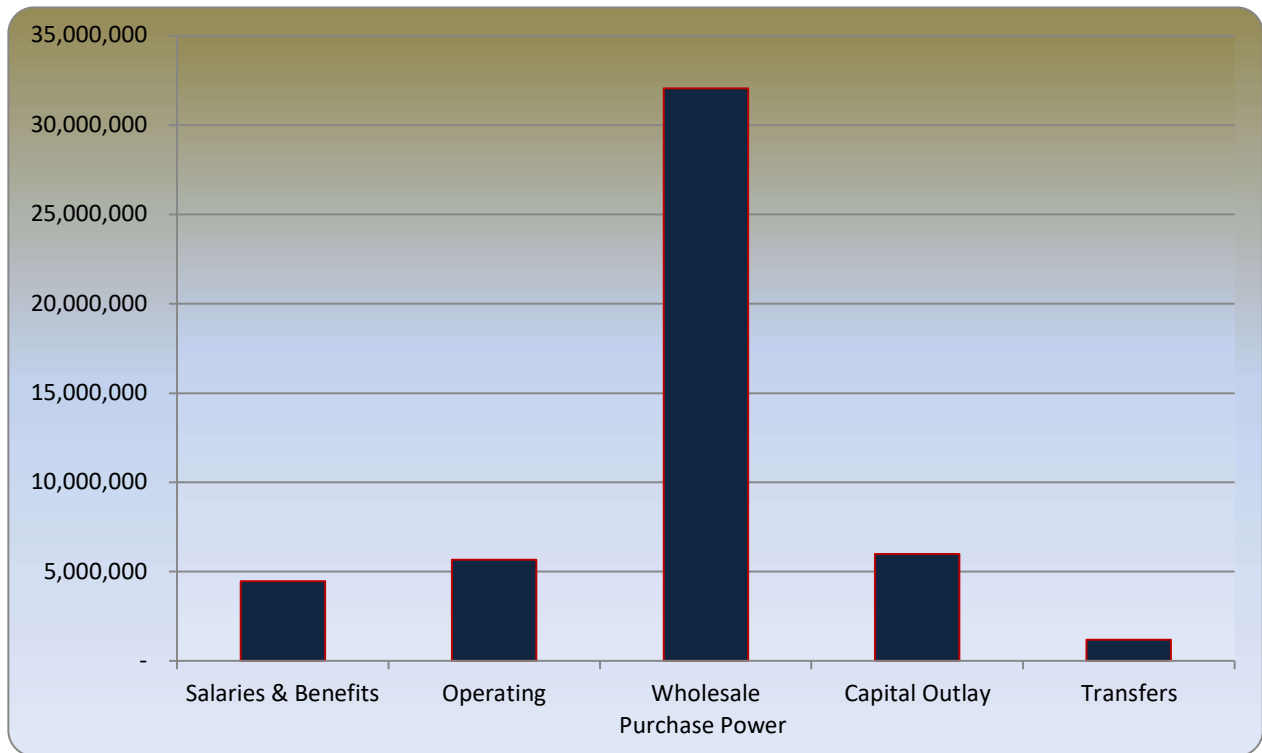
Projected revenues from electric sales are estimated at \$46,664,804, a 1.85% increase from the previous year.

Fiscal Year 2023-2024  
Electric Sales



	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Total Expenditures</b>	<b>\$52,708,068</b>	<b>\$48,680,000</b>	<b>\$67,226,735</b>	<b>\$49,371,204</b>	<b>-26.56%</b>
<b>Expenditures by Area</b>					
Salaries & Benefits	\$3,342,858	\$4,048,915	\$4,440,870	\$4,460,708	0.45%
Operating	3,530,638	4,542,158	5,388,488	5,669,012	5.21%
Wholesale Purchase Power	34,525,297	36,363,750	35,720,054	32,060,750	-10.24%
Capital Outlay	5,429,030	3,573,000	21,504,323	5,988,184	-72.15%
Transfers	5,880,245	152,177	173,000	1,192,550	589.34%
<b>Total Expenditures</b>	<b>\$52,708,068</b>	<b>\$48,680,000</b>	<b>\$67,226,735</b>	<b>\$49,371,204</b>	<b>-26.56%</b>

**Fiscal Year 2023-2024  
Electric Fund Expenditures  
\$49,371,204**





**MISSION:** The Electric Utilities Department is dedicated to enhancing the quality of life for those we serve by providing safe, reliable electric utility service at the lowest reasonable cost, with exceptional customer service.

**ACTIVITIES:** The Electric Utilities Department delivers electrical service to over 13,000 customers in the City of Statesville and the surrounding area. This department constructs facilities for new electrical services and maintains over 266 miles of distribution line. All of the maintenance of the system is performed by the 13 line technicians and the majority of this work is done under energized conditions. The Department also installs, maintains, and tests electrical meters, substation equipment, and other equipment.

- GOALS:**
- 1 Maintain a safe distribution system.
  - 2 To the extent possible given uncertainties with wholesale power costs, maintain rates as low as possible to support operations.
  - 3 Seek excellent customer relationships.
  - 4 Maintain a reliable electric distribution system.

- OBJECTIVES:**
- 1 Replace all high risk poles within one year of their discovery. Have an average annual pole replacement rate to match or exceed a 40 year average pole life.
  - 2 Maintain or improve the average duration of an interruption for customers served (SAIDI) to the APPA North Carolina Municipal average or better.
  - 3 Make significant progress on system-wide projects that benefit safety, rates, relationships, and/or reliability.
  - 4 Continue to convert the 4 kV distribution system to 23 kV operation.
  - 5 Implement an AMI and Outage Management System.
  - 6 Implement a multi-faceted program to reduce system losses.

<b>KEY PERFORMANCE MEASURES:</b>	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Safety: No Fatalities	HLC	1	1, 3, 4	Met	Met	Met	Objective
Safety: Not more than 1 Lost Time Incident per year	HLC	1	1, 3, 4	Met	Met	Met	Objective
Rates: Keep Residential Rate no more than 5% more than Duke Energy's Residential Rate	EDC	2	3, 4, 5, 6	Not Met	Met	Met	Objective
Relationships: Score no less than 75% of the average NC municipal Overall Customer Satisfaction Score	EDC	3	2, 3, 4, 5	New Measure	New Measure	Met	Objective
Reliability: SAIDI less than 2019 NC Public Power Average of 124.7 minutes.	EDC	4	1, 2, 3, 4	Met	Met	Met	Objective
Reliability: SAIFI less than 2019 NC Public Power Average of 1.26.	EDC	4	1, 2, 3, 4	Met	Met	Met	Objective

## ELECTRIC FUND

## ELECTRIC UTILITY

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 2,165,925	\$ 2,849,177	\$ 2,863,653	\$ 2,924,296	2.12%
Salaries-Overtime	285,986	175,100	250,000	270,000	8.00%
Salaries-Temporary	-	35,964	39,960	41,958	5.00%
Longevity	125	125	-	125	N/A
FICA Expense	180,618	203,719	248,329	247,784	-0.22%
Group Life	7,960	10,078	11,713	12,020	2.62%
Retirement	292,974	352,127	453,995	499,900	10.11%
Group Health	406,870	420,000	480,700	462,000	-3.89%
Christmas Bonus	2,400	2,625	92,520	2,625	-97.16%
<b>Total Personnel</b>	<b>3,342,858</b>	<b>4,048,915</b>	<b>4,440,870</b>	<b>4,460,708</b>	<b>0.45%</b>
Professional Services	340,001	245,000	245,000	245,000	0.00%
Gasoline	18,341	22,158	28,805	29,352	1.90%
Diesel Fuel	38,995	45,320	58,916	74,234	26.00%
Communications	49,937	48,448	58,138	61,725	6.17%
IT-Communications	16,383	16,354	-	-	N/A
Utilities-Propane	5,513	6,750	7,223	7,729	7.01%
Travel and Training	28,661	73,117	78,548	90,000	14.58%
Maint and Repair - Bldgs & Grnds	949	4,124	4,124	4,412	6.98%
Maint and Repair - Equipment	15,578	48,371	44,075	48,766	10.64%
Maint and Repair - Auto & Truck	66,384	61,340	61,340	65,634	7.00%
Postage	182	527	1,500	1,500	0.00%
Bldgs Equip and Land Rent	49,481	65,141	31,438	33,639	7.00%
Advertising	2,100	2,200	12,200	12,200	0.00%
Customer Promo Rebates	35,082	200,000	200,000	200,000	0.00%
Hand Tools	5,868	16,284	19,029	20,362	7.01%
Hand Tools - Metering	3,459	4,275	4,574	4,893	6.97%
Hand Tools - Substation Tools	665	3,070	3,285	3,515	7.00%
Tranfers to Civic Center Fund	-	-	-	-	N/A
Supplies - General	13,107	27,723	42,723	61,000	42.78%
Non-Depreciable	4,394	9,900	4,950	-	N/A
IT - Non-Depreciable	13,654	24,750	-	-	N/A
NC Sales and Use Tax	-	-	-	-	N/A
Reimbursements	1,517,425	1,855,000	2,594,000	2,725,260	5.06%
Contracted Serv-General	592,342	680,209	680,087	695,000	2.19%
Tipping Fees	6,756	7,500	8,025	12,727	58.59%
Dues & Subscriptions	44,440	48,309	48,952	79,127	61.64%
Insurance & Bonds	95,455	104,000	116,500	104,000	-10.73%
Miscellaneous Expense	13,653	100,000	100,000	150,000	50.00%
Inventory Short/Over	19,312	-	-	-	N/A
Obsolete Inventory	6,464	7,250	7,230	7,758	7.30%
OSHA - Safety	54,587	84,898	95,486	104,421	9.36%
Inside Charges - Electric	30,388	30,000	30,450	33,099	8.70%
Inside Charges - Water	637	800	960	1,152	20.00%
Inside Charges - Sewer	827	1,090	1,308	1,570	20.03%
Inside Charges - Stormwater	2,425	2,479	2,479	2,479	0.00%

## ELECTRIC FUND

## ELECTRIC UTILITY

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
System Maintenance	265,777	230,450	309,392	210,000	-32.12%
Substation Maintenance	28,939	191,863	205,293	240,000	16.91%
Bad Debt Expense	142,477	148,458	148,458	148,458	0.00%
Inventory Purchases	-	-	-	-	N/A
Inventory Issues	-	-	-	-	N/A
Contingency - Capital	-	-	9,000	40,000	344.44%
Contingency	-	125,000	125,000	150,000	20.00%
<b>Total Operating</b>	<b>3,530,638</b>	<b>4,542,158</b>	<b>5,388,488</b>	<b>5,669,012</b>	<b>5.21%</b>
Capital Outlay-Electric Distrib	3,844,453	2,940,000	4,291,000	4,739,720	10.46%
Cap Outlay-Larkin Project	-	-	-	-	N/A
TransfersTo Rate Stabilization	-	-	-	-	N/A
Capital Outlay Other Improvements	1,059,803	-	16,086,835	898,917	-94.41%
Capital Outlay-Tie Circuit	-	-	-	-	N/A
Fiber Optics Ph II	-	-	-	-	N/A
Capital Outlay-NCDOT Project I-381!	-	-	-	-	N/A
Capital Outlay-DOT Bridge HWY 21 I	-	-	-	-	N/A
Capital Outlay Equipment	392,318	633,000	1,126,488	349,547	-68.97%
Capital Outlay-Land	-	-	-	-	N/A
Capital Outlay-Easements	132,456	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>5,429,030</b>	<b>3,573,000</b>	<b>21,504,323</b>	<b>5,988,184</b>	<b>-72.15%</b>
Transfers To Other Funds	5,745,000	-	-	1,000,000	N/A
Transfers To Warehouse Constructic	-	-	-	-	N/A
Transfers To Utility Capital Reserve	-	-	-	-	N/A
Transfers To General Capital Reserv	-	-	-	-	
Transfers To Streetscape Fund	-	-	-	-	
Transfers To Risk Management Func	-	-	-	-	N/A
Internal Pilot	135,245	152,177	173,000	192,550	11.30%
<b>Total Transfers</b>	<b>5,880,245</b>	<b>152,177</b>	<b>173,000</b>	<b>1,192,550</b>	<b>589.34%</b>
Purchase For Resale	34,517,087	36,353,000	35,709,304	32,050,000	-10.25%
Purch Power Co-Generation	8,210	10,750	10,750	10,750	0.00%
<b>Total Purchase for Resale</b>	<b>34,525,297</b>	<b>36,363,750</b>	<b>35,720,054</b>	<b>32,060,750</b>	<b>-10.24%</b>
<b>Total Electric Fund</b>	<b>\$ 52,708,068</b>	<b>\$ 48,680,000</b>	<b>\$ 67,226,735</b>	<b>\$ 49,371,204</b>	<b>-26.56%</b>



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**Water and Sewer Fund**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Water Revenues	\$ 4,856,131	\$ 5,275,000	\$ 5,497,000	\$ 6,145,500	11.80%
Sewer Revenues	7,532,475	8,521,000	8,863,000	9,680,200	9.22%
System Development Fees	657,257	395,000	420,000	845,000	101.19%
Investment Earnings	9,414	50,000	50,000	210,000	320.00%
Other Revenue	201,656	-	-	20,000,000	N/A
Long-term Debt	-	-	-	3,000,000	N/A
Transfers	1,330,524	395,000	420,000	432,600	3.00%
Fund Balance	-	600,000	3,134,300	2,830,460	-9.69%
<b>Total Revenues</b>	<b>\$ 14,587,457</b>	<b>\$ 15,236,000</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
Sewer Maintenance	\$ 652,245	\$ 985,787	\$ 1,783,648	\$ 2,188,660	22.71%
Water Maintenance	2,542,933	1,738,920	2,005,718	22,870,990	1040.29%
Water Purification	4,896,552	5,787,507	5,807,419	8,835,683	52.14%
3rd Creek Wastewater Treatment	2,320,231	2,825,372	3,138,042	3,227,367	2.85%
4th Creek Wastewater Treatment	3,870,601	3,890,360	5,649,473	6,021,060	6.58%
<b>Total Expenditures</b>	<b>\$ 14,282,562</b>	<b>\$ 15,227,946</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>

**WATER AND SEWER FUND**

**DETAIL REVENUES**

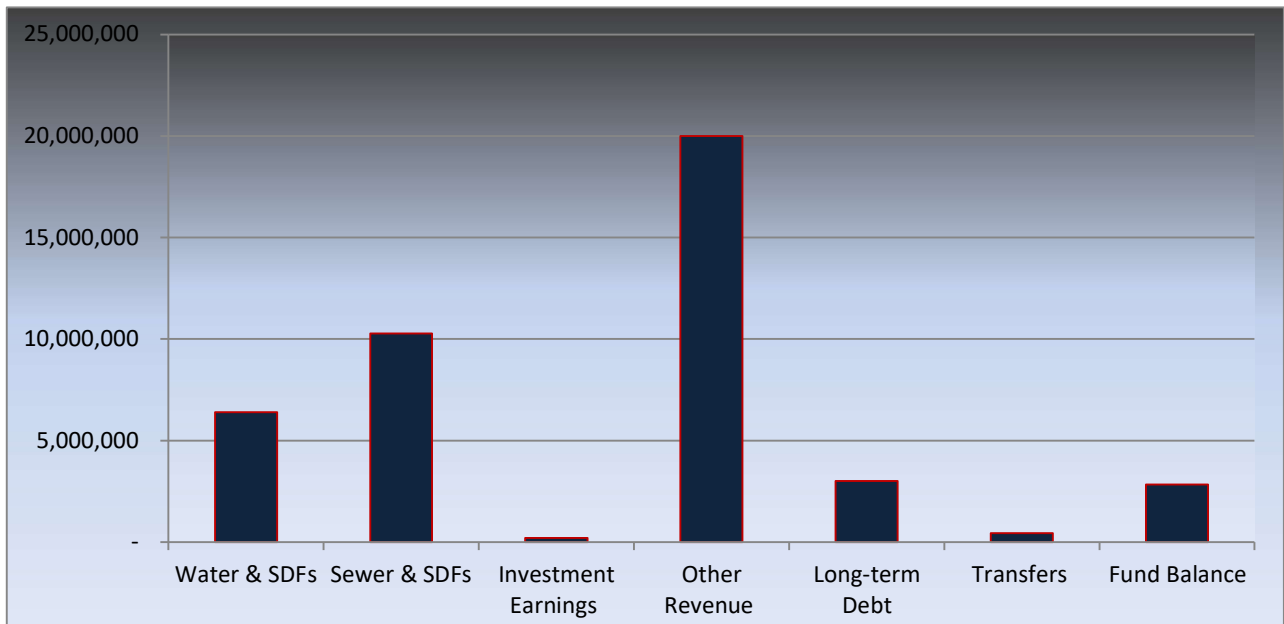
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Water - General	\$ 88,968	\$ -	\$ -	\$ -	N/A
Water Spec	-	-	-	-	N/A
Inside Residential	2,467,199	2,950,000	3,030,000	3,075,000	1.49%
Commercial	1,351,172	1,500,000	1,550,000	1,800,000	16.13%
Outside Commercial	122,840	120,000	132,000	170,000	28.79%
Industrial	190,499	180,000	180,000	147,000	-18.33%
Outside Industrial	15,281	12,000	12,000	22,500	87.50%
Municipal	44,182	42,000	42,000	52,000	23.81%
Water - Iredell	29,574	36,000	36,000	50,000	38.89%
Water - West Iredell	65,881	60,000	60,000	124,000	106.67%
Water - Troutman	98	-	-	-	N/A
Outside Residential	308,907	300,000	330,000	375,000	13.64%
<b>Total Water Sales</b>	<b>4,700,904</b>	<b>5,200,000</b>	<b>5,372,000</b>	<b>5,815,500</b>	<b>8.26%</b>
Water Penalty & Interest	-	-	-	-	N/A
Water Meters & Connect	153,876	75,000	125,000	330,000	164.00%
Backflow Fees	1,351	-	-	-	N/A
<b>Total Other Water Revenues</b>	<b>155,227</b>	<b>75,000</b>	<b>125,000</b>	<b>330,000</b>	<b>164.00%</b>
<b>Total Water Revenues</b>	<b>4,856,131</b>	<b>5,275,000</b>	<b>5,497,000</b>	<b>6,145,500</b>	<b>11.80%</b>
Sewer Conversion	9,909	-	-	-	N/A
Inside Residential	3,884,170	4,600,000	4,740,000	4,882,200	3.00%
Outside Residential	279,493	297,000	335,000	405,000	20.90%
Commercial	2,223,087	2,520,000	2,630,000	3,000,000	14.07%
Outside Commercial	241,683	282,000	319,000	323,000	1.25%
Industrial	264,235	312,000	329,000	265,000	-19.45%
Municipal	28,575	30,000	30,000	37,000	23.33%
Sewer - Troutman	379,840	420,000	420,000	450,000	7.14%
Outside Residential	-	-	-	-	N/A
Sewer Fees (Collections)	83,427	-	-	-	N/A
<b>Total Sewer Operating Revenues</b>	<b>7,394,419</b>	<b>8,461,000</b>	<b>8,803,000</b>	<b>9,362,200</b>	<b>6.35%</b>
Sewer Service & Permits	122,750	50,000	50,000	296,000	492.00%
Sewer Penalty & Interest	15,106	10,000	10,000	22,000	120.00%
Sewer Surcharge	-	-	-	-	N/A
Sewer Permit Violations	200	-	-	-	N/A
<b>Total Other Sewer Revenues</b>	<b>138,056</b>	<b>60,000</b>	<b>60,000</b>	<b>318,000</b>	<b>430.00%</b>
<b>Total Sewer Revenues</b>	<b>7,532,475</b>	<b>8,521,000</b>	<b>8,863,000</b>	<b>9,680,200</b>	<b>9.22%</b>
Water System Development Fees	141,479	145,000	154,000	250,000	62.34%
Sewer System Development Fees	515,778	250,000	266,000	595,000	123.68%
<b>Total System Development Fees</b>	<b>657,257</b>	<b>395,000</b>	<b>420,000</b>	<b>845,000</b>	<b>101.19%</b>

**WATER AND SEWER FUND**

**REVENUES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Investment Earnings	9,414	50,000	50,000	210,000	320.00%
<b>Total Investment Earnings</b>	<b>9,414</b>	<b>50,000</b>	<b>50,000</b>	<b>210,000</b>	<b>320.00%</b>
Sale of Capital Assets	2,662	-	-	-	N/A
NCDOT Bridge Relocation-Buffalo Shoals	-	-	-	-	N/A
Misc Grants	-	-	-	20,000,000	N/A
Insurance Proceeds	34,186	-	-	-	N/A
Misc. Revenue	14,873	-	-	-	N/A
<b>Total Other Revenue</b>	<b>201,656</b>	<b>-</b>	<b>-</b>	<b>20,000,000</b>	<b>N/A</b>
<b>Long-term Debt</b>					
Proceeds from Long Term Debt	-	-	-	3,000,000	N/A
Total Long-term Debt	-	-	-	3,000,000	N/A
<b>Transfers</b>					
Reimbursements - Electric	-	-	-	-	N/A
Transfers From Other Funds	-	-	-	-	N/A
Transfers From Water & Sewer Capital F	1,330,524	395,000	420,000	432,600	3.00%
Total Transfers	1,330,524	395,000	420,000	432,600	3.00%
Appropriated Fund Balance	-	600,000	3,134,300	2,830,460	-9.69%
Total Fund Balance	-	600,000	3,134,300	2,830,460	-9.69%
<b>Total Revenues</b>	<b>\$ 14,587,457</b>	<b>\$ 15,236,000</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>

**Fiscal Year 2023-2024  
Water and Sewer Revenues  
\$43,143,760**





**Major Revenue Sources**

The Water and Sewer Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods or services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes. The Statesville City Council establishes water and sewer utility rates. Two categories of revenues account for 36.68% of Water and Sewer Fund resources as discussed below:

**Sewer Fees:**

These revenues account for approximately 21.7% of total revenues. This revenue category is comprised of fees charged for wastewater collection and treatment. Sewer fees are based on water consumption. Sewer Sales are estimated at \$9,362,000, an increase over the prior year of 9.2%.

**Water Sales:**

These revenues are the second largest resource in the Water and Sewer Fund accounting for approximately 36.68% of total revenues. This revenue category is comprised of water sales, including bulk sales. Water Sales are estimated at \$5,815,500, an increase over the prior year of 13.48%.

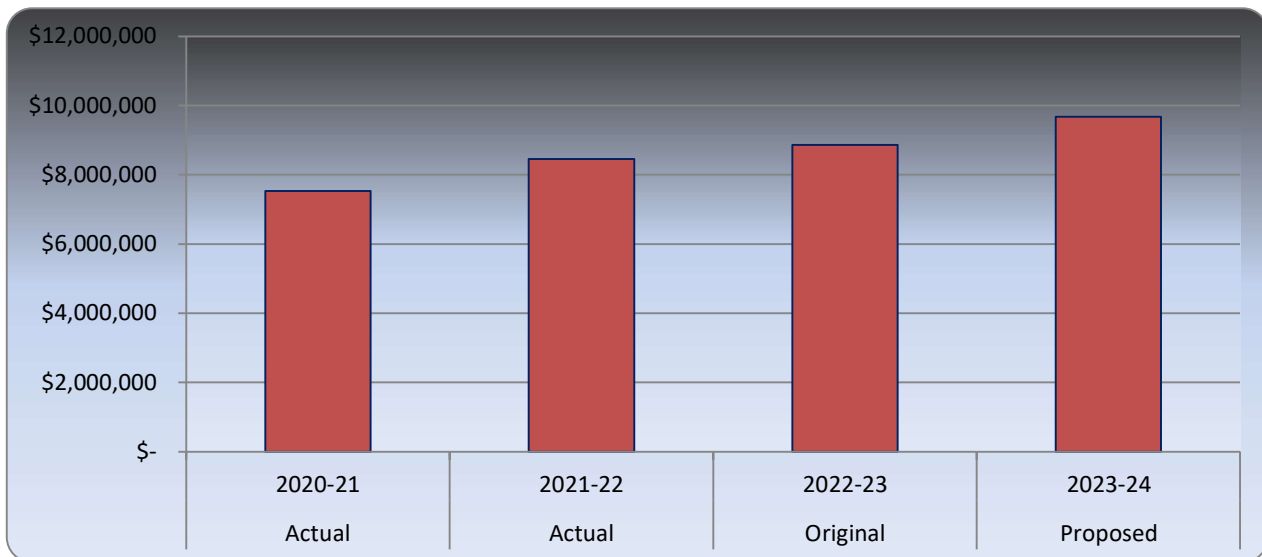
**System Development Fees (SDF):**

System Development Fees are not included in the above calculations. SDFs estimated collection is \$845,000. This revenue category is 1.96% of total revenues.

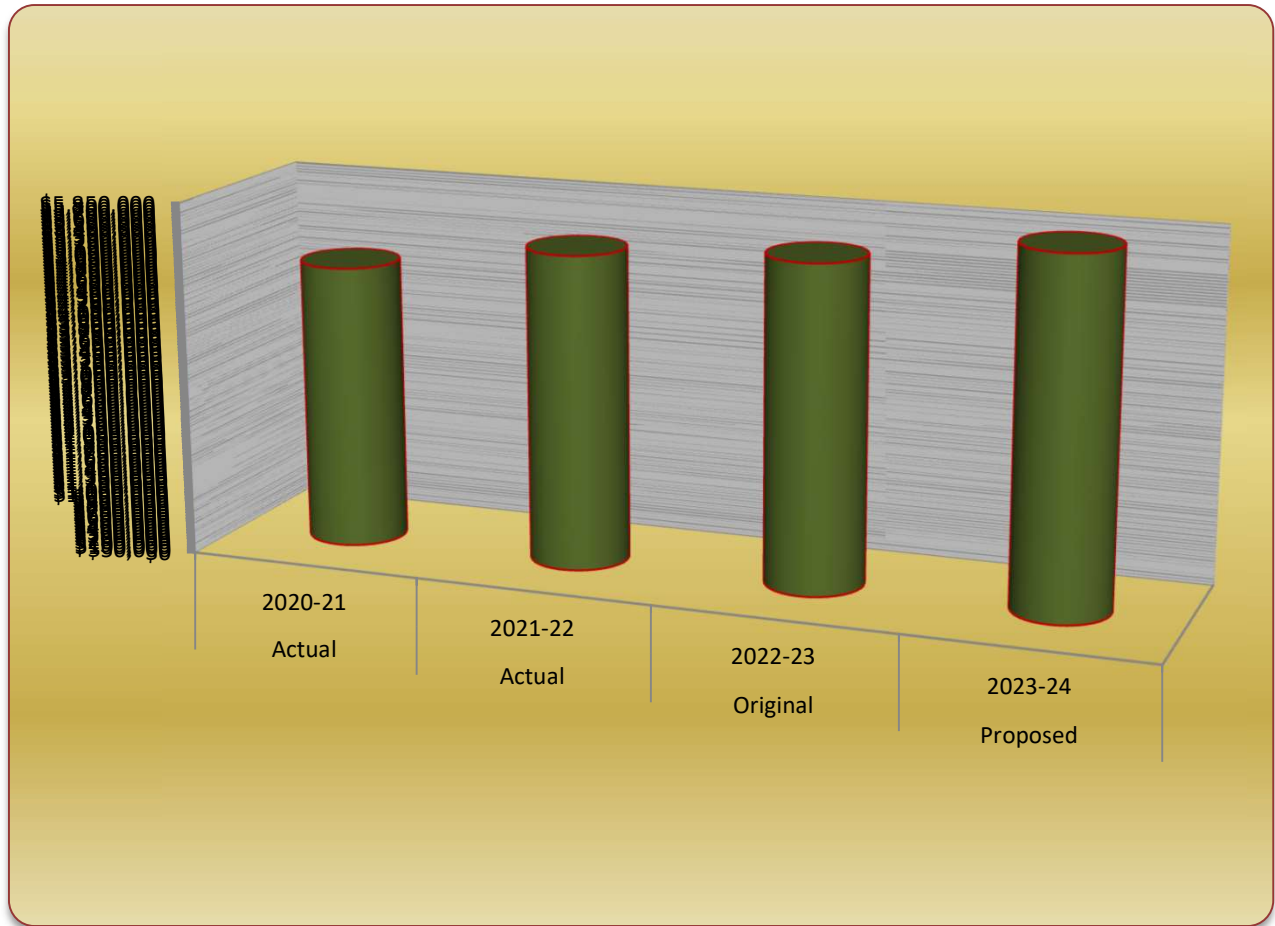
**State Allocation:**

This revenue is the largest resource in the Water and Sewer Fund this fiscal year. The state of North Carolina allocated a miscellaneous grant in amount of \$20,000,000.

**Fiscal Year 2023-2024  
Sewer Fees (Collections)**



Fiscal Year 2023-2024  
Water Sales

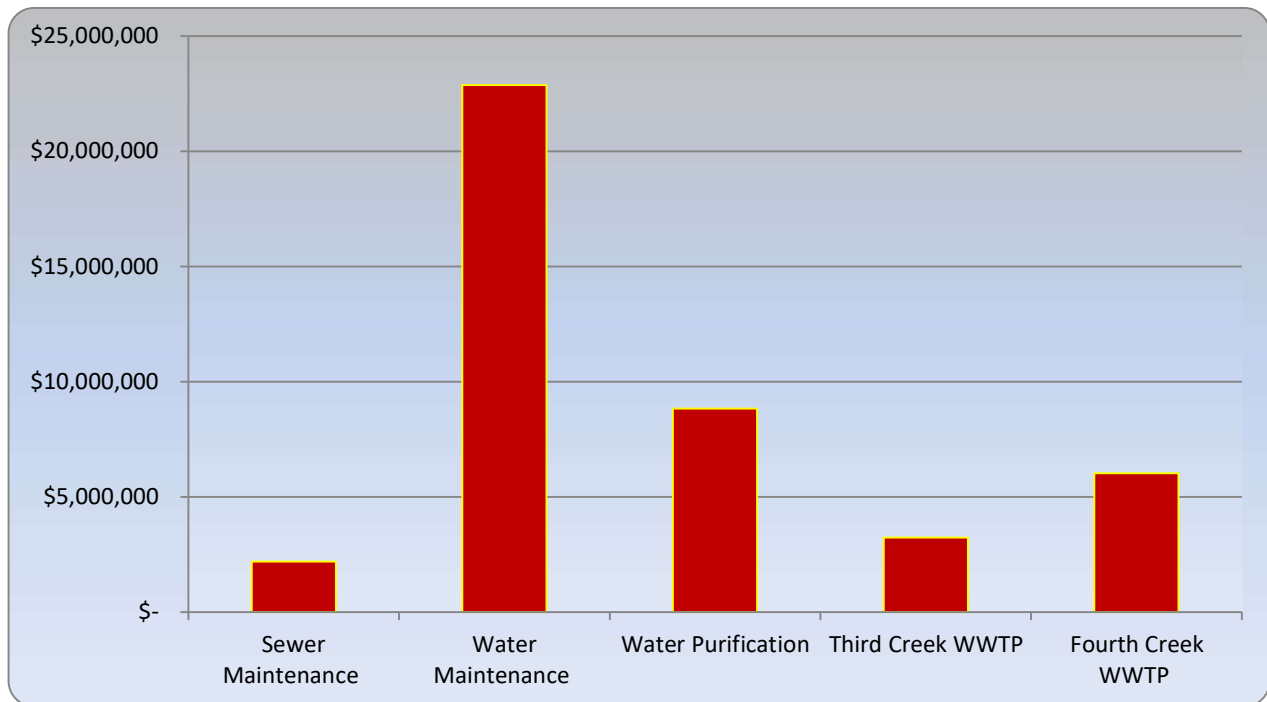


**WATER AND SEWER FUND**

**SUMMARY OF EXPENDITURES**

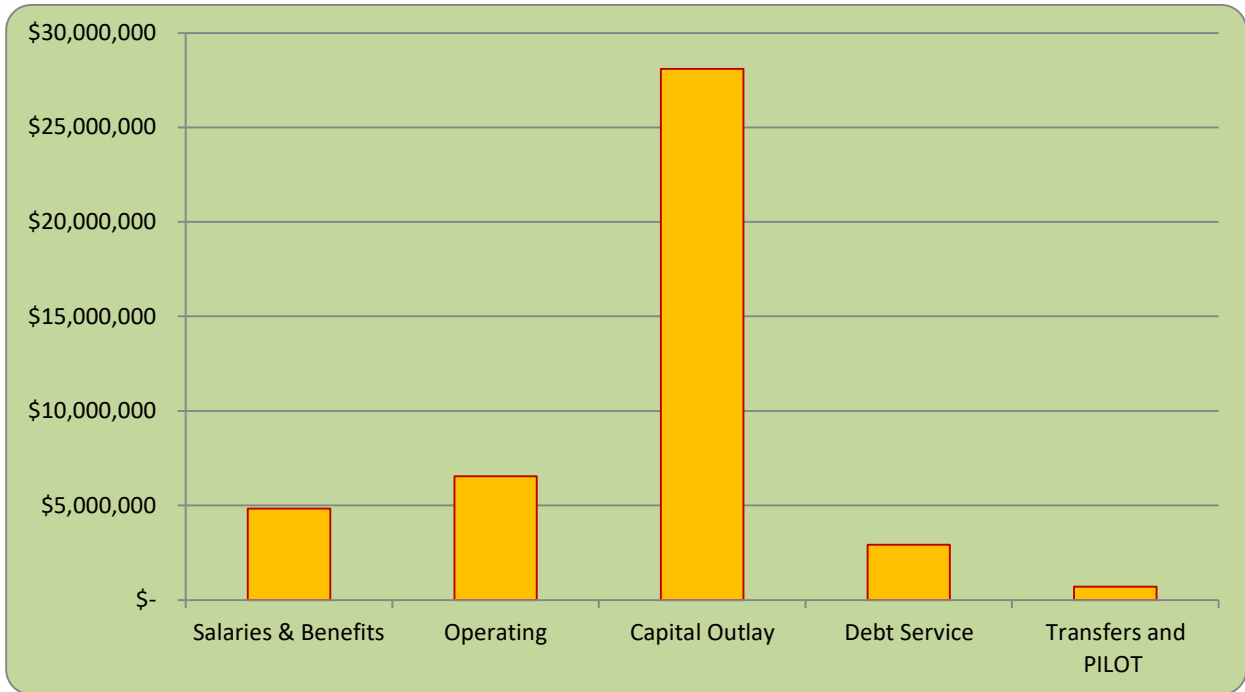
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Sewer Maintenance	\$ 652,245	\$ 985,787	\$ 1,783,648	\$ 2,188,660	22.71%
Water Maintenance	2,542,933	1,738,920	2,005,718	22,870,990	1040.29%
Water Purification	4,896,552	5,787,507	5,807,419	8,835,683	52.14%
Third Creek WWTP	2,320,231	2,825,372	3,138,042	3,227,367	2.85%
Fourth Creek WWTP	3,870,601	3,890,360	5,649,473	6,021,060	6.58%
<b>Total Expenditures</b>	<b>\$ 14,282,562</b>	<b>\$ 15,227,946</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>

**Fiscal Year 2023-2024  
Expenditures  
\$43,143,760**



	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Area</b>					
Salaries & Benefits	\$ 3,640,583	\$ 3,992,845	\$ 4,535,408	\$ 4,852,543	6.99%
Operating	6,181,870	5,297,967	5,915,517	6,556,330	10.83%
Capital Outlay	817,541	1,893,500	3,855,300	28,086,700	628.52%
Debt Service	2,617,770	3,297,587	3,300,075	2,934,388	-11.08%
Transfers and PILOT	1,024,798	746,047	772,000	713,799	-7.54%
Contingency	-	-	6,000	-	N/A
<b>Total Expenditures</b>	<b>\$ 14,282,562</b>	<b>\$ 15,227,946</b>	<b>\$ 18,384,300</b>	<b>\$ 43,143,760</b>	<b>134.68%</b>

**Fiscal Year 2023-2024  
Expenditures by Area  
\$43,143,760**



**MISSION:** The Sewer Maintenance Division exists to provide essential infrastructure needs, citizen services and to meet City plans and goals by achieving optimum cost of construction, operation and maintenance.

**ACTIVITIES:** The Sewer Maintenance Division insures the uninterrupted service of the sewer collection system from the customer service tap to the sewer treatment plant.

- GOALS:**
- 1 Assure full availability of the sewer collection system to City of Statesville citizens.
  - 2 Fully comply with all local, state, and federal sewer regulations.
  - 3

- OBJECTIVES:**
- 1 Minimize system sewer overflow impacts.
  - 2 Maintain collection system integrity and capacities.
  - 3

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
% of sewer line breaks repaired within 5 hours.	HLC	1, 2	1, 2	90	90	90	90
% of service emergency calls response w/in 1 hr.	HLC	1	1, 2	100%	100%	100%	100%
% of annual R/W mowing program executed.	HLC	1	2	90	90	90	90
% of annual R/W inspections completed.	HLC	1	2	90	90	90	90

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - SEWER MAINTENANCE**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 248,875	\$ 279,416	\$ 284,059	\$ 382,786	34.76%
Salaries-Overtime	17,481	24,000	24,000	24,000	0.00%
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	19,511	23,246	24,741	31,159	25.94%
Group Life	935	1,138	1,232	1,579	28.17%
Retirement	28,367	40,723	45,795	63,951	39.65%
Group Health	84,021	72,000	79,200	92,400	16.67%
Christmas Bonus	450	450	15,420	525	-96.60%
<b>Total Personnel</b>	<b>399,640</b>	<b>440,973</b>	<b>474,447</b>	<b>596,400</b>	<b>25.70%</b>
Professional Services	4,045	6,145	6,145	7,800	26.93%
Gasoline	1,881	4,500	5,850	9,000	53.85%
Diesel Fuel	12,784	20,000	42,900	44,000	2.56%
Communications	-	-	-	5,220	N/A
IT-Communications	-	-	-	-	N/A
Travel and Training	172	2,370	2,470	4,840	95.95%
Maint and Repair - Bldgs & Grnds	157	2,900	2,900	3,000	3.45%
Maint and Repair - Equipment	18,568	27,750	30,660	33,500	9.26%
Maint and Repair - Auto & Truck	12,717	16,500	17,820	20,000	12.23%
Bldgs Equip and Land Rent	-	2,000	2,000	2,000	0.00%
Hand Tools	1,963	3,000	4,000	4,000	0.00%
Supplies-General	2,364	3,500	3,500	20,000	471.43%
Supplies-Materials	2,231	5,200	5,598	6,600	17.90%
Non-Depreciable	-	10,999	11,998	-	N/A
IT - Non-Depreciable	2,722	-	-	-	N/A
Uniforms	2,263	4,200	4,580	5,200	13.54%
Contracted Serv-General	-	-	-	-	N/A
Dues & Subscriptions	100	1,000	1,000	1,000	0.00%
Insurance & Bonds	24,796	27,000	30,200	27,000	-10.60%
Inventory Short/Over	3,336	1,500	1,500	1,500	0.00%
OSHA - Safety	3,744	6,250	7,930	13,100	65.20%
Sewer Maintenance	62,511	100,000	114,400	130,000	13.64%
Sewer Maintenance Supplies	34,891	50,000	63,750	77,500	21.57%
<b>Total Operating</b>	<b>191,245</b>	<b>294,814</b>	<b>359,201</b>	<b>415,260</b>	<b>15.61%</b>
Capital Outlay-Equipment	-	-	360,000	227,000	-36.94%
Capital Improvement Sewer	61,360	250,000	590,000	950,000	61.02%
<b>Total Capital Outlay</b>	<b>61,360</b>	<b>250,000</b>	<b>950,000</b>	<b>1,177,000</b>	<b>23.89%</b>
<b>Total Sewer Maintenance</b>	<b>\$ 652,245</b>	<b>\$ 985,787</b>	<b>\$ 1,783,648</b>	<b>\$ 2,188,660</b>	<b>22.71%</b>

**MISSION:** The Water Maintenance Division exists to provide uninterrupted safe drinking water to our customers and to enforce backflow protection to protect one of our most vital resources - our drinking water.

**ACTIVITIES:** The Water Maintenance Division insures the uninterrupted service of the water distribution system from Water plant to fire hydrants for fire protection and customer service to the meter.

- GOALS:**
- 1 Provide adequate, available water service to City of Statesville citizens.
  - 2 Operate the water distribution system IAW all applicable local, state, and federal waterworks regulations.
  - 3

- OBJECTIVES:**
- 1 Minimize impacts of waterline breaks.
  - 2 Assure availability of fire hydrants.
  - 3 Minimize impact of water service emergencies to customers.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
% of water main breaks repaired within 5 hours.	HLC	1, 2	1, 2, 3	New Measure	New Measure	New Measure	New Measure
% of service emergency calls response w/in 1 hr.	HLC	1, 2	1, 2, 3	New Measure	New Measure	New Measure	New Measure
% of BF/CC reports verified w/in 7 days of due date.	HLC	2	1, 3	New Measure	New Measure	New Measure	New Measure

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - WATER MAINTENANCE**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 615,660	\$ 730,059	\$ 762,355	\$ 825,003	8.22%
Salaries-Overtime	28,982	30,000	30,000	30,000	0.00%
FICA Expense	46,917	58,237	63,761	65,499	2.73%
Group Life	2,220	3,007	3,313	3,407	2.84%
Retirement	75,921	102,055	118,019	134,949	14.35%
Group Health	188,816	192,000	211,200	211,200	0.00%
Christmas Bonus	1,050	1,200	41,120	1,200	-97.08%
<b>Total Personnel</b>	<b>959,566</b>	<b>1,116,558</b>	<b>1,229,768</b>	<b>1,271,258</b>	<b>3.37%</b>
Professional Services	5,715	53,865	53,865	56,000	3.96%
Gasoline	1,812	5,000	6,500	8,000	23.08%
Diesel Fuel	7,672	9,000	11,700	18,000	53.85%
Communications	8,561	9,840	11,808	18,180	53.96%
IT-Communications	5,494	11,191	-	-	N/A
Travel and Training	1,975	7,700	7,700	7,700	0.00%
Maint and Repair - Bldgs & Grnds	793	1,500	1,500	1,500	0.00%
Maint and Repair - Equipment	7,766	13,965	17,050	10,800	-36.66%
Maint and Repair - Auto & Truck	4,452	8,500	9,180	11,000	19.83%
Bldgs Equip and Land Rent	-	500	1,000	1,000	0.00%
Hand Tools	2,252	4,000	5,000	5,000	0.00%
Supplies-General	3,012	5,000	5,400	17,950	232.41%
Supplies-Materials	388	2,000	2,160	4,000	85.19%
Non-Depreciable	-	9,499	9,998	-	N/A
IT - Non-Depreciable	6,382	8,500	-	-	N/A
Uniforms	3,820	6,475	6,993	8,200	17.26%
Tipping Fees	-	2,000	3,000	4,000	33.33%
Dues & Subscriptions	2,840	4,525	5,685	4,525	-20.40%
Insurance & Bonds	40,844	44,500	49,800	44,500	-10.64%
OSHA - Safety	5,508	8,600	12,640	21,500	70.09%
Legal Settlement	-	-	-	-	N/A
Inside Charges - Electric	2,814	3,500	3,500	3,500	0.00%
Inside Charges - Water	327	300	360	300	-16.67%
Inside Charges - Sewer	362	300	360	300	-16.67%
Inside Charges - Stormwater	-	602	602	602	0.00%
Water Maintenance	45,077	49,675	53,649	49,675	-7.41%
Water Maintenance - Supplies	120,855	142,325	153,000	168,000	9.80%
Water Maintenance - Backflow De	41	3,500	3,500	3,900	11.43%
Backflow Expenditures	2,368	6,000	10,000	6,600	-34.00%
Capital Outlay-Easements	43,043	-	-	-	N/A
Transfer to Other Funds	1,000,000	-	-	-	N/A
<b>Total Operating</b>	<b>1,324,173</b>	<b>422,362</b>	<b>445,950</b>	<b>474,732</b>	<b>6.45%</b>
Capital Improvement Water	199,648	200,000	220,000	20,940,000	9418.18%
Capital Outlay-Equipment	16,503	-	110,000	185,000	68.18%
<b>Total Capital Outlay</b>	<b>259,194</b>	<b>200,000</b>	<b>330,000</b>	<b>21,125,000</b>	<b>6301.52%</b>
<b>Total Water Maintenance</b>	<b>\$ 2,542,933</b>	<b>\$ 1,738,920</b>	<b>\$ 2,005,718</b>	<b>\$ 22,870,990</b>	<b>1040.29%</b>



**MISSION:** The City of Statesville Water Treatment Plant is to achieve the highest water quality in a cost-effective and efficient manner for distribution to the citizens of Statesville and customers.

**ACTIVITIES:** The Water Treatment Division supplies, treats, transports and delivers the highest quality of water possible to current and future customers for the City of Statesville. We will treat the water in the most efficient manner and ensure that we comply with all Federal, State, and Local regulations. We will treat the water in a thoughtful manner to minimize environmental disruptions and be good stewards of the watershed.

- GOALS:**
- 1 Provide adequate, safe, available water to City of Statesville citizens.
  - 2 Operate the water treatment system IAW state and federal waterworks regulations.
  - 3 Continue to strive for the AWOP Optimization Award by operating the WTP at 100% efficiency.

- OBJECTIVES:**
- 1 Comply with all applicable state and federal water quality standards.
  - 2 Meet system demand for potable water.
  - 3 Carry on with projects in preparation for the coming growth expected for the City.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-21	2021-22	2022-23	2023-24
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
100% production for demand.	HLC	1,2	2	100%	100%	100%	100%
100% of Cl2 residual samples meet standards.	HLC	1, 2	1	100%	100%	100%	100%
100% of all required reports submitted on time.	GSCC	2	1	100%	100%	100%	100%
100% availability of a minimum of 2 pumps for demand.	HLC	1	2	100%	100%	100%	100%
100% of THHM and HAA5 samples meet standard	HLC	1,2	1	100%	100%	100%	100%

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - WATER PURIFICATION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 549,694	\$ 611,848	\$ 635,206	\$ 708,761	11.58%
Salaries-Overtime	26,155	26,000	35,000	25,000	-28.57%
Salaries-Temporary	13,767	-	-	-	N/A
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	45,144	48,864	53,434	56,195	5.17%
Group Life	1,986	2,526	2,730	2,913	6.70%
Retirement	67,753	85,633	98,905	115,800	17.08%
Group Health	144,036	144,000	145,200	145,200	0.00%
Christmas Bonus	825	900	28,270	825	-97.08%
<b>Total Personnel</b>	<b>849,360</b>	<b>919,771</b>	<b>998,745</b>	<b>1,054,694</b>	<b>5.60%</b>
Professional Services	33,981	52,573	47,438	67,673	42.66%
Professional Services	-	-	-	-	N/A
Professional Services - Legal	-	-	100,000	-	N/A
Gasoline	2,833	4,408	5,730	6,020	5.06%
Diesel Fuel	7,144	16,820	21,866	34,000	55.49%
Communications	25,087	21,640	25,968	23,640	-8.96%
IT-Communications	2,100	2,286	-	-	N/A
Utilities	151,282	150,000	225,000	300,000	33.33%
Travel and Training	287	4,000	5,500	7,850	42.73%
Maint and Repair - Bldgs & Grnds	25,613	24,500	36,000	54,000	50.00%
Maint and Repair - Equipment	305,146	164,000	220,500	214,000	-2.95%
Maint and Repair - Auto & Truck	1,671	1,000	1,000	2,000	100.00%
Postage	343	500	500	500	0.00%
Advertising	-	-	-	500	N/A
Hand Tools	873	1,000	2,000	2,500	25.00%
Supplies-General	2,907	2,800	2,814	6,000	113.22%
Supplies-Janitorial	2,312	2,600	2,800	3,300	17.86%
Supplies-Chemical	104,580	135,000	175,235	253,810	44.84%
Supplies-Materials	1,933	2,300	3,100	2,300	-25.81%
Supplies-Laboratory	20,287	27,925	34,120	41,000	20.16%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	6,524	-	-	-	N/A
Uniforms	1,902	1,720	3,000	3,500	16.67%
Reimbursements	754,200	681,810	747,080	866,211	15.95%
Contracted Serv-General	124,330	118,799	180,476	156,000	-13.56%
Tipping Fees	864	760	1,000	1,300	30.00%
County Energov Collection Fees - WS	-	-	-	20,000	N/A
Dues & Subscriptions	16,173	17,390	17,390	17,390	0.00%
Insurance & Bonds	19,532	21,300	23,900	21,300	-10.88%
OSHA - Safety	-	-	-	2,200	N/A
Inside Charges - Electric	415,510	300,000	300,000	300,000	0.00%
Inside Charges - Water	8,148	12,000	14,400	12,000	-16.67%
Inside Charges - Sewer	173	8,000	9,556	8,000	-16.28%
Inside Charges - Stormwater	3,892	6,992	6,992	6,992	0.00%
Bad Debt Expense	24,091	-	-	-	N/A
Inventory Purchases	-	-	-	-	N/A
Inventory Issues	-	-	-	-	N/A
<b>Total Operating</b>	<b>2,063,718</b>	<b>1,782,123</b>	<b>2,213,365</b>	<b>2,434,486</b>	<b>9.99%</b>

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - WATER PURIFICATION**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay Other Imp	-	-	-	3,500,000	N/A
Capital Outlay-Equipment	61,729	935,000	590,000	30,000	-94.92%
Capital Outlay-Easements	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>61,729</b>	<b>935,000</b>	<b>590,000</b>	<b>3,530,000</b>	<b>498.31%</b>
Transfers To Streetscape Fund	-	-	-	-	N/A
Transfers To General Fund PILOT	-	-	-	-	N/A
Transfers To I-77 Rest Area Sewer Line	-	-	-	-	N/A
Transfers To Water & Sewer Capital Reser	660,614	395,000	420,000	395,000	-5.95%
Transfer To Risk Management Fund	-	-	-	-	N/A
Transfer to Stormwater	-	-	-	-	N/A
Transfers To Fourth Creek Capital Imp	-	-	-	-	N/A
Transfers to Water Sewer Infrastructure	-	-	-	-	N/A
Internal Pilot	124,967	122,759	123,712	112,219	-9.29%
<b>Total Transfers</b>	<b>785,581</b>	<b>517,759</b>	<b>543,712</b>	<b>507,219</b>	<b>-6.71%</b>
Principal&Interest Payments	1,136,164	1,632,854	1,455,597	1,309,284	-10.05%
Interest Expense	-	-	-	-	N/A
<b>Total Debt Service</b>	<b>1,136,164</b>	<b>1,632,854</b>	<b>1,455,597</b>	<b>1,309,284</b>	<b>-10.05%</b>
Contingency - Capital	-	-	6,000	-	N/A
Contingency	-	-	-	-	N/A
<b>Total Contingency</b>	<b>-</b>	<b>-</b>	<b>6,000</b>	<b>-</b>	<b>N/A</b>
<b>Total Water Purification</b>	<b>\$ 4,896,552</b>	<b>\$ 5,787,507</b>	<b>\$ 5,807,419</b>	<b>\$ 8,835,683</b>	<b>52.14%</b>

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - THIRD CREEK**

**MISSION:** The Water/Wastewater Treatment Department supplies, treats and delivers the highest quality water possible to the citizens of Statesville and treats and disposes of sewage and residuals generated by the users in the most cost efficient manner that imposes no adverse impact on the environment.

**ACTIVITIES:** The Third Creek Wastewater Treatment Division treats and disposes of sewage and all related residuals generated by domestic and industrial (current and future) customers of the City of Statesville. This is done in the most economical manner as to impose minimal impact on the environment and comply with all Federal, State and Local regulations.

- GOALS:**
- 1 Protect the waters of NC from pollution through the operation of a compliant WWTP.
  - 2 Dewatering Operations will need to be increased due to the upcoming growth in the City.
  - 3 Prepare the WWTP for increased flow from the growth coming to Troutman.

- OBJECTIVES:**
- 1 Maintain compliance with CWA requirements.
  - 2 Mitigate any exceedance of permit requirements.
  - 3 Anticipate the operation of two new lift stations and keep compliant with DWQ requirements.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
100% compliance with NPDES permit effluent limits.	HLC	1	1,2	98%	100%	100%	100%
100% timely submitted of all DMR and other req'd reports.	GSCC	1	1	100%	100%	100%	100%

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - THIRD CREEK**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 312,898	\$ 323,828	\$ 356,948	\$ 428,058	19.92%
Salaries-Overtime	29,177	44,000	44,000	44,000	0.00%
Salaries-Longevity	-	-	-	-	N/A
FICA Expense	24,918	28,179	32,049	36,158	12.82%
Group Life	1,144	1,338	1,542	1,767	14.59%
Retirement	39,191	49,357	59,322	73,804	24.41%
Group Health	84,021	84,000	92,400	105,600	14.29%
Christmas Bonus	525	525	17,990	600	-96.66%
<b>Total Personnel</b>	<b>491,874</b>	<b>531,227</b>	<b>604,251</b>	<b>689,987</b>	<b>14.19%</b>
Professional Services	21,002	48,785	51,460	50,700	-1.48%
Gasoline	1,969	3,125	4,063	6,558	61.41%
Diesel	6,369	14,000	18,200	33,200	82.42%
Communications	11,893	20,324	24,389	22,434	-8.02%
IT-Communications	240	314	-	-	N/A
Utilities	4,569	7,000	7,200	7,700	6.94%
Travel and Training	-	3,180	3,180	3,180	0.00%
Maint and Repair - Bldgs & Grnds	7,420	60,587	15,800	66,387	320.17%
Maint and Repair - Equipment	44,456	61,365	67,150	66,415	-1.09%
Maint and Repair - Auto & Truck	9,538	5,500	5,800	5,500	-5.17%
Postage	-	-	-	500	N/A
Advertising	-	-	-	1,000	N/A
Hand Tools	424	1,000	1,000	1,000	0.00%
Supplies-General	1,825	2,500	3,000	2,700	-10.00%
Supplies-Janitorial	1,049	1,400	1,400	1,600	14.29%
Supplies-Chemical	132,044	150,635	157,140	174,485	11.04%
Supplies-Materials	487	2,200	3,200	3,000	-6.25%
Supplies-Laboratory	5,801	12,000	12,600	13,200	4.76%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	-	4,800	-	-	N/A
Uniforms	1,977	3,156	3,156	3,156	0.00%
Contracted Serv-General	49,909	53,200	81,600	90,000	10.29%
Tipping Fees	1,656	1,650	1,650	1,650	0.00%
Dues & Subscriptions	6,498	7,792	7,752	8,600	10.94%
Insurance & Bonds	18,765	20,500	23,000	20,500	-10.87%
Miscellaneous Expense	-	-	-	6,000	N/A
OSHA - Safety	-	-	-	1,600	N/A
Inside Charges - Electric	215,341	275,000	275,000	275,000	0.00%
Inside Charges - Water	1,150	2,100	2,520	2,100	-16.67%
Inside Charges - Sewer	-	210	252	210	-16.67%
Inside Charges - Stormwater	4,568	888	4,600	4,600	0.00%
<b>Total Operating</b>	<b>548,950</b>	<b>763,211</b>	<b>775,112</b>	<b>872,975</b>	<b>12.63%</b>
Capital Outlay Other Imp	-	41,000	124,500	124,100	-0.32%
Capital Outlay-Equipment	20,100	47,500	212,000	137,500	-35.14%
<b>Total Capital Outlay</b>	<b>20,100</b>	<b>88,500</b>	<b>336,500</b>	<b>261,600</b>	<b>-22.26%</b>
Principal&interest-bonds	1,259,307	1,442,434	1,422,179	1,402,805	0.00%
<b>Total Debt Service</b>	<b>1,259,307</b>	<b>1,442,434</b>	<b>1,422,179</b>	<b>1,402,805</b>	<b>-1.36%</b>
<b>Total Third Creek</b>	<b>\$ 2,320,231</b>	<b>\$ 2,825,372</b>	<b>\$ 3,138,042</b>	<b>\$ 3,227,367</b>	<b>2.85%</b>

**MISSION:** The Water/Wastewater Treatment Department supplies, treats and delivers the highest quality water possible to the citizens of Statesville and treats and disposes of sewage and residuals generated by the users in the most cost efficient manner that imposes no adverse impact on the environment.

**ACTIVITIES:** The Fourth Creek Wastewater Treatment Division treats and disposes of sewage and all related residuals generated by domestic and industrial (current and future) customers of the City of Statesville. This is done in the most economical manner as to impose minimal impact on the environment and comply with all Federal, State and Local regulations.

- GOALS:**
- 1 Protect the waters of NC from pollution through the operation of a compliant WWTP.
  - 2 Begin study for the new equalization basin CIP.
  - 3

- OBJECTIVES:**
- 1 Maintain compliance with CWA requirements.
  - 2 Mitigate any exceedance of permit requirements.
  - 3 Implement new electrical system and new generator/switchgear.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
100% compliance with NPDES permit effluent limits.	HLC	1	1,2	100%	100%	100%	100
100% timely submitted of all DMR and other req'd reports.	GSCC	1	1	100%	100%	100%	100%

**WATER AND SEWER FUND**

**PUBLIC UTILITIES - FOURTH CREEK**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 619,044	\$ 640,799	\$ 769,457	\$ 803,409	4.41%
Salaries-Overtime	31,130	30,000	35,000	30,000	-14.29%
Salaries-Temporary	-	-	-	-	N/A
Salaries-Longevity	300	300	-	-	N/A
FICA Expense	46,941	51,419	64,491	63,842	-1.01%
Group Life	2,214	2,640	3,329	3,313	-0.48%
Retirement	71,497	90,108	119,370	131,515	10.17%
Group Health	168,042	168,000	198,000	207,000	4.55%
Christmas Bonus	975	1,050	38,550	1,125	-97.08%
<b>Total Personnel</b>	<b>940,143</b>	<b>984,316</b>	<b>1,228,197</b>	<b>1,240,204</b>	<b>0.98%</b>
Professional Services	86,140	121,789	139,788	142,189	1.72%
Professional Services	-	2,000	2,000	2,000	0.00%
Professional Services - Legal	75,544	-	-	-	N/A
Gasoline	4,321	10,166	13,216	14,666	10.97%
Diesel Fuel	14,078	34,047	44,261	52,000	17.48%
Communications	8,472	25,240	30,288	25,240	-16.67%
IT-Communications	1,264	1,358	-	-	N/A
Utilities	31,120	32,000	32,000	32,000	0.00%
Travel and Training	55	7,525	7,525	7,525	0.00%
Maint and Repair - Bldgs & Grnds	56,486	50,000	50,000	100,450	100.90%
Maint and Repair - Equipment	81,412	135,000	135,000	140,000	3.70%
Maint and Repair - Auto & Truck	7,045	10,000	10,000	10,500	5.00%
Hand Tools	816	1,000	1,200	1,000	-16.67%
Supplies-General	12,849	4,800	5,000	4,800	-4.00%
Supplies-Janitorial	3,544	4,000	4,000	4,000	0.00%
Supplies-Chemical	57,611	105,000	112,150	122,487	9.22%
Supplies-Materials	579	1,400	1,400	1,400	0.00%
Supplies-Laboratory	27,242	38,000	45,000	54,750	21.67%
Supplies-Kiln Dust	39,007	80,525	76,500	80,525	5.26%
Non-Depreciable	4,192	-	-	-	N/A
IT - Non-Depreciable	1,845	5,550	-	-	N/A
Uniforms	2,901	4,250	4,250	4,250	0.00%
Reimbursements	986,600	805,107	844,520	944,447	11.83%
Contracted Serv-General	115,675	132,450	141,421	193,900	37.11%
Tipping Fees	1,470	1,500	1,460	1,500	2.74%
Dues & Subscriptions	11,303	9,437	9,437	9,435	-0.02%
Insurance & Bonds	41,698	45,500	51,000	45,500	-10.78%
Miscellaneous Expense	-	100	100	6,000	5900.00%
OSHA - Safety	10,048	19,954	11,454	10,554	-7.86%
Inside Charges - Electric	331,943	334,840	334,840	334,840	0.00%
Inside Charges - Water	2,460	5,800	6,960	5,800	-16.67%
Inside Charges - Stormwater	6,824	6,119	6,119	6,119	0.00%
Bad Debt Expense	29,240	-	-	-	N/A
Computer Software	-	1,000	1,000	1,000	0.00%
<b>Total Operating</b>	<b>2,053,784</b>	<b>2,035,457</b>	<b>2,121,889</b>	<b>2,358,877</b>	<b>11.17%</b>

**WATER AND SEWER FUND****PUBLIC UTILITIES - FOURTH CREEK**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay Other Imp	-	60,000	134,800	1,751,100	1199.04%
Capital Outlay-Equipment	415,158	360,000	1,514,000	242,000	-84.02%
Total Capital Outlay	415,158	420,000	1,648,800	1,993,100	20.88%
Principal&Interest Payments	222,299	222,299	422,299	222,299	-47.36%
Total Debt Service	222,299	222,299	422,299	222,299	-47.36%
Internal Pilot	239,217	228,288	228,288	206,580	-9.51%
Total Transfer	239,217	228,288	228,288	206,580	-9.51%
<b>Total Fourth Creek</b>	<b>\$ 3,870,601</b>	<b>\$ 3,890,360</b>	<b>\$ 5,649,473</b>	<b>\$ 6,021,060</b>	<b>6.58%</b>



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**STORMWATER FUND**

**Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Operating Revenues	\$ 2,187,095	\$ 1,950,000	\$ 2,210,000	\$ 2,298,400	4.00%
Investment Earnings	195	-	-	-	N/A
Long Term Debt	-	-	-	-	0.00%
Transfers	-	-	-	-	0.00%
Fund Balance	-	400,000	71,340	167,652	135.00%
<b>Total Revenues</b>	<b>\$ 2,187,290</b>	<b>\$ 2,350,000</b>	<b>\$2,281,340</b>	<b>\$2,466,052</b>	<b>8.10%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
Stormwater Expenditures	\$ 1,869,685	\$ 2,346,000	\$ 2,281,340	\$ 2,466,052	8.10%
<b>Total Expenditures</b>	<b>\$ 1,869,685</b>	<b>\$ 2,346,000</b>	<b>\$ 2,281,340</b>	<b>\$2,466,052</b>	<b>8.10%</b>

**STORMWATER FUND**

**DETAIL REVENUES**

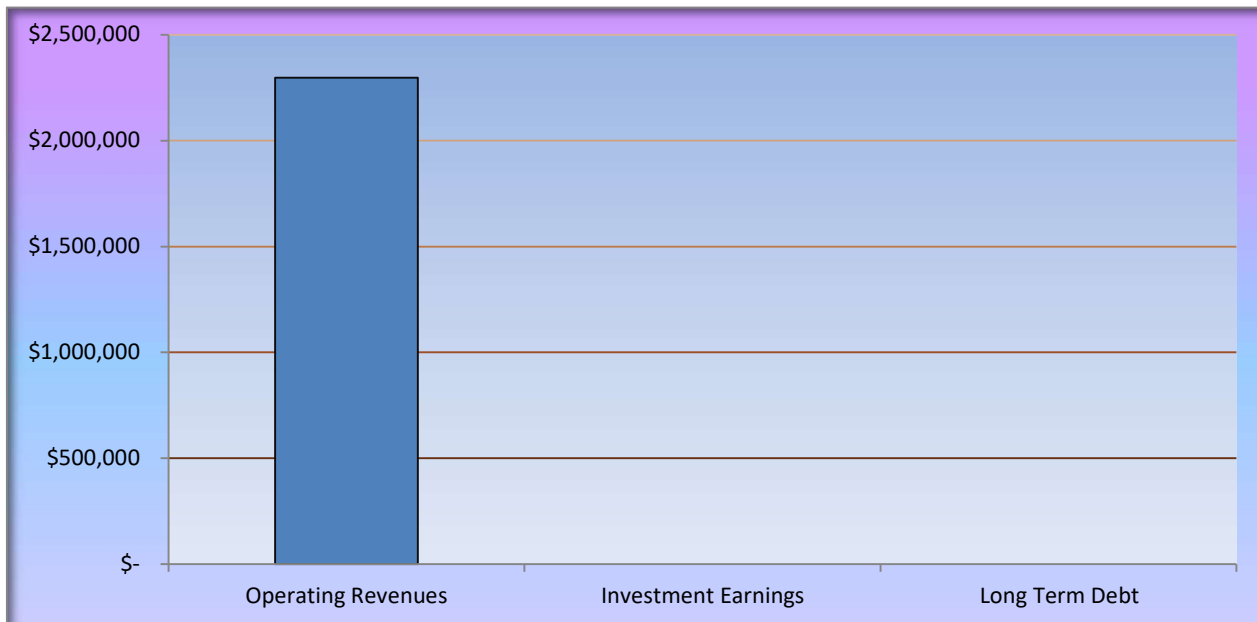
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Operating Revenues</b>					
Stormwater Fees	\$ 100,780	\$ 1,950,000	\$ 2,210,000	2,298,400	4.00%
Stormwater Fees - Residential	460,275.00	-	-	-	N/A
Stormwater Fees - Commercial	1,305,173.00	-	-	-	N/A
Stormwater Fees - Industrial	228,051.00	-	-	-	N/A
Stormwater Fees - Municipal	92,816.00	-	-	-	N/A
STW Penalties & Interest	-	-	-	-	N/A
<b>Total Operating Revenues</b>	<b>2,187,095</b>	<b>1,950,000</b>	<b>2,210,000</b>	<b>2,298,400</b>	<b>4.00%</b>
<b>Investment Earnings</b>					
Investment Earnings	195	-	-	-	N/A
<b>Total Investment Earnings</b>	<b>195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Miscellaneous Revenues</b>					
Misc. Revenue	420	-	-	-	N/A
<b>Total Miscellaneous Revenue</b>	<b>420</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Grant Revenues</b>					
Grant Revenues	0	0	0	0	N/A
<b>Total Grant Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>
<b>Long Term Debt</b>					
Proceeds from Long Term Debt	-	-	-	-	N/A
<b>Total Long Term Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Transfers</b>					
Transfers From Other Funds	-	-	-	-	N/A
Transfer from Water and Sewer	-	-	-	-	N/A
<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Fund Balance</b>					
Appropriated Fund Balance	-	400,000	71,340	167,652	135.00%
<b>Total Fund Balance</b>	<b>-</b>	<b>400,000</b>	<b>71,340</b>	<b>167,652</b>	<b>135.00%</b>
<b>Total Revenues</b>	<b>\$ 2,187,710</b>	<b>\$ 2,350,000</b>	<b>\$ 2,281,340</b>	<b>\$ 2,466,052</b>	<b>8.10%</b>

The Stormwater Fund was established the city to maintain compliance with the NPDES/Ph II stormwater permit as well as begin to address deteriorating stormwater infrastructure.

**Operating Revenues**

One category of revenues account for 96.9% of Stormwater Operating resources based on units called Equivalent Residential Units (ERUs) at \$4.70 each eligible property within the the City's limits.

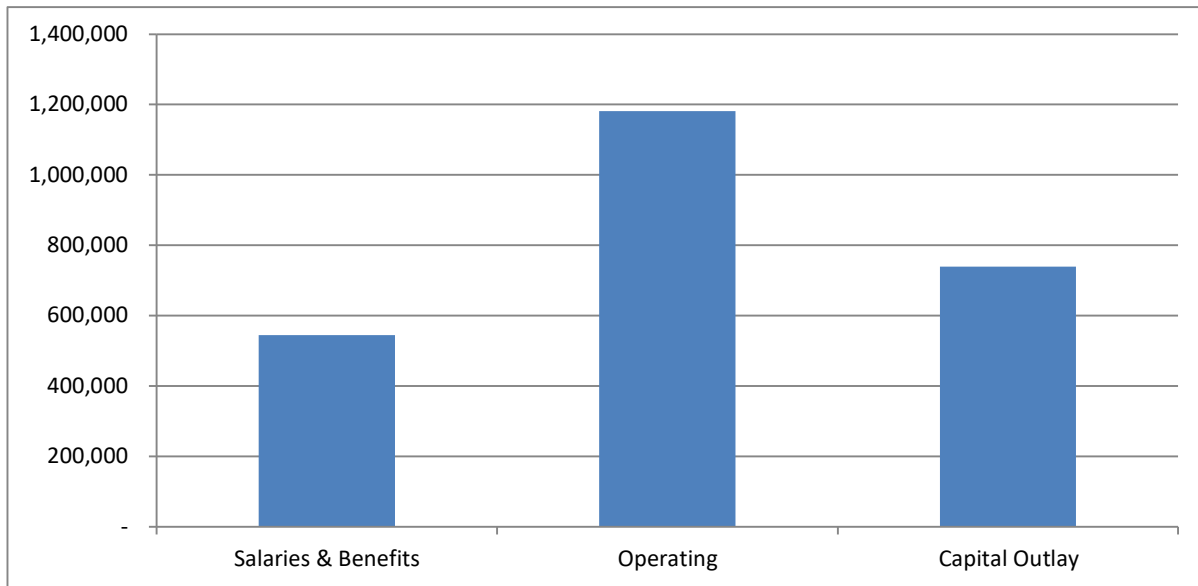
**Fiscal Year 2023-2024  
Total Revenues  
\$2,466,052**



SUMMARY OF EXPENDITURES BY AREA

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Area</b>					
Salaries & Benefits	\$ 298,757	\$ 405,822	\$ 505,760	545,039	7.77%
Operating	975,211	1,142,178	1,180,580	1,182,013	0.12%
Capital Outlay	595,717	798,000	595,000	739,000	24.20%
<b>Total Expenditures</b>	<b>\$ 1,869,685</b>	<b>\$ 2,346,000</b>	<b>\$ 2,281,340</b>	<b>\$ 2,466,052</b>	<b>32.09%</b>

Fiscal Year 2023-2024  
Expenditures by Area  
\$2,466,052



**MISSION:** The stormwater program will establish and maintain a consistent source of revenue to enable the city to maintain compliance with the NPDES/Ph II stormwater permit as well as begin to address deteriorating stormwater infrastructure.

**ACTIVITIES:** The Stormwater program has an administrative & technical side as well as a maintenance & operational side. Administratively, staying compliant with federal and state requirements as guided by the six minimum measures of the NPDES/Ph II stormwater permit. Conduct drainage improvements and repairs to stormwater collection system; replace & improve City-owned, deteriorating stormwater infrastructure.

- GOALS:**
- 1 Continue to educate and certify staff; empower them to be productive in their positions.
  - 2 Educate City employees on the NPDES permit and how to be good stormwater stewards.
  - 3 Implement Stormwater Program directives as set by City Council.

- OBJECTIVES:**
- 1 Meet objectives of NPDES/Ph II permit requirements for current year.
  - 2 Continue the stormwater maintenance program, focusing on identifying and repairing issues.
  - 3 Prioritize initial CIP needs and identify set of projects.
  - 4 Establish an IDDE inspection schedule and begin inspections.

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
IDDE Schedule and Inspections		1,2	1, 4				
Keep Track of all Maintenance and Repair performed		1,2,3	2, 3				
Inspect all City owned facilities for MS4 permit compliance		1, 2, 3	1, 2				

**STORMWATER FUND**

**STORMWATER FUND**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Salaries-Permanent	\$ 200,433	\$ 269,382	\$ 315,229	\$ 359,887	14.17%
Salaries-Overtime	46	5,000	5,000	5,000	0.00%
Salaries-Temporary	-	-	-	-	N/A
FICA Expense	14,570	21,025	25,874	27,955	8.04%
Group Life	743	1,114	1,375	1,481	7.71%
Retirement	22,650	36,851	47,892	57,791	20.67%
Group Health	60,015	72,000	92,400	92,400	0.00%
Christmas Bonus	300	450	17,990	525	-97.08%
<b>Total Personnel</b>	<b>298,757</b>	<b>405,822</b>	<b>505,760</b>	<b>545,039</b>	<b>7.77%</b>
Professional Services	47,880	179,500	72,750	64,000	-12.03%
Gasoline	341	2,000	3,250	2,500	-23.08%
Diesel Fuel	3,368	10,000	14,446	11,000	-23.85%
Communications	3,373	8,465	5,520	8,465	53.35%
IT-Communications	1,802	2,265	-	-	N/A
Travel and Training	960	10,100	10,100	10,100	0.00%
Maint and Repair - Bldgs & Grn	-	-	3,000	3,000	0.00%
Maint and Repair - Equipment	16,176	6,000	9,500	6,000	-36.84%
Maint & Repair - Auto & Truck	5,640	6,698	8,500	6,698	-21.20%
Postage	-	1,500	1,000	1,000	0.00%
Advertising	361	3,000	2,500	1,500	-40.00%
Hand Tools	4,661	6,000	5,000	5,000	0.00%
Supplies - General	14,768	6,500	5,464	4,500	-17.64%
Supplies - Materials General	23,627	40,000	35,000	35,000	0.00%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	2,339	-	-	-	N/A
Uniforms	-	-	4,782	4,332	-9.41%
Reimbursements	835,000	828,000	957,000	978,950	2.29%
Contracted Serv-General	-	-	-	-	N/A
Tipping Fees	50	5,000	1,500	1,500	0.00%
Dues & Subscriptions	6,008	6,260	9,578	10,288	7.41%
Insurance & Bonds	3,025	3,300	3,700	3,300	-10.81%
Miscellaneous Expense	-	-	500	500	0.00%
OSHA - Safety	5,832	6,550	6,550	6,360	-2.90%
Inside Charges - Electric	-	-	6,000	6,000	0.00%
Inside Charges - Water	-	-	2,460	500	-79.67%
Inside Charges - Sewer	-	-	480	400	-16.67%
Bad Debt Expense	-	-	-	-	N/A
Internal Pilot	-	11,040	12,000	11,120	-7.33%
Contingency - Capital	-	-	-	-	N/A
Contingency	-	-	-	-	N/A
<b>Total Operating</b>	<b>975,211</b>	<b>1,142,178</b>	<b>1,180,580</b>	<b>1,182,013</b>	<b>0.12%</b>

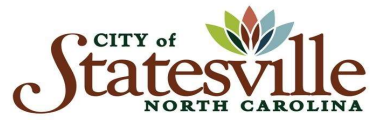
**STORMWATER FUND****STORMWATER FUND**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Improvement	105,162	715,000	595,000	650,000	9.24%
Capital Outlay-Equipment	490,555	83,000	-	89,000	N/A
Total Capital Outlay	595,717	798,000	595,000	739,000	24.20%
<b>Total Stormwater</b>	<b>\$ 1,869,685</b>	<b>\$ 2,346,000</b>	<b>\$ 2,281,340</b>	<b>\$ 2,466,052</b>	<b>8.10%</b>



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**Civic Center Fund**  
**Summary of Revenues and Expenditures**  
**For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	%
					Change
<b>Revenue Sources:</b>					
Fees	\$ -	\$ -	\$ 215,000	\$ 290,000	34.88%
Investment Earnings	2,300	-	-	25,000	N/A
Other Revenue	-	-	-	-	N/A
Transfers	690,471	750,500	850,000	950,000	11.76%
Fund Balance	-	800,000	24,400	270,855	1010.06%
<b>Total Revenues</b>	<b>\$ 692,771</b>	<b>\$ 1,550,500</b>	<b>\$ 1,089,400</b>	<b>\$ 1,535,855</b>	<b>40.98%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	%
					Change
<b>Expenditures by Function:</b>					
Civic Center Expenditures	\$ 757,156	\$ 1,782,000	\$ 1,089,400	\$ 1,535,855	40.98%
<b>Total Expenditures</b>	<b>\$ 757,156</b>	<b>\$ 1,782,000</b>	<b>\$ 1,089,400</b>	<b>\$ 1,535,855</b>	<b>40.98%</b>

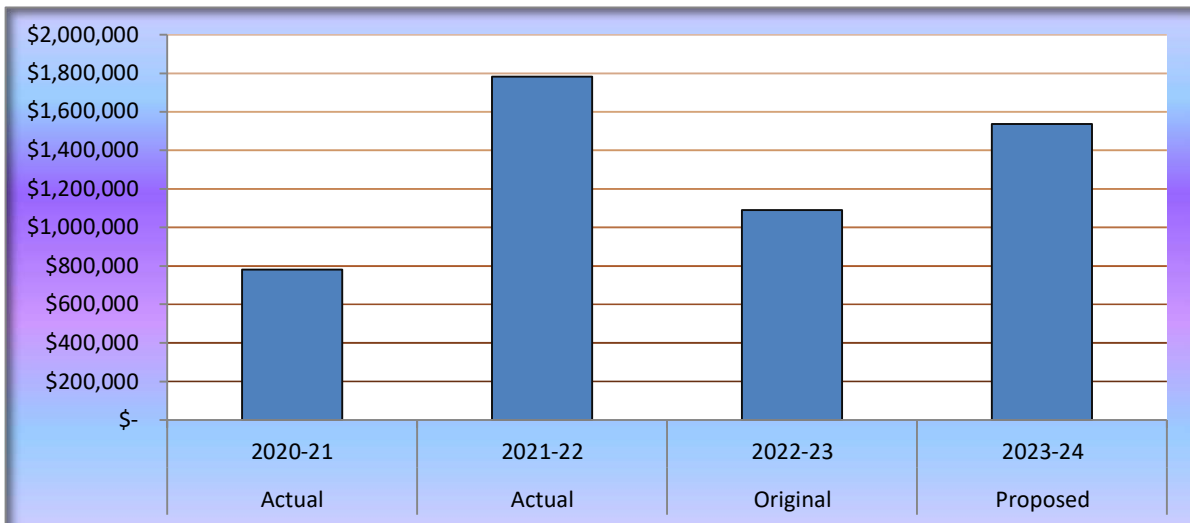
**CIVIC CENTER FUND**

**DETAIL REVENUES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Investment Earnings</b>					
Investment Earnings	\$ 2,300	\$ -	\$ -	\$ 25,000	N/A
Total Investment Earnings	2,300	-	-	25,000	N/A
<b>Operating Revenues</b>					
Civic Center Fees	88,755	231,500	215,000	290,000	34.88%
Handling Charge Bad Check	-	-	-	-	N/A
Total Operating Revenues	88,755	231,500	215,000	290,000	34.88%
<b>Miscellaneous Revenues</b>					
Misc.Revenue	-	-	-	-	N/A
Sale of Capital Assets	-	-	-	-	N/A
Total Miscellaneous Revenues	-	-	-	-	N/A
<b>Transfers</b>					
Transfers From Electric Fund	-	-	-	-	N/A
From Annual Hotel/Motel	690,471	750,500	850,000	950,000	11.76%
Transfers From Other Funds	-	-	-	-	N/A
Total Transfers	690,471	750,500	850,000	950,000	11.76%
<b>Fund Balance</b>					
Appropriated Fund Balance	-	800,000	24,400	270,855	1010.06%
Fund Balance	-	800,000	24,400	270,855	1010.06%
<b>Total Revenues</b>	<b>\$ 781,526</b>	<b>\$ 1,782,000</b>	<b>\$ 1,089,400</b>	<b>\$ 1,535,855</b>	<b>40.98%</b>

**Fiscal Year 2023-2024**

**Total Revenues  
\$1,535,855**



**Major Revenue Sources**

The Civic Center Fund is an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the costs of providing goods and services to the general public be financed or recovered through user charges, or that periodic determination of net income is appropriate for accountability purposes.

Two categories of revenues account for 100.00% of Civic Center Fund operating revenues as discussed below:

1. Transfers from Occupancy Tax Fund
2. Civic Center Fees

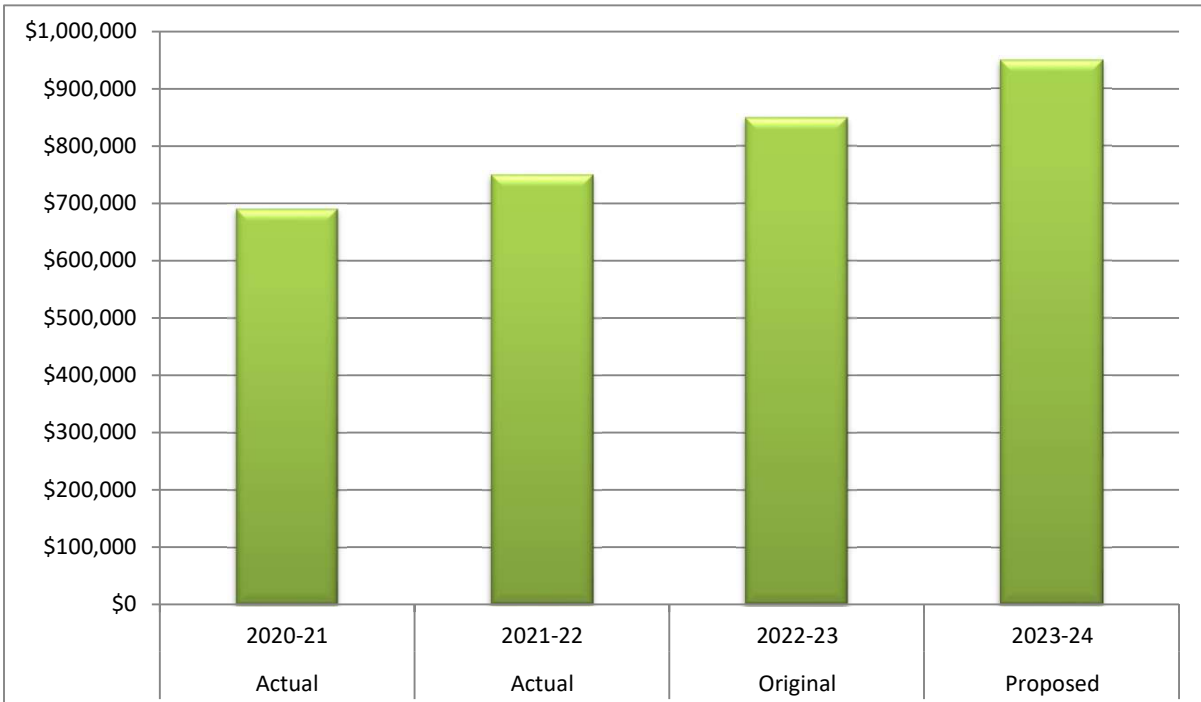
**Transfers from Occupancy Tax Fund**

Transfers in from the Occupancy Tax Fund are the largest operating resource in the Civic Center Fund accounting for approximately 78.02% of total revenues. This revenue category represents a distribution from the Occupancy Tax Fund of Hotel/Motel Taxes that are levied on the occupancy of city hotel and motels

**Civic Center Fees**

These revenues are the second largest operating resource in the Civic Center Fund accounting for approximately 19.76% of total revenues. This revenue category is comprised of fees for facility use.

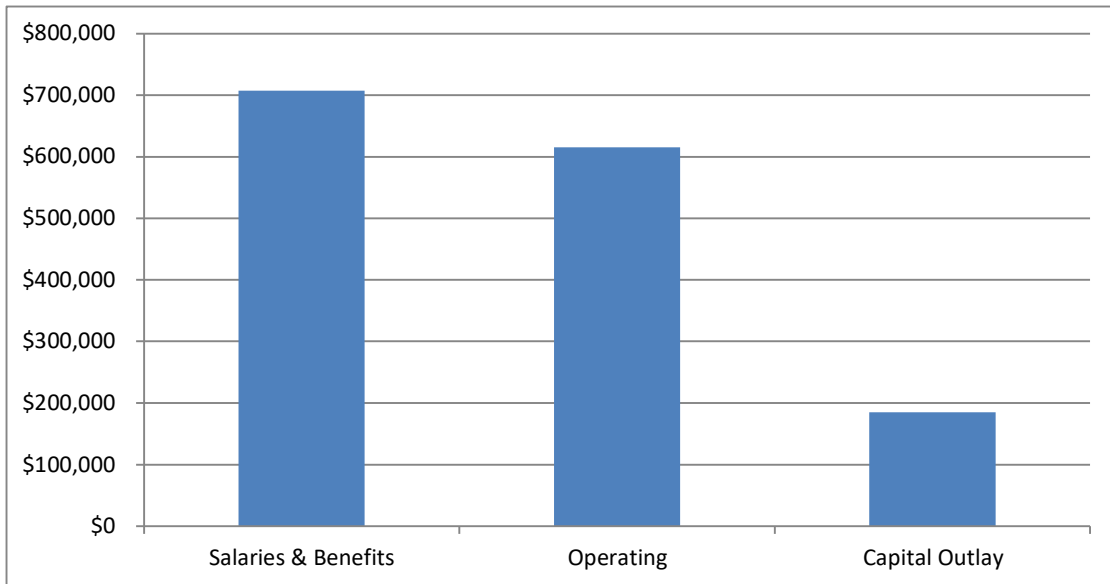
**Transfers from Occupancy Tax Fund**



SUMMARY OF EXPENDITURES BY AREA

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Area</b>					
Salaries & Benefits	\$ 432,491	\$ 570,701	\$ 640,692	\$ 707,740	10.46%
Operating	227,098	490,649	421,208	615,465	46.12%
Capital Outlay	70,113	693,000	-	185,000	N/A
Transfers	-	-	-	-	N/A
Internal PILOT	27,454	27,650	27,500	27,650	0.55%
<b>Total Expenditures</b>	<b>\$ 757,156</b>	<b>\$ 1,782,000</b>	<b>\$ 1,089,400</b>	<b>\$ 1,535,855</b>	<b>40.98%</b>

Fiscal Year 2023-2024  
Expenditures by Area  
\$1,535,855



**MISSION:** The Civic Center provides meeting and banquet space for local, regional and statewide use.

**ACTIVITIES:** The facility is designed to meet multiple demands concurrently using small conference rooms and larger banquet rooms that can be divided. From large reunions to small parties, the Civic Center can accommodate most meeting and social gathering needs of the community. Examples of the use include: wedding receptions, banquets, trade shows, civic meetings, reunions, proms, conferences and entertainment shows and musicals.

- GOALS:**
- 1 Work with other tourism related organizations to attract 2-day or longer conferences, trade shows and other events that require over-night accommodations and provide a benefit to the local economy.
  - 2 Maximize the average rentable space utilized at the Civic Center.
  - 3 Maximize Community and ticketed events that draw patrons from the service area.
  - 4 Continue to utilize traditional marketing efforts and social media marketing tools.
  - 5 Work in cooperation with the Statesville CVB to market the Civic Center; especially targeting Mon.-Friday rentals

- OBJECTIVES:**
- 1 Market and recruit organizations, businesses and event organizers to host their multi-day events in Statesville/Civic Center.
  - 2 Contract larger and more events to increase the rentable space utilized.
  - 3 Contract more Community and ticketed events to increase rentable space utilization.
  - 4 Expand marketing efforts through printed materials, social media sites, outreach efforts through sales calls and participation in media events.
  - 5 Transfer funds to the CVB for marketing efforts and receive quarterly updates on marketing efforts, benchmarks and success of marketing

KEY PERFORMANCE MEASURES:	Strategic	Department	Department	2020-2021	2021-2022	2022-2023	2023-2024
	Goals	Goals	Objectives	Actual	Actual	Projected	Budget
Number of two or greater day events	EDC	1	1	5	3	4	6
Average rentable space utilized daily >50%	IC/EDC	1, 2, 3	1, 2, 3	51%	31%	25%	45%
Community and ticketed events	IC/GSCC	3	3	31	21	8	24
Marketing outlets utilized	GSCC	5	5	24	20	12	20

**CIVIC CENTER FUND**

**CIVIC CENTER**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Permanent	\$ 277,616	\$ 359,712	\$ 375,932	\$ 442,737	17.77%
Overtime	-	2,000	3,000	3,000	0.00%
Temporary	3,543	32,912	43,500	45,295	4.13%
FICA	20,303	29,941	33,891	37,611	10.98%
Group Life	1,333	1,469	1,640	1,828	11.46%
Retirement	33,222	48,067	56,569	71,069	25.63%
Group Health	96,024	96,000	105,600	105,600	0.00%
Christmas Bonus	450	600	20,560	600	-97.08%
<b>Total Personnel</b>	<b>432,491</b>	<b>570,701</b>	<b>640,692</b>	<b>\$707,740</b>	<b>10.46%</b>
Contingency	-	82,244	65,000	50,000	-23.08%
Contingency - Capital	-	-	-	50,000	N/A
Professional Services	5,885	55,000	-	20,000	N/A
Gasoline	68	200	260	200	-23.08%
Communications	12,887	19,100	22,920	19,100	-16.67%
IT-Communications	2,673	2,815	-	-	N/A
Utilities	3,819	6,000	6,000	7,200	20.00%
Travel and Training	60	500	3,500	1,000	-71.43%
Maint and Repair - Bldgs & Grnds	13,280	34,200	33,200	44,200	33.13%
Maint and Repair-Equipment	3,111	4,000	4,000	4,000	0.00%
Maint and Repair - Auto & Truck	82	200	200	200	0.00%
Postage	8	200	200	200	0.00%
Bldgs Equip and Land Rent	-	-	-	-	N/A
Advertising	1,693	25,500	26,231	100,000	281.23%
Hand Tools	-	250	250	250	0.00%
Supplies-General	2,178	24,200	23,000	34,200	48.70%
Supplies-Janitorial	2,682	6,500	6,500	7,500	15.38%
Non-Depreciable	-	-	-	-	N/A
IT - Non-Depreciable	6,030	1,850	-	1,850	N/A
Uniforms	779	1,500	2,000	1,500	-25.00%
Concessions	1,174	4,000	4,000	4,500	12.50%
Reimbursements	105,360	65,000	70,000	65,000	-7.14%
Contracted Serv-General	14,891	55,000	51,265	100,250	95.55%
Tipping Fees	139	-	-	3,600	N/A
Credit Card Bank Fees	1,107	2,100	2,132	2,100	-1.50%
Dues & Subscriptions	403	1,050	1,050	1,050	0.00%
Insurance & Bonds	12,450	13,600	15,200	13,600	-10.53%
Miscellaneous Expense	943	10,575	7,500	7,500	0.00%
OSHA - Safety	-	-	-	1,400	N/A
Inside Charges - Electric	29,462	68,000	68,000	68,000	0.00%
Inside Charges - Water	1,124	2,750	3,300	2,750	-16.67%
Inside Charges - Sewer	1,750	2,000	2,400	2,000	-16.67%
Inside Charges - Stormwater	3,060	2,315	3,100	2,315	-25.32%
<b>Total Operating</b>	<b>227,098</b>	<b>490,649</b>	<b>421,208</b>	<b>615,465</b>	<b>46.12%</b>

**CIVIC CENTER FUND**

**CIVIC CENTER**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Capital Outlay-Other Imp	-	678,000	-	185,000	N/A
Capital Outlay-Equipment	70,113	15,000	-	-	N/A
Real Property	-	-	-	-	N/A
<b>Total Capital Outlay</b>	<b>70,113</b>	<b>693,000</b>	<b>-</b>	<b>185,000</b>	<b>N/A</b>
Transfers To Risk Management Fund	-	-	-	-	N/A
<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
Internal Pilot	27,454	27,650	27,500	27,650	0.55%
<b>Total Internal PILOT</b>	<b>27,454</b>	<b>27,650</b>	<b>27,500</b>	<b>27,650</b>	<b>0.55%</b>
<b>Total Civic Center</b>	<b>\$ 757,156</b>	<b>\$ 1,782,000</b>	<b>\$ 1,089,400</b>	<b>\$ 1,535,855</b>	<b>40.98%</b>



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**Group Health and Property & Casualty Liability Fund  
Summary of Revenues and Expenditures  
For the Fiscal Year Ended June 30, 2023-24**

**Summary of Revenues**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Revenue Sources:</b>					
Investment Earnings	\$ 1,130	\$ -	\$ -	\$ -	N/A
Other Revenue	7,052,081	7,175,000	7,982,000	8,013,000	0.39%
Transfers	-	-	-	-	N/A
Fund Balance	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 7,053,211</b>	<b>\$ 7,175,000</b>	<b>\$ 7,982,000</b>	<b>\$ 8,013,000</b>	<b>0.39%</b>

**Summary of Expenditures**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Expenditures by Function:</b>					
Health Insurance	\$ 5,083,992	\$ 5,834,000	\$ 6,506,000	\$ 6,213,000	-4.50%
Property & Casualty Liability	1,033,446	1,341,000	1,476,000	1,800,000	21.95%
<b>Total Expenditures</b>	<b>\$ 6,117,438</b>	<b>\$ 7,175,000</b>	<b>\$ 7,982,000</b>	<b>\$ 8,013,000</b>	<b>0.39%</b>

**INTERNAL SERVICE FUND**

**DETAIL REVENUES-RISK MANAGEMENT**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>RISK MANAGEMENT FUND</b>					
<b>Investments</b>					
Investment Earnings	\$ 1,130	\$ -	\$ -	\$ -	N/A
Total Investments	1,130	-	-	-	N/A
<b>Other Revenue</b>					
Property & Liability City	1,231,951	1,341,000	1,504,000	1,504,000	0.00%
City Contribution-Health	5,094,673	5,150,000	5,794,800	5,794,800	0.00%
Employee-Individual	6,656	6,500	6,500	3,500	-46.15%
Employee-Parent-Children	268,359	260,000	285,600	-	N/A
Employee-Family	254,146	250,000	204,000	-	N/A
Employee-Spouse	-	-	23,400	-	N/A
Dental Premiums	129,899	115,000	143,000	145,000	1.40%
Health Ins - EE/Dependents	-	-	-	515,000	N/A
Vision Premiums	-	-	-	30,000	N/A
Insurance Proceeds	-	-	-	-	N/A
Other Revenue-Retiree	44,000	45,000	13,200	13,200	0.00%
Retiree-Dental Retiree And Cobra	7,777	7,500	7,500	7,500	0.00%
Retiree - Federal COBRA Subsidy	-	-	-	-	N/A
Other Revenue-COBRA	14,620	-	-	-	N/A
Wellness Revenue	-	-	-	-	N/A
Stop Loss Insurance Refunds	-	-	-	-	N/A
Total Other Revenue	7,052,081	7,175,000	7,982,000	8,013,000	0.39%
Transfers From General Fund	-	-	-	-	N/A
Transfers From Airport Fund	-	-	-	-	N/A
Transfers From Electric Fund	-	-	-	-	N/A
Transfers From Water & Sewer Fund	-	-	-	-	N/A
Transfers From Civic Center	-	-	-	-	N/A
Total Transfers	-	-	-	-	
<b>Fund Balance</b>					
Appropriated Fund Balance	-	-	-	-	N/A
Total Fund Balance	-	-	-	-	N/A
<b>Total Risk Management Fund</b>	<b>\$ 7,053,211</b>	<b>\$ 7,175,000</b>	<b>\$ 7,982,000</b>	<b>\$ 8,013,000</b>	<b>0.39%</b>

**Major Revenue Sources**

The Risk Management Fund consists of Group Health, Worker's Compensation, and the Property and Casualty Liability Insurance activities. Internal service funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Group Health Activities

The group health fund is a self-funded operation with a third party administrator.

Two revenue categories account for most of Group Health resources as discussed below:

1. City Contributions
2. Employee Contributions

Contributions

City contributions of \$5,794,800 are determined during the budget process and charged to each department based on active employees. \$714,200 is also charged to both active for additional dependents and the full rate charged to qualified

retirees.

The City's contribution will remain \$13,200 as result of no increase in health care claims.

Property and Casualty Liability Activities

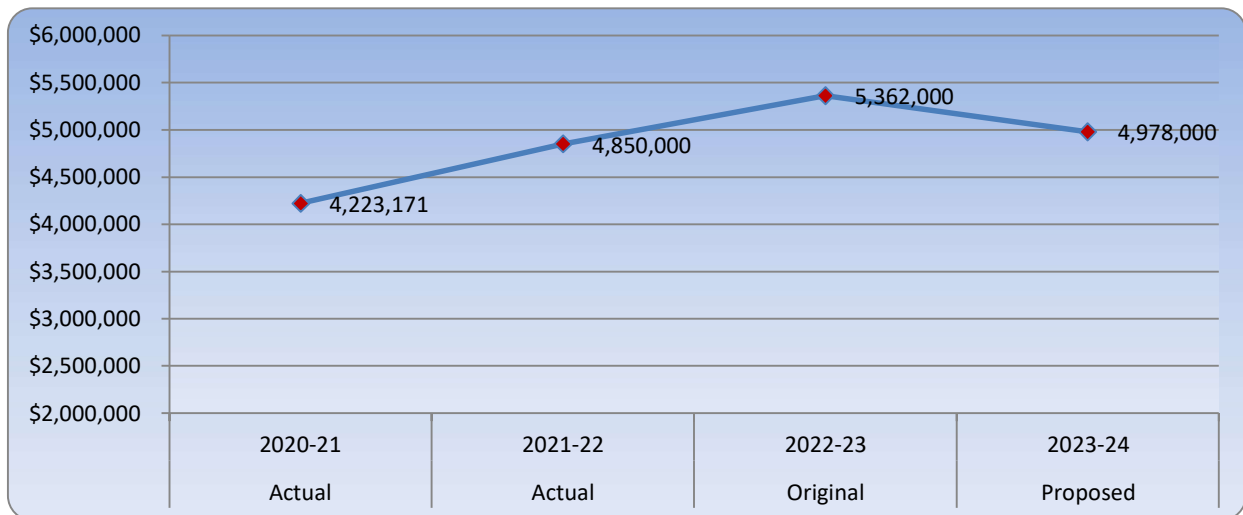
This division is used to account for the City's premiums and retained loss portion of its Property and Casualty Liability, Municipal Equipment and Boiler and Machinery. Also accounts for the City's self-funded worker's compensation claims processed by a third party administrator.

As with the Group Health , the primary revenue source is premiums and expected claims transferred from the operating funds of the City. Premiums are to increase to \$1,504,000.

Fund Balance

The proposed Budget does not recommend appropriating any fund balance for this fiscal year.

**Self-Insured Health Claims**



## INTERNAL SERVICE FUND

## DETAIL EXPENDITURES-RISK MANAGEMENT

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>GROUP HEALTH</b>					
Professional Services	\$ 6,417	\$ -	\$ 10,000	\$ 10,000	0.00%
Employee Recognition - Wellness Progra	11,030	24,000	24,000	24,000	0.00%
Third Party Admin	100,530	135,000	177,000	139,000	-21.47%
Stop Loss Premium	625,315	710,000	790,000	872,000	10.38%
Health Claims	4,223,171	4,850,000	5,362,000	4,978,000	-7.16%
Dental Claims	117,529	115,000	143,000	160,000	11.89%
Aggregate Corridor	-	-	-	-	N/A
Vision Claims	-	-	-	30,000	N/A
Trans-liability&casualty	-	-	-	-	N/A
<b>Total Health Insurance Fund</b>	<b>5,083,992</b>	<b>5,834,000</b>	<b>6,506,000</b>	<b>6,213,000</b>	<b>-4.50%</b>
<b>PROPERTY, LIABILITY AND WORKER'S COMPENSATION</b>					
Insurance Premiums	524,577	595,500	667,000	890,000	33.43%
Insurance Premiums - Unemployment Co	-	-	-	17,000	N/A
Transfers To Health Insurance Fund	-	-	-	-	N/A
Auto & Liability Claims	124,917	137,500	154,000	300,000	94.81%
Water-Sewer Backups	-	-	-	-	N/A
Professional Services	-	-	-	-	N/A
Property Claims	-	-	-	-	N/A
Litigation Claims	-	-	-	-	N/A
Appraisals	-	-	-	-	N/A
Accident Claims	-	-	-	-	N/A
<b>Total Property and Liability</b>	<b>649,494</b>	<b>733,000</b>	<b>821,000</b>	<b>1,207,000</b>	<b>47.02%</b>
<b>WORKER'S COMPENSATION</b>					
Workers Comp Claims	292,241	493,000	490,000	400,000	-18.37%
WC Third Party Admin	18,025	32,000	22,000	40,000	81.82%
WC Stop Loss Insurance	73,686	83,000	143,000	153,000	6.99%
	<b>383,952</b>	<b>608,000</b>	<b>655,000</b>	<b>593,000</b>	<b>-9.47%</b>
<b>Total Property &amp; Casualty Liability Insurance and Worker's Compensation</b>	<b>1,033,446</b>	<b>1,341,000</b>	<b>1,476,000</b>	<b>1,800,000</b>	<b>21.95%</b>
<b>Total Risk Management</b>	<b>\$ 6,117,438</b>	<b>\$ 7,175,000</b>	<b>\$ 7,982,000</b>	<b>\$ 8,013,000</b>	<b>0.39%</b>



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**OCCUPANCY TAX FUND****DETAIL REVENUES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Other Taxes</b>					
5% Hotel-Motel Taxes	\$ 885,917	\$ 950,000	\$ 1,083,300	\$ 1,275,510	17.74%
Total Other Taxes & Licenses	885,917	950,000	1,083,300	1,275,510	17.74%
<b>Investments</b>					
Investment Earnings	353	-	-	-	N/A
Total Investments	353	-	-	-	N/A
<b>Fees</b>					
Fees - Penalty & Interest	1,262	-	-	-	N/A
Total Fees	1,262	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 887,532</b>	<b>\$ 950,000</b>	<b>\$ 1,083,300</b>	<b>\$ 1,275,510</b>	<b>17.74%</b>

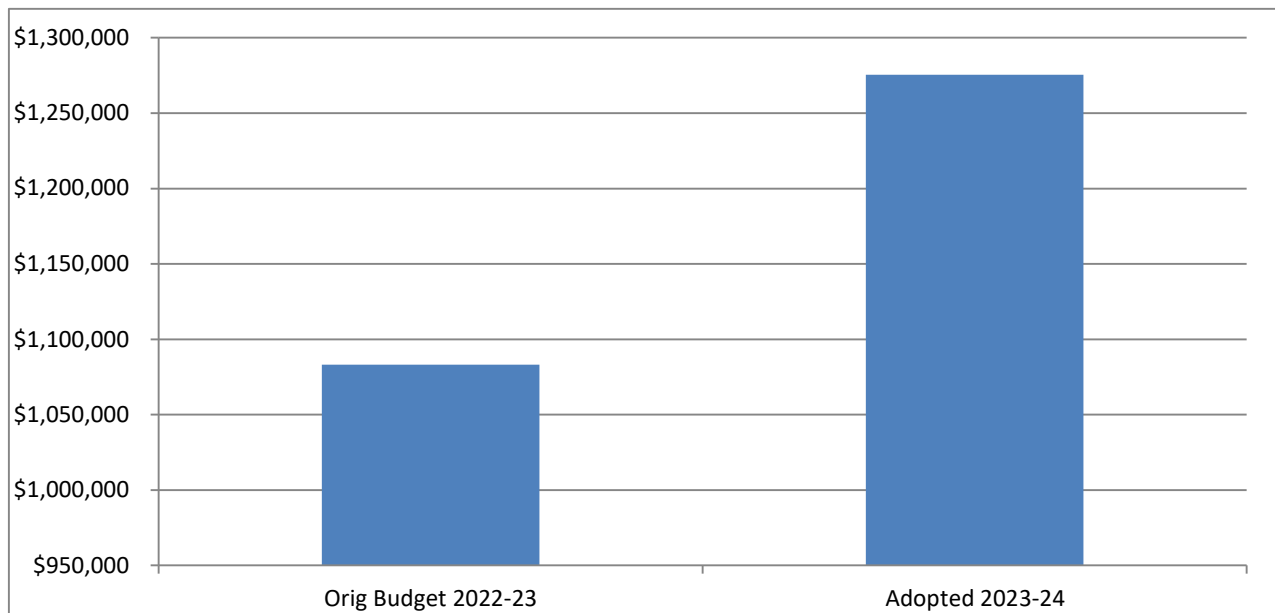


Major Revenue Sources

The Occupancy Tax Fund is a special revenue fund. Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes. The Occupancy Tax Fund is used to account for receipts of a local Hotel/Motel Occupancy Tax that are restricted to the operations of the civic center and the promotion of travel and tourism.

One revenue, Occupancy Tax, accounts for 100% of the Occupancy Tax Fund resources. This revenue category represents taxes that are levied on the occupancy of city hotels and motels. Occupancy taxes are expected to increase by 17.74% or \$192,210 from the prior year estimate because of current tourism market conditions.

Fiscal Year 2023-2024  
Total Revenues  
\$1,275,510



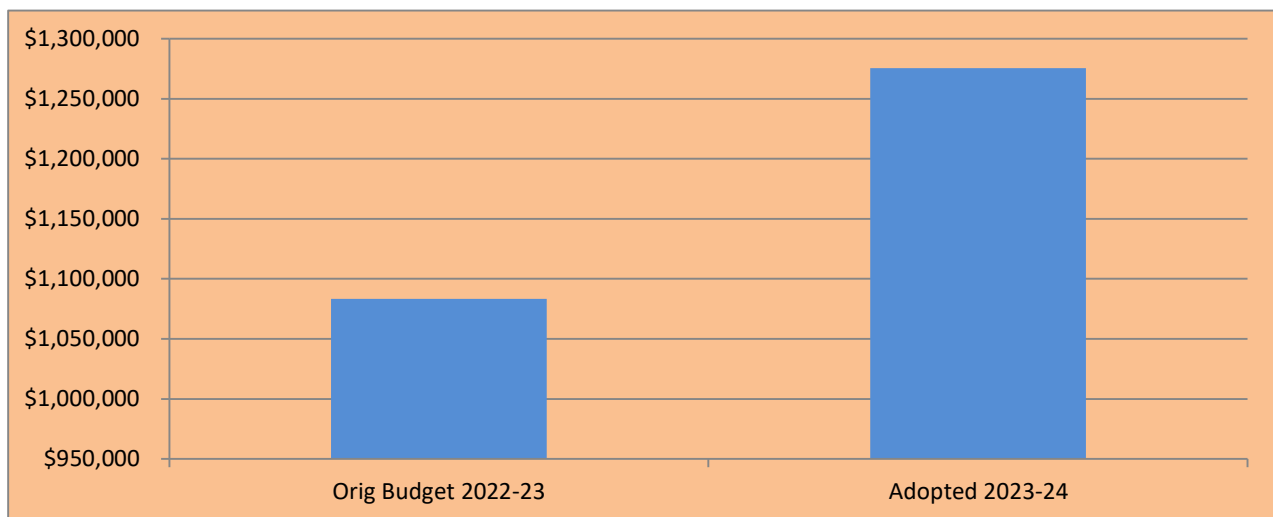
**EXPENDITURES:**

The Occupancy Tax Fund budget expenditures are allocated by law to three functional areas:

- 1. 3% of the gross is allocated to the General Fund for administration support up to \$500,000 then the percentage is 1%.
- 2. 80% of the net is allocated to the City's Civic Center Fund.
- 3. 20% of the net is allocated to the Statesville's Convention and Visitors Bureau, a component unit of the City of the City of Statesville.

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Total Expenditures</b>	<b>\$ 881,908</b>	<b>\$ 950,000</b>	<b>\$ 1,083,300</b>	<b>\$ 1,275,510</b>	<b>17.74%</b>
<b>Expenditures by Area</b>					
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A
Operating	191,437	199,500	233,300	275,510	18.09%
Transfers	690,471	750,500	850,000	1,000,000	17.65%
Future Capital & Debt Service	-	-	-	-	N/A
<b>Total Expenditures</b>	<b>\$ 881,908</b>	<b>\$ 950,000</b>	<b>\$ 1,083,300</b>	<b>\$ 1,275,510</b>	<b>17.74%</b>

**Fiscal Year 2023-2024  
Total Expenditures  
\$1,275,510**



**OCCUPANCY TAX FUND****DETAIL EXPENDITURES**

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
Reimbursements	\$ 18,819	\$ 19,000	\$ 20,800	\$ 25,510	22.64%
Distributions to CVB	172,618	180,500	212,500	250,000	17.65%
Iredell Museums, Inc.	-	-	-	-	N/A
<b>Total Operating</b>	<b>191,437</b>	<b>199,500</b>	<b>233,300</b>	<b>275,510</b>	<b>18.09%</b>
Transfers To Civic Center Fund	690,471	750,500	850,000	1,000,000	17.65%
<b>Total Transfers</b>	<b>690,471</b>	<b>750,500</b>	<b>850,000</b>	<b>1,000,000</b>	<b>17.65%</b>
Debt Service - Future Capital & Debt Svc	-	-	-	-	N/A
<b>Total Debt Service</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>
<b>Total Occupancy Tax Fund</b>	<b>\$ 881,908</b>	<b>\$ 950,000</b>	<b>\$ 1,083,300</b>	<b>\$ 1,275,510</b>	<b>17.74%</b>



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**SECONDARY E-911 FUND**

**DETAIL REVENUES**

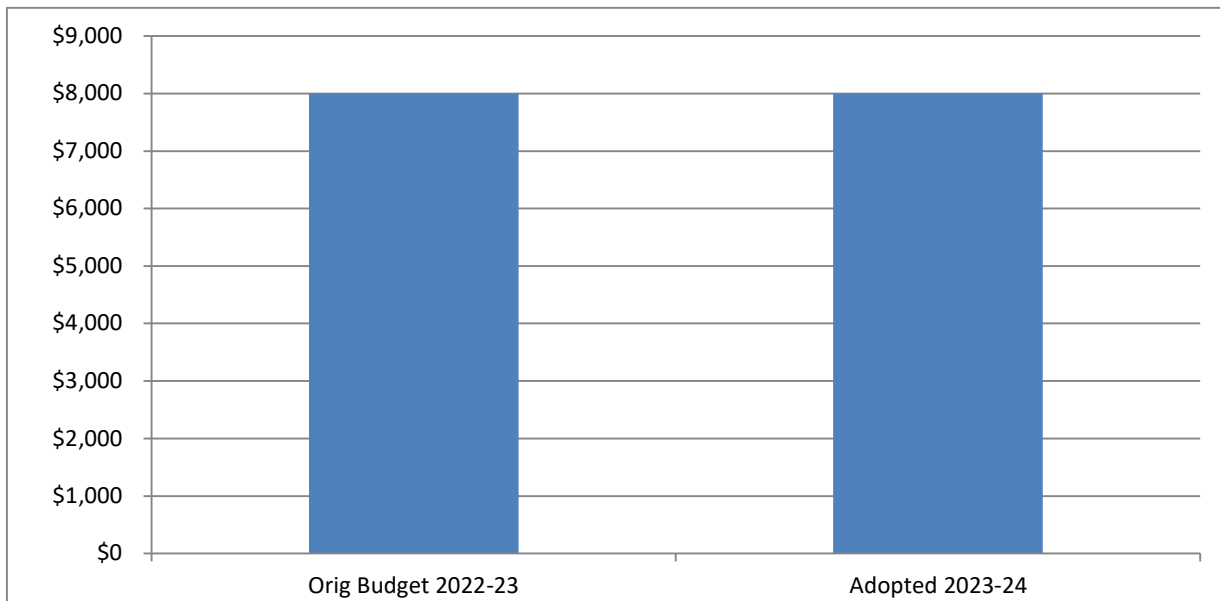
	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Other Taxes</b>					
E-911 Funds	\$ 37,774	\$ 75,000	\$ 8,000	\$ 8,000	0.00%
Total E-911 Funds	37,774	75,000	8,000	8,000	0.00%
<b>Investments</b>					
Investment Earnings	24	-	-	-	N/A
Total Investments	24	-	-	-	N/A
<b>Other Revenue</b>					
Misc Revenue	-	-	-	-	N/A
Total Other Revenue	-	-	-	-	N/A
<b>Fund Balance</b>					
Appropriated Fund Balance	-	-	-	-	N/A
Total Fund Balance	-	-	-	-	N/A
<b>Total Revenues</b>	<b>\$ 37,798</b>	<b>\$ 75,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>0.00%</b>

Major Revenue Sources

The Secondary E-911 is a special revenue fund. Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes. The Secondary E-911 is used to account for receipts of a Iredell County's E-911 funds that are restricted to in accordance with state law and

supports the operations of the Police Department's Communication section. One revenue, Iredell County E-911 funds, accounts for 100% of the Secondary E-911 Fund resources.

Fiscal Year 2023-2024  
Total Revenues  
\$8,000



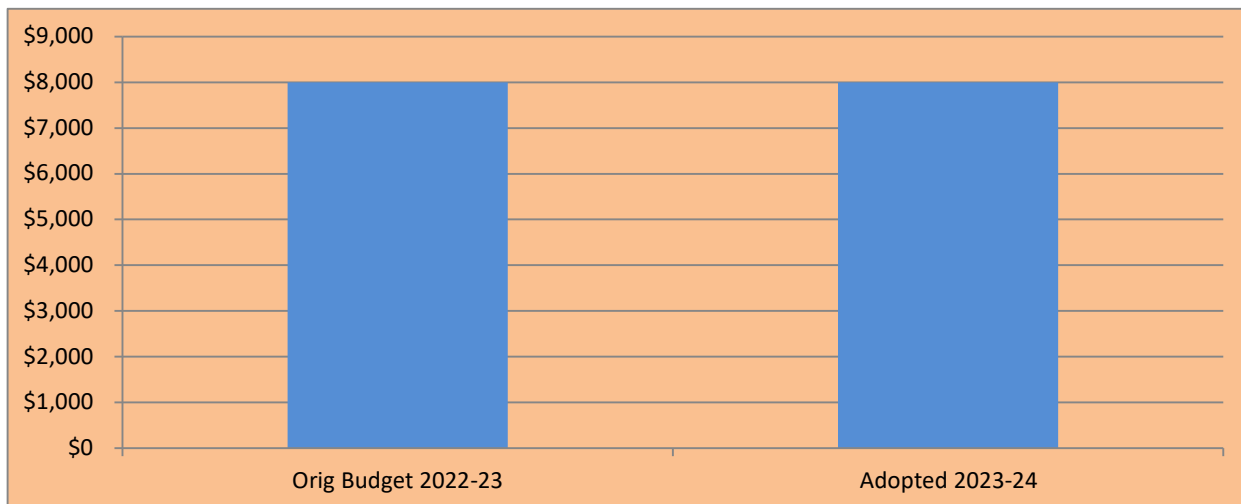
**EXPENDITURES:**

E-911 funds are legally restricted to expenditures for particular purposes. Receipts of a Iredell County's E-911 funds that are

restricted to in accordance with state law and supports the operations of the Police Department's Communication section.

	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24	% Change
<b>Total Expenditures</b>	<b>\$ 74,582</b>	<b>\$ 75,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>0.00%</b>
<b>Expenditures by Area</b>					
Operating	\$ -	\$ -	\$ -	\$ -	N/A
Capital Outlay	74,582	75,000	8,000	8,000	0.00%
<b>Total Expenditures</b>	<b>\$ 74,582</b>	<b>\$ 75,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>0.00%</b>

**Fiscal Year 2023-2024  
Total Expenditures  
\$8,000**





**SECONDARY E-911 FUND****DETAIL EXPENDITURES**

	<u>Actual 2020-21</u>	<u>Actual 2021-22</u>	<u>Original Budget 2022-23</u>	<u>Proposed Budget 2023-24</u>	<u>% Change</u>
Supplies General	\$ 6,442	\$ 75,000	\$ 8,000	\$ 8,000	0.00%
Non Depreciable Capital	-	-	-	-	N/A
IT - Non-Depreciable	-	-	-	-	N/A
Capital Outlay - Equipment	68,140	-	-	-	N/A
Transfers to General Fund	-	-	-	-	N/A
Total Capital	<u>74,582</u>	<u>75,000</u>	<u>8,000</u>	<u>8,000</u>	<u>0.00%</u>
<b>Total Secondary E-911 Fund</b>	<b><u>\$ 74,582</u></b>	<b><u>\$ 75,000</u></b>	<b><u>\$ 8,000</u></b>	<b><u>\$ 8,000</u></b>	<b><u>0.00%</u></b>



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**City of Statesville**  
**Analysis of Travel and Training**  
**2016-17 Through 2023-24**

<b>DEPARTMENT</b>	Actual 2016-17	Actual 2017-18	Actual 2018-19	Actual 2020-21	Actual 2021-22	Original Budget 2022-23	Proposed Budget 2023-24
Mayor & Council	\$6,833	\$8,541	\$8,051	\$5,331	\$10,000	\$10,000	\$18,000
City Manager	1,854	3,165	2,935	4,019	15,900	16,100	19,000
City Clerk	44	420	-	60	300	500	300
Finance-Admin	6,635	10,062	6,345	3,511	7,500	12,500	12,500
Finance-Collections	484	1,786	2,372	160	4,500	4,500	4,500
Finance-Purchasing	705	3,114	2,393	102	2,000	8,000	8,000
Human Resources	9,644	8,530	5,102	2,604	23,700	23,485	22,800
Information Tech	3,926	3,565	11,725	4,139	12,650	13,800	16,300
IT- GIS	-	-	-	2,718	4,050	4,600	5,750
IT - Utility Billing	-	-	-	499	4,900	4,900	5,150
Legal	-	-	-	-	3,000	3,000	3,000
Planning	7,602	3,403	5,523	885	13,500	15,000	19,199
Police	32,190	30,964	34,878	50,446	101,837	80,000	123,713
Fire	20,795	19,698	23,794	26,852	56,990	80,000	134,000
Engineering	7,045	8,891	5,612	230	6,650	8,650	9,850
Garage	860	627	430	280	900	900	5,000
Street	522	500	1,211	-	2,400	2,400	4,900
Warehouse	-	-	-	-	-	-	-
Sanitation	893	1,234	909	-	4,000	2,925	13,000
Recreation-Admin	1,905	1,083	1,032	1,340	2,020	2,020	9,905
Athletics	496	779	744	85	1,135	1,135	-
SFAC	3,966	3,692	1,231	4,090	4,250	4,250	-
Program	250	1,349	-	650	1,750	1,750	-
Leisure Pool	-	493	359	120	750	750	-
Parks	2,206	804	1,236	105	2,650	2,650	3,150
Public Grnds/Cem	263	478	490	110	500	500	-
General Fund	<u>109,119</u>	<u>113,178</u>	<u>116,370</u>	<u>\$108,337</u>	<u>287,832</u>	<u>304,315</u>	<u>438,017</u>
Airport Operating Fund	<u>865</u>	<u>2,539</u>	<u>5,292</u>	<u>640</u>	<u>3,000</u>	<u>4,000</u>	<u>5,600</u>
Electric Fund	<u>33,367</u>	<u>43,222</u>	<u>39,567</u>	<u>28,661</u>	<u>73,117</u>	<u>78,548</u>	<u>90,000</u>
Sewer Maintenance	47	90	1,789	172	2,370	2,470	4,840
Water Maintenance	3,105	3,910	1,384	1,975	7,700	7,700	7,700
Water Purification	2,404	3,358	3,027	287	4,000	5,500	7,850
Third Creek	40	416	212	-	3,180	3,180	3,180
Fourth Creek	6,000	5,523	4,515	55	7,525	7,525	7,525
Water and Sewer Fund	<u>11,596</u>	<u>13,297</u>	<u>10,927</u>	<u>2,489</u>	<u>24,775</u>	<u>26,375</u>	<u>31,095</u>
Storm Water Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>960</u>	<u>10,100</u>	<u>10,100</u>	<u>10,100</u>
Civic Center Fund	<u>509</u>	<u>430</u>	<u>1,600</u>	<u>60</u>	<u>500</u>	<u>3,500</u>	<u>1,000</u>
Total City	<u>\$155,456</u>	<u>\$172,667</u>	<u>\$173,756</u>	<u>\$141,147</u>	<u>\$399,324</u>	<u>\$426,838</u>	<u>\$575,812</u>

**CITY OF STATESVILLE**  
**POSITION CLASSIFICATION AND PAY PLAN**  
**Effective as of March 23, 2023**

GRADE LEVELS	POSITIONS
7	Pool Attendant
8	Athletic Attendant, Customer Service- Airport, Leaf Collector, Landscaping/Groundskeeper,
9	Event Services Technician, Meter Reader, Operations Center Steward
10	Customer Service Representative I, Customer Services Representative II, Meter Services
11	Skilled Laborer (Airport, Grounds/Cemetery, Rec & Parks)
12	Administrative Associate (Rec/Parks, HR), Airport Line Technician Assistant, Assistant Pool Manager, Building Maintenance Worker (Civic Center), Skilled Laborer (Stormwater, Streets, Water Maint), Warehouse Supervisor
13	Administrative Associate-Police, Billing Specialist, Commercial Driver (Stormwater), Information Technology Helpdesk/Admin Specialist, Motor Equipment Operator I (Streets, Water Maint, Sanitation, Sewer Maint. ), Parking Control Officer, Police Records Specialist,
14	Assistant Supervisor-Bentley Community Center, Customer Service Supervisor, Firefighter Recruit, Motor Equipment Operator II, Pool Manager, Wastewater Treatment Plant Operator I, Water/Sewer Camera Technician
15	Airport Line Service Technician, Firefighter, Firefighter I, Police Telecommunicator, Property Evidence Technician, Waste Control Operator (trainee), Water/Sewer Maintenance Meter Technician
16	Accounting Technician I, Accounting Technician/Payroll, Automotive Mechanic, Building Maintenance Technician, Lab Technician, Line Technician, Master Firefighter, Meter Services Supervisor, Office Manager (Civic Center, Electric, Fire, Planning, Police, PW Engineering, Water Resources), Office Manager-Cemetery Technician, Pretreatment Compliance Specialist, Project Coordinator Level I-Electric, Staking Technician, Utility Locator, Wastewater Treatment Plant Operator II, Water Treatment Plant Operator C
17	Airport Senior Line Service Technician, Telecommunications Supervisor, Fire Accreditation, Fire Inspector, GIS Analyst, Group Fitness Instructor, Line Technician I, Metering & Control Technician, Office Manager (Airport), Plant Maintenance Mechanic, Police Officer Recruit, Property Evidence Custodian, Staking Technician I, Substation Technician, Wastewater Treatment Plant Operator III, Water Treatment Plant Operator B
18	Assistant Facility Supervisor (R&P Maintenance & Operations), Assistant Facility Supervisor (R&P Marketing & Programs), Backflow Control Technician, Benefits Specialist, CALEA Manager, Center Supervisor-Bentley Community Center, Community Resource Coordinator, Crime Analyst, Deputy City Clerk, Fitness Coordinator, Information Technology Technician, Marketing and Event Coordinator, Metering & Control Technician I, Police Officer, Police Officer I, Project Coordinator Level II (Electric), Records Supervisor, Stormwater Maintenance Supervisor, Substation Technician I

**CITY OF STATESVILLE**  
**POSITION CLASSIFICATION AND PAY PLAN**  
**Last Modified April 2023**

GRADE LEVELS	POSITIONS
19	Business Development Specialist I, Construction Inspector, Engineering Technician, General Supervisor, Fire Lieutenant, Line Technician II, Master Police Officer, Metering & Control Technician II, Senior Utility Locator, Staking Technician II, Stormwater Program Specialist, Substation Technician II, Wastewater Treatment Plant Operator IV, Water Treatment Plant Operator A
20	Accounting, Assistant Fleet Manager, Assistant Sanitation Superintendent, GIS Specialist, Fire/Life Safety Educator, Master Fire Lieutenant, Parks Maintenance Manager, Planner I - Ordinance Enforcement Officer, Planning Technician, Police Corporal, Project Coordinator Level III, Senior Wastewater Treatment Plant Operator, Senior Water Treatment Plant Operator, Supervisor (Airport Maint, Building Maint, Streets, Sewer Maint, Water Maint.)
21	Assistant Fire Marshal, Backflow Cross Connect Coordinator, Business Development Specialist II, Chemist, Civic Center Director, Customer Service Manager/Revenue Officer, Facility Supervisor - Fitness/Activities Center, Master Police Corporal, Metering & Control Specialist Advanced, Metering & Control Specialist/Technician III, Ordinance Enforcement Inspector, Planner I - Plans Review, Police Technology Specialist, Public Grounds/Cemeteries Manager, Staff Engineer, Substation Specialist, Substation Specialist - Advanced,
22	Athletic/Aquatics Manager, Line Technician III Level 3, Line Technician III Journeyman - Level 4, Planner II - Historic Preservation, Planner II - Plans Review, Purchasing Agent, Staking Technician III - Level 3, Staking Technician III - Level 4
23	Business Development Specialist III, City Clerk, Civil Engineer, Construction & Project Manager, Communications & Records Division Manager, Deputy Fire Marshal, Fire Captain, GIS Administrator, Human Resources Generalist, Police Sergeant, Program & Facilities Manager - Fitness/Activities Center
24	Engineering Services Supervisor, Master Police Sergeant, Network Administrator
25	Fleet Manager, Grants Manager, Laboratory Manager, Sanitation Superintendent, Senior
26	Battalion Chief - Fire, Fire Accreditation Manager, Line Clearance Supervisor/Utility Arborist, Line Crew Supervisor, Police Captain, Risk & Safety Manager, Superintendent Parks/Public Grounds, Technical Services Supervisor, Water/Sewer Utility Superintendent
27	Assistant Fire Chief - Training & Safety, Civil Engineer II, Fire Marshal, Information Technology Assistant Director, Public Information Officer
28	Assistant Public Works Director
29	Assistant Police Chief, Assistant to the City Manager, Deputy Fire Chief, Planning Assistant
30	Assistant Finance Director, Associate Electrical Engineer, Electrical Engineer I, Lead Electrical Engineer III, Senior Electrical Engineer II, Water Resources Operations Manager
31	Electric Operations Manager, Electric Utilities Assistant Director
32	Airport Director, Human Resources Director, Information Technology Director,
33	Public Utilities Director, Recreation & Parks Director
34	Fire Chief
35	Chief Finance Officer, Chief of Police
36	Electric Utilities Director
37	N/A
38	N/A
39	Assistant City Manager

**CITY OF STATESVILLE**

**PAY SCHEDULE**

Effective as of July 1, 2023

GRADE	-----MINIMUM-----			-----MAXIMUM-----		
	HOURLY	BIWEEKLY	ANNUALLY	HOURLY	BIWEEKLY	ANNUALLY
7	14.28	1,142.40	29,702.40	23.56	1,884.80	49,004.80
8	14.99	1,199.20	31,179.20	24.73	1,978.40	51,438.40
9	15.75	1,260.00	32,760.00	25.99	2,079.20	54,059.20
10	15.75	1,260.00	32,760.00	25.99	2,079.20	54,059.20
11	15.75	1,260.00	32,760.00	25.99	2,079.20	54,059.20
12	15.75	1,260.00	32,760.00	25.99	2,079.20	54,059.20
13	17.23	1,378.40	35,838.40	28.43	2,274.40	59,134.40
14	18.09	1,447.20	37,627.20	29.85	2,388.00	62,088.00
15	19.00	1,520.00	39,520.00	31.35	2,508.00	65,208.00
16	19.95	1,596.00	41,496.00	32.92	2,633.60	68,473.60
17	20.94	1,675.20	43,555.20	34.55	2,764.00	71,864.00
18	21.99	1,759.20	45,739.20	36.28	2,902.40	75,462.40
19	23.09	1,847.20	48,027.20	38.10	3,048.00	79,248.00
20	24.25	1,940.00	50,440.00	40.01	3,200.80	83,220.80
21	25.46	2,036.80	52,956.80	42.01	3,360.80	87,380.80
22	26.73	2,138.40	55,598.40	44.10	3,528.00	91,728.00
23	28.07	2,245.60	58,385.60	46.32	3,705.60	96,345.60
24	29.47	2,357.60	61,297.60	48.63	3,890.40	101,150.40
25	30.94	2,475.20	64,355.20	51.05	4,084.00	106,184.00
26	32.49	2,599.20	67,579.20	53.61	4,288.80	111,508.80
27	34.11	2,728.80	70,948.80	56.28	4,502.40	117,062.40
28	35.81	2,864.80	74,484.80	59.09	4,727.20	122,907.20
29	37.61	3,008.80	78,228.80	62.06	4,964.80	129,084.80
30	39.48	3,158.40	82,118.40	65.14	5,211.20	135,491.20
31	41.46	3,316.80	86,236.80	68.41	5,472.80	142,292.80
32	43.53	3,482.40	90,542.40	71.82	5,745.60	149,385.60
33	45.72	3,657.60	95,097.60	75.44	6,035.20	156,915.20
34	48.01	3,840.80	99,860.80	79.22	6,337.60	164,777.60
35	50.40	4,032.00	104,832.00	83.16	6,652.80	172,972.80
36	52.92	4,233.60	110,073.60	87.32	6,985.60	181,625.60
37	55.57	4,445.60	115,585.60	91.69	7,335.20	190,715.20
38	58.34	4,667.20	121,347.20	96.26	7,700.80	200,220.80
39	61.26	4,900.80	127,420.80	101.08	8,086.40	210,246.40

**Accrual Basis of Accounting** - A method of accounting where revenues are recognized in the accounting period when earned and expenses are recognized in the period when incurred.

**Adopted Budget** - The budget approved by City Council and enacted through a budget ordinance adopted on or before June 30 of each year.

**Ad Valorem Taxes** - Commonly referred to as property taxes, are levied on the value of real, certain personal, and public utility property according to the property's valuation and tax rate.

**Amortization** - To liquidate a debt by installment payments or to reduce premium or discount on a debt or investment.

**Appropriated Fund Balance** - The amount of fund balance budgeted as revenue to offset expenses that exceed current revenue.

**Appropriation** - The amount budgeted on a yearly basis to cover projected expenditures which has been legally authorized by the City Council.

**Area** - Same as object of expenditure that describes the article purchased or the service obtained.

**Assessed Valuation** - The value of real estate or personal property as determined by the Iredell County Tax Assessor as a basis for levying property taxes.

**Authorized Positions** - Employee positions that are authorized in the adopted budget to be filled during the year.

**Available (Undesignated) Fund Balance** - Funds remaining from the prior year which are available for appropriation and expenditure in the current year.

**Balanced Budget** - A budget in which the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

**Base Budget** - Cost of continuing the existing levels of service in the current budget year.

**Bond** - A security issued by or on behalf of a local authority; a written promise to pay a specific amount of money with interest within a specific time period, usually long-term.

**Bond Issue** - Whenever a municipal government bond debt can be the result of multiple bond issues sold over the course of several years in varying amounts and with different terms of repayment.

**Bond Rating** - A grade indicating a governmental unit's investment quality. Generally, the higher the bond rating, the less risk investors assume resulting in a more favorable interest rate and lower cost of financing capital projects for the governmental unit. The three main bond rating agencies include: Standard and Poor's, Moody's and Fitch.

**Budget** - A financial plan containing estimated expenditures and resources covering a fiscal year.

**Budget Amendment** - A change in budgeted appropriations or revenues during the fiscal year, which has been legally authorized by the City Council.

**Budget Calendar** - The schedule of key dates which are followed in the preparation and adoption of the budget.

**Budget Document** - A formal document prepared by the City's administrative staff and presented to the City Council containing the proposed financial plan for a fiscal year.

**Budgetary Control** - The control or management of the adopted budget for the purpose of keeping expenditures within the limitations of appropriations and available resources.

**Budget Message** - A written summary of the proposed budget to the Mayor and City Council, which discusses major budget issues and recommendations.

**Budget Ordinance** - The official enactment by City Council establishing the legal authority for administrative staff to obligate and expend funds.

**Capital Outlay** - Fixed assets of significant value (\$5,000 or more) and having a useful life of more than one year.

**Capital Project** - Major construction, acquisition, or renovation activities which add value to physical assets or significantly increase their useful life.

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**Capital Project Fund** - A fund used to account for financial resources accumulated for the acquisition or construction of major capital facilities.

**Capital Reserve Fund** - A fund used to account for monies restricted for the purchase of fixed assets.

**Consumer Price Index** - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (economic inflation).

**Department** - An organizational unit of the City which is functionally unique in its delivery of services or activities.

**Debt Limit** - The maximum amount of outstanding gross or net debt legally permitted. The State of North Carolina forbids cities from incurring debt in excess of 8% of the total assessed valuation of taxable property within the city.

**Debt Service** - Payment of long term debt principal, interest, and related costs on borrowed funds such as bonds. Debt service is budgeted and accounted for in the fund in which it is incurred.

**Depreciation** - An accounting practice in which the cost of an asset is allocated over the useful life of the asset.

**Encumbrances** - The commitment of appropriated funds to purchase an item, goods, or services.

**Enterprise Fund** - A fund that accounts for operations that are financed and operated in a manner similar to private business enterprises. Operations are financed from charges to users for services provided.

**Expenditure** - The cost of goods or services whether payment has been made or not.

**Expense** - Cash or non-cash financial transactions that result in a decrease of net assets.

**Fiscal Year** - A twelve-month period from July 1 through the following June 30 designated as the operating year for accounting and budgeting purposes.

**Function** - Group of related activities aimed at a major service for which government is responsible. For example public safety, transportation, etc.

**Fund** - A fiscal entity with revenues and expenses that are segregated for the purpose of accounting for an activity(s) with common objectives.

**Fund Balance** - The excess of the assets of a fund over its liabilities.

**General Fund** - A fund that accounts for most of the basic government services such as public safety, streets and highways, sanitation, parks and recreation, and general government services.

**General Obligation Bonds** - Bonds issued by a government which are backed by its full faith, credit, and taxing authority.

**Governmental Funds** - Funds generally used to account for tax-supported activities.

**Interfund Transfers** - The movement of monies between funds of the same governmental entity.

**Internal Charges** - The charges to user departments for internal services by other City departments.

**Internal Service Fund** - A fund which accounts for the provision of services to City departments by other City departments on a cost reimbursement basis.

**Levy** - To impose taxes for the support of government services and activities.

**Line-Item** - A budgetary account representing a specific object of expenditure.

**Local Government Budget and Fiscal Control Act** - General Statute of the State of North Carolina governing budgetary and fiscal affairs of local governments.

**Modified Accrual Basis of Accounting** - A method for accounting for the receipt and expenditure of funds whereby revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

**Non-Depreciable Capital** - A classification used by the City to distinguish items that have a useful life in excess of one year and value between \$1,000 and \$4,999.

**Pay-As-You-Go Basis** - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

**Powell Bill Funds** - Revenue from state-shared gasoline tax which is restricted for use on maintenance of local streets and roads.

**Proposed Budget** - The City Manager's recommended balanced budget, which is submitted to City Council prior to June 1.

**Proprietary** - A government's continuing business type activity.

**Proprietary Funds** - Funds used to separate, control, and track financial resources of business-type activities carried out by a government. The two proprietary fund types include: 1) Enterprise Funds and 2) Internal Service Fund.

**Refunding** - The issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose (a current refunding), or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time (an advanced refunding).

**Revenue** - An increase in net assets. Under the modified accrual basis of accounting, revenues are recorded when they become measurable and available.

**Special Revenue Fund** - Used to provide full budgetary accountability for restricted revenues. A special revenue fund is established when required by legal mandate or sound financial management practices.

**Stormwater** - Precipitation that is discharged across the land surface or through conveyances to one or more waterways and that may include stormwater runoff, snow melt runoff, and surface runoff and drainage.

**Tax Collection Rate** - The percentage of the tax levy that can be expected to be collected during the fiscal year.

**Tax Levy** - The product when the tax rate is multiplied by assessed values.

**Tax Rate** - The amount per \$100 of property valuation that is levied for the support of government services or activities.

**Transmittal Letter** - A letter from the City Manager summarizing the major differences between the proposed budget and the adopted budget.

**Unreserved (Available) Fund Balance** - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**User Charges** - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

<b><u>Acronym</u></b>	<b><u>Definition</u></b>
ABC	Alcoholic Beverage Commission
AFR	Annual Financial Report
CBD	Central Business District
CID	Criminal Investigation Department
CIP	Capital Improvement Plan
COBRA	Consolidated Omnibus Budget Reconciliation Act
COLA	Cost-of-Living Adjustment
CPF	Capital Project Fund
CVB	Convention and Visitor's Bureau
DSDC	Downtown Statesville Development Corporation
FBO	Fixed Base Operator
FY	Fiscal Year
GFOA	Government Finance Officers Association
GIS	Geographical Information System
HR	Human Resources
IT	Information Technology
PD	Police Department
PW	Public Works
SFAC	Statesville Fitness Activity Center
TAP	Transportation Alternatives Program
TBD	To Be Determined
TRC	Technical Review Committee
UB	Utility Billing
WC	Workers Compensation
WSF	Water Sewer Fund
WWT	Waste Water Treatment
WWTP	Waste Water Treatment Plant



**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE**

**AIRPORT**

	<u>Fees</u>
Lease Grounds Improved (per sq. ft.)	\$0.34
Lease Grounds Unimproved (per sq. ft.)	\$0.25
Sliding Scale Fuel Flowage Fee (per gallon):	
0 to 100,000 gallons	\$0.20
100,001 to 200,000 gallons	\$0.15
200,001 to 300,000 gallons	\$0.10
Over 300,000 gallons	\$0.05
Tie-Downs	\$80/month
Aircraft Hangar Rental (per sq. ft.)	\$4.00
Community Hangar Rental - Jet Aircraft (per sq.ft)	\$0.36
Community Hangar Rental - Piston Aircraft (per sq.ft)	\$0.30

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****CIVIC CENTER**

	<u>Fees</u>	<u>Non-Profit Fees</u>
Sunday thru Thursday Facility Rental Rates Prior to January 1, 2023:		
Room A	\$303.00	\$182.00
Room B	\$303.00	\$182.00
Room A & B	\$606.00	\$364.00
Room C	\$698.00	\$456.00
Room A, B, & C	\$1,304.00	\$820.00
Room D	\$303.00	\$182.00
Room E	\$303.00	\$182.00
Room D & E	\$606.00	\$364.00
Room C, D, & E	\$1,304.00	\$820.00
Great Room	\$1,912.00	\$1,185.00
Media	\$182.00	\$121.00
F or G	Hourly \$35.00 Max. \$121.00	Hourly \$30.00 Max. \$91.00
F & G	Hourly \$60.00 Max. \$182.00	Hourly \$55.00 Max. \$121.00
Hallway	\$121.00	\$121.00
Entire Building	\$2,400.00	\$1,548.00
Friday and Saturday Facility Rental Rates Prior to January 1, 2023:		
Room A	\$378.00	
Room B	\$378.00	
Room A & B	\$758.00	
Room C	\$872.00	
Room A, B, & C	\$1,630.00	
Room D	\$378.00	
Room E	\$378.00	
Room D & E	\$758.00	
Room C, D, & E	\$1,630.00	
Great Room	\$2,390.00	
Media	\$228.00	
F or G	Hourly \$35.00 Max. \$151.00	
F & G	Hourly \$60.00 Max. \$228.00	
Hallway	\$151.00	
Entire Building	\$3,000.00	
Sunday thru Thursday Facility Rental Rates Effective January 1, 2023:		
Room A	\$318.00	\$191.00
Room B	\$318.00	\$191.00
Room A & B	\$636.00	\$382.00
Room C	\$734.00	\$480.00
Room A, B, & C	\$1,370.00	\$862.00
Room D	\$318.00	\$191.00
Room E	\$318.00	\$191.00
Room D & E	\$636.00	\$382.00
Room C, D, & E	\$1,370.00	\$862.00
Great Room	\$2,006.00	\$1,244.00
Media	\$192.00	\$127.00
F or G	Hourly \$35.00 Max. \$127.00	Hourly \$30.00 Max. \$96.00
F & G	Hourly \$60.00 Max. \$192.00	Hourly \$55.00 Max. \$127.00
Hallway	\$127.00	\$127.00
Entire Building	\$2,520.00	\$1,626.00

**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****CIVIC CENTER (cont'd)**

	<u>Fees</u>	<u>Non-Profit Fees</u>
Friday and Saturday Facility Rental Rates Effective January 1, 2023:		
Room A	\$396.00	
Room B	\$396.00	
Room A & B	\$792.00	
Room C	\$916.00	
Room A, B, & C	\$1,708.00	
Room D	\$396.00	
Room E	\$396.00	
Room D & E	\$792.00	
Room C, D, & E	\$1,708.00	
Great Room	\$2,500.00	
Media	\$240.00	
F or G	Hourly \$35.00 Max. \$158.00	
F & G	Hourly \$60.00 Max. \$240.00	
Hallway	\$158.00	
Entire Building	\$3,150.00	
Permanent Tenant Rate (per meeting**):	\$40.00	
Kitchen Fee:		
Shared (1/2 Kitchen)	\$50.00	
Professional Caterer (1/2 Kitchen)***	\$75.00	
Exclusive Use (Full Kitchen)	\$150.00	
Food Services:		
Breakfast	\$5.50	
Afternoon Delight	\$5.50	

\*Non-Profit Rates are not available on Fridays or Saturdays. A Non-Profit is defined as a 501 (c) organization.

\*\*Requires an annual leasing agreement with monthly meeting (must have a minimum of 12 meetings). Rate only applies to Media, F, G, or combination F & G with two hour rental maximum.

\*\*\*Caterers used in the Civic Center must be on the Approved Caterers List.

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****CIVIC CENTER (cont'd)**

		<u>Fees</u>
Drink Services:		
	Coffee Service per (40) 8oz cups	\$20.00
	Drink Service (waters/assorted soft drinks)	\$1.25 per drink
Equipment Rental:		
	Easel	\$5.00
	Stanchion	\$5.00
	Pipe & Drape	\$8.00
	Microphone	\$25.00
	Lapel Microphone	\$25.00
	Centerpiece Vase w/ Mirror Base	\$10.00
	Centerpiece Vase Only	\$5.00
	LCD Projector	\$100.00
	TV or TV/DVD	\$40.00
	DVD	\$20.00
		\$10.00
	Small Screen 5 x 5	
	Medium Screen 9 x 9	\$75.00
	Large Screen 12 x 12	\$100.00
	Lift Service	\$20 per hour
	Phone Line	\$50.00
	Piano	\$100.00
	Piano on Stage	\$150.00
	Stage 6 x 8 section	\$15.00
	State over 12 sections	\$10.00
	Dance Floor	\$100.00
	Tradeshaw Booths	\$40.00
	Skirting	\$12.00
		\$30.00
	Security (per hour*)	
	Silk Trees	\$10.00
	Silk Trees w/lights	\$15.00
	Portable Bar	\$20.00
		\$20.00
	Conference Phone	
Office Services:		
	Copies	\$0.10 per sheet
	Fax	\$0.50 first sheet \$0.25 any sheet after To receive fax - \$0.10 per sheet



**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

<b>FEE AND RATE SCHEDULE</b>		<b>COLLECTIONS AND UTILITIES</b>
	<u>Fees</u>	<u>Tax*</u>
Connect Fee	\$15.00	\$1.05
Same Day Connection Fee	\$75.00	\$5.25
Return Check Fee	\$25.00	
New Service Deposit-(Min	\$200.00	
New Service Deposit-(Min	\$300.00	
Unauthorized Usage:		
First Offense	\$250.00	
Second Offense	\$500.00	
Reconnect Fee	\$25.00	\$1.75
Reconnect After Hours @	\$75.00	\$5.25
Reconnect During Business	\$50.00	\$3.50
Reconnect After Hours @	\$150.00	\$10.50
Same Day Meter Install	\$75.00	\$5.25
Additional Re-Read Review	\$25.00	

**\*Electric Services Only**

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

FEE AND RATE SCHEDULE	ELECTRIC UTILITY	
Outside Lighting Service:	<u>Lumens</u>	<u>Monthly Rate</u>
Mercury Vapor Lights*:		
175 watt/Open Globe-Existing Pole O/H (1) (OL-1)	7,500	\$11.05
175 watt/Open Globe-New 30' Wood Pole O/H (OL-6)	7,500	\$13.45
175 watt/Open Globe-New 30' Wood Pole U/G (OL-7)	7,500	\$17.18
175 watt/Open Globe-New 30' Fiberglass Pole U/G (OL-8)	7,500	\$23.62
400 watt/Cobra Head-Existing Pole O/H (1) (OL-2)	20,000	\$17.66
400 watt/Cobra Head-New 30' Wood Pole O/H (OL-9)	20,000	\$21.21
400 watt/Cobra Head-New 30' Wood Pole U/G (OL-10)	20,000	\$23.52
High Pressure Sodium Lights:		
100 watt/Pole Top (15' pole) (OL-11)	9,500	\$20.41
100 watt/Open Globe-Existing Pole O/H (1) (OL-3)	9,500	\$11.05
100 watt/Open Globe-New 30' Wood Pole O/H (OL-12)	9,500	\$13.45
100 watt/Open Globe-New 30' Wood Pole U/G (OL-13)	9,500	\$17.18
250 watt/Cobra Head-Existing Pole O/H (1) (OL-4)	27,500	\$19.46
250 watt/Cobra Head-New 30' Wood Pole O/H (OL-14)	27,500	\$23.04
250 watt/Cobra Head-New 30' Wood Pole U/G (OL-15)	27,500	\$27.63
250 watt/Cobra Head-New 30' Fiberglass Pole U/G (OL-16)	27,500	\$37.65
250 watt/Flood Existing Pole O/H (1,2) (OL-17)	27,500	\$20.41
250 watt/Flood-New 30' Wood Pole O/H (2) (OL-18)	27,500	\$23.72
250 watt/Flood-New 30' Wood Pole U/G (OL-19)	27,500	\$28.12
250 watt/Flood-New 30' Fiberglass Pole U/G (2) (OL-20)	27,500	\$38.10
Metal Halide Lights:		
400 watt/Flood-Existing Pole O/H (OL-21)	41,000	\$24.46
400 watt/Flood-New 30' Wood Pole O/H (OL-22)	41,000	\$28.72
400 watt/Flood-New 30' Wood Pole U/G (OL-23)	41,000	\$36.60
400 watt/Flood-New 30' Fiberglass Pole U/G (OL-24)	41,000	\$41.15
3000 Kelvin LED Lights:		
38 watt Town & Country LED on 15' Fiberglass Pole (OL-25)	3,242	\$20.41
49 watt Type III (Roadway)-Existing Pole O/H (OL-26)	5,000	\$7.35
49 watt Type III (Roadway)-New Pole O/H (OL-27)	5,000	\$9.75
49 watt Type III (Roadway)-New Pole U/G (OL-28)	5,000	\$13.48
49 watt Type III (Roadway)-New FBG Pole U/G (OL-29)	5,000	\$26.58
50 watt Type V (Area)-Existing Pole O/H (OL-30)	4,713	\$7.30
50 watt Type V (Area)-New 30' Wood Pole O/H (OL-31)	4,713	\$9.70
50 watt Type V (Area)-New 30' Wood Pole U/G (OL-32)	4,713	\$13.43
50 watt Type V (Area)-New 30' Fiberglass Pole U/G (OL-33)	4,713	\$26.58
135 watt Type II (Roadway)-Existing Pole O/H (OL-34)	14,080	\$12.00
135 watt Type II (Roadway)-New 30' Wood Pole O/H (OL-35)	14,080	\$15.58
135 watt Type II (Roadway)-New 30' Wood Pole U/G (OL-36)	14,080	\$20.17
135 watt Type II (Roadway)-New 30' Fiberglass Pole U/G (OL-37)	14,080	\$30.19
121 watt Type V (Area)-Existing Pole O/H (OL-38)	13,040	\$11.60
121 watt Type V (Area)-New 30' Wood Pole O/H (OL-39)	13,040	\$15.18
121 watt Type V (Area)-New 30' Wood Pole U/G (OL-40)	13,040	\$19.77
121 watt Type V (Area)-New 30' Fiberglass Pole U/G (OL-41)	13,040	\$29.29
125 watt Flood-Existing Pole O/H (OL-42)	15,000	\$15.60
125 watt Flood-New 30' Wood Pole O/H (OL-43)	15,000	\$18.91
125 watt Flood-New 30' Wood Pole U/G (OL-44)	15,000	\$23.31
125 watt Flood-New 30' Fiberglass Pole U/G (OL-45)	15,000	\$33.29
150 watt Flood-Existing Pole O/H (OL-46)	18,200	\$16.65
150 watt Flood-New 30' Wood Pole O/H (OL-47)	18,200	\$19.96
150 watt Flood-New 30' Wood Pole U/G (OL-48)	18,200	\$24.36
150 watt Flood-New 30' Fiberglass Pole U/G (OL-49)	18,200	\$34.34

\*High Pressure Sodium, Mercury Vapor and Metal Halide lights are not available for new installations.

Rate information provided here is for reference. For details, please see rate schedules at:

[https://www.statesvillenc.net/departments/electric\\_utilities/rates](https://www.statesvillenc.net/departments/electric_utilities/rates)

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

FEE AND RATE SCHEDULE	ELECTRIC UTILITY (cont'd)
	<u>Monthly Rate</u>
Residential Service:	
Basic Facilities Charge	\$14.00
Energy Charge per kWh for all kWh	9.14 cents
Small General Service:	
Basic Facilities Charge	\$20.78
Demand Charge:	
First 30 kW per kW	\$0.00
Next 20 kW per kW	\$3.18
Additional kW	\$9.27
Energy Charge:	
First 3,000 kWh per kWh	13.089 cents
Additional kWh per kWh	7.265 cents
Medium General Service:	
Medium Industrial General Service:	
Basic Facilities Charge	\$20.78
Demand Charge:	
First 30 kW per kW	\$0.00
Next 20 kW per kW	\$3.39
Additional kW	\$9.72
Energy Charge:	
First 3,000 kWh per kWh	14.477 cents
Additional kWh per kWh	7.393 cents
Large Commercial General Service:	
Large Industrial General Service:	
Basic Facilities Charge	\$20.78
Demand Charge per kW for all kW	\$10.85
Energy Charge per kWh for all kWh:	
Billing Months October through May	6.215 cents
Billing Months June through September	6.706 cents
Commercial Time-of-Use Service:	
Basic Facilities Charge	\$55.14
Demand Charge per kW for all kW	\$13.01
Energy Charge per kWh for all kWh	5.655 cents
Industrial Time-of-Use Service:	
Basic Facilities Charge	\$55.14
Demand Charge per kW for all kW	\$14.29
Energy Charge per kWh for all kWh:	
Billing Months October through May	4.924 cents
Billing Months June through September	5.415 cents
Commercial Customer Incentive Rate:	
Industrial Customer Incentive Rate:	
Basic Facilities Charge	\$53.55
Demand Charge:	
On Peak Demand Charge:	
First 2,000 kW per kW	June - September \$18.35
	October - May \$10.80
Next 3,000 kW per kW	June - September \$16.84
	October - May \$9.26
Over 5,000 kW per kW	June - September \$15.27
	October - May \$7.67

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**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

FEE AND RATE SCHEDULE		ELECTRIC UTILITY (cont'd)
		<u>Monthly Rate</u>
Off Peak Excess Demand Charge:	June - September	\$1.42
(per kW for all kW)	October - May	\$1.42
Energy Charge:		
All On Peak Energy:	June - September	6.028 cents
(per kWh for all kWh)	October - May	6.028 cents
All Off Peak Energy:	June - September	3.009 cents
(per kWh for all kWh)	October - May	3.009 cents
Very Large Industrial Customer Incentive Rate:		
Basic Facilities Charge		\$49.87
Demand Charge:		
On Peak Demand Charge:		
First 2,000 kW per kW	June - September	\$17.08
	October - May	\$10.06
Next 3,000 kW per kW	June - September	\$15.66
	October - May	\$8.64
Over 5,000 kW per kW	June - September	\$14.19
	October - May	\$7.12
Off Peak Excess Demand Charge:	June - September	\$1.37
(per kW for all kW)	October - May	\$1.37
Energy Charge:		
All On Peak Energy:	June - September	5.613 cents
(per kWh for all kWh)	October - May	5.613 cents
All Off Peak Energy:	June - September	2.801 cents
(per kWh for all kWh)	October - May	2.801 cents
Industrial Economic Development Rider:		
Monthly Credit (Discount) Period:		
Months 1-12		20%
Months 13-24		15%
Months 25-36		10%
Months 37-48		5%
After Month 48		0%
Coincident Peak Rate Medium Service:		
Basic Facilities Charge		\$85.00
Demand Charge:		
Monthly CP Demand:	June - September	\$28.91
(per kW for all kW)	October - May	\$8.00
Excess Demand (All Months)		\$2.41
Energy Charge:		
All On Peak Energy:	June - September	6.741 cents
(per kWh for all kWh)	October - May	6.027 cents
All Off Peak Energy:	June - September	4.932 cents
(per kWh for all kWh)	October - May	4.504 cents
Coincident Peak Rate Large Service:		
Basic Facilities Charge		\$425.00
Demand Charge:		
Monthly Billing Demand:	June - September	\$26.02
(per kW for all kW)	October - May	\$4.76
Excess Demand (All Months)		\$2.41
Energy Charge:		
All On Peak Energy:	June - September	5.591 cents
(per kWh for all kWh)	October - May	5.135 cents
All Off Peak Energy:	June - September	4.639 cents
(per kWh for all kWh)	October - May	4.271 cents

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**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

FEE AND RATE SCHEDULE	ELECTRIC UTILITY (cont'd)
	<u>Monthly Rate</u>
Coincident Peak Rate Very Large Service:	
Basic Facilities Charge	\$371.20
Demand Charge:	
Monthly Billing Demand:	
(per kW for all kW)	
June - September	\$22.58
October - May	\$3.53
Excess Demand (All Months)	\$2.11
Energy Charge:	
All On Peak Energy:	
(per kWh for all kWh)	
June - September	5.27 cents
October - May	4.405 cents
All Off Peak Energy:	
(per kWh for all kWh)	
June - September	3.700 cents
October - May	3.345 cents
REPS Rider - Renewable Energy Portfolio Standards:	
Residential	\$0.85
Commercial	\$4.65
Industrial	\$47.92
RECR-1 Rider - Renewable Energy Credit Rider:	
Monthly Credit (Discount):	
Avoided Cost Credit Rate (\$ per kWh):	
On-Peak Energy	\$0.0321
Off-Peak Energy	\$0.0110
CG-1 Rider - Customer Generation Credit Rider:	
CG-2 Rider - Customer Generation Credit Rider:	
Monthly Customer Generation Credit Rate (Discount):	
June - September (per kW)	\$11.36
ECCR - Excess Capacity Credit Rider:	
Monthly Credit (Discount):	
All On Peak Demand (per kW)	\$1.75
Surge Protection Rider:	
Per Device	\$7.00

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**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****FIRE**

	<u>Fees</u>
Routine Maintenance Inspections:	
Less than 1,000 sq. ft.	\$50.00
1,000 - 2,499 sq. ft.	\$75.00
2,500 - 9,999 sq. ft.	\$100.00
Over 10,000 sq. ft.	\$150.00
Foster Home	\$50.00
Inspection (outside normal business hours)	\$75.00/hour
(Requested by owner/contractor - min. 1 hr)	in addition to Routine Fee
Life Safety Violations:	
1st Offense	\$250.00
2nd Offense	\$500.00
3rd Offense	\$1,000.00
Fire Lane Violation	\$75.00
Open Burning without a permit, per violation	\$250.00
Plan Reviews:	
Construction Plans	\$0.02/sq. ft. (\$250.00 min)
Fire Alarm System Plans	\$0.02/sq. ft. (\$250.00 min)
Hood System Plans	\$100.00/per hood
Spray Booth Plans	\$100.00/per booth
Sprinkler/Standpipe System Plans	\$0.02/sq. ft. (\$250.00 min)
Other Extinguishment Systems	\$100.00/per system
Emergency Responder Radio System	\$100.00
Demolition	\$50.00
Other Fees:	
Hydrant Flow Test	\$150.00
No Key Holder Response	\$100.00
Fireworks Displays (2 hr minimum)	\$350.00
Cost for Standby (2 hr minimum)	\$35.00
Incident Commander (2 hr minimum)	\$50.00
Engine/Ladder (2 hr minimum)	\$150.00
Supplies/Materials/Rental Equipment	Replacement Cost
Special Permits:	
ABC License	\$100.00
Amusement Buildings	\$100.00
Burning Permit	\$100.00
Carnivals/Fairs	\$100.00
Combustible Dust Producing Operations	\$100.00
Covered Mall Buildings	\$100.00
Cryogenic Fluids	\$100.00
Exhibits & Trade Shows	\$100.00
Explosives	\$100.00
Fire Pumps and related equipment	\$100.00
Flammable/Combustible Liquids	\$100.00
(only mandated according to NC Fire Prevention Code)	\$100.00
Fumigation/Insecticide/Fogging	\$100.00
Hazardous Materials	\$100.00
(as required by Table 105.6.20 of the NC Fire Prevention Code)	
Liquid or Gas Fueled Vehicles/Equipment in Assembly B	\$100.00
Open Burning Permit	\$100.00
Private Fire Hydrant Installation/Removal	\$100.00
Spraying/Dipping	\$100.00
Tank Removal/Installation	\$100.00
Temporary Membrane Structures (≤3,000 sq.ft.)	\$100.00
Any Required Permit not listed	\$100.00
(as listed in Section 105 of the NC Fire Prevention Code)	

\*Any work started prior to issuance of a permit is subject to permit fees times two (2)

Special Permit fees for non-profit organizations can be exempted by attaching a copy of the organization's 501(c) 3 - non-profit

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****PLANNING**

Development Fees:	<u>Fees</u>
Property Clearances:	
Zoning Permits	\$35.00
Sign Permits	\$35.00
Zoning Verification	\$35.00
Home Occupation	\$35.00
Permit After the Fact (Zoning, Sign & Occupation)	\$70.00
COA After the Fact	\$35.00
Plans Review:	
TRC Plans (Residential)	\$400.00
TRC Plans (Commercial)	\$400.00
TRC Plans (Industrial)	\$400.00
Non TRC Plans	\$50.00
Annexations	\$200.00
Subdivisions:	
Preliminary Minor	\$100.00 + 1.00 lot
Preliminary Major	\$300.00 +1.00 lot
Minor Final	\$100.00
Major Final	\$100.00
Recombinations/Amendments	\$50.00
Board of Adjustments:	
Variance	\$400.00
Planning Board:	
Rezoning	\$600.00
Conditional Use Rezoning	\$700.00
Special Use Permit	\$350.00
Text Amendment	\$400.00
Vested Rights	\$400.00
Publications:	
Unified Development Code	\$45.00
Minimum Housing:	
Second Reinspection	\$150.00
Nuisance and Abatements:	
Mow Weeded Lot:	
<b>1st hour or fraction</b>	<b>\$250.00</b>
<b>2nd/subsequent hour</b>	<b>\$100.00</b>

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE**

**POLICE**

	<u>Fees</u>
Precious Metals	\$180.00
Finger Printing	\$10.00
Precious Metals Emp. Init.	\$10.00
Precious Metal Emp. Ren.	\$3.00
False Alarm Fee	\$50.00
Parking Tickets:	
Original Ticket	\$10.00
Past Due After 14 Days \$30 Penalty	\$40.00



**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE**

**RECREATION**

		<u>Fees</u>
Statesville Fitness & Activity:		
Memberships and Daily Fees:		
Individual (Ages 18-54):		
	Statesville Resident:	
	Annual	\$160.00
	Annual w/ monthly draft	\$20/month
	Monthly	\$20.00
	Daily	\$5.00
Youth (17 & Under):		
	Statesville Resident:	
	Annual	\$110.00
	Annual w/ monthly draft	\$15/month
	Monthly	\$15.00
	Daily	\$4.00
Senior (55+):		
	Statesville Resident:	
	Annual	\$110.00
	Annual w/ monthly draft	\$15/month
	Monthly	\$15.00
	Daily	\$4.00
Family:		
	Statesville Resident:	
	Annual	\$235 + \$50/person after 3
	Annual w/ monthly draft	\$30 + \$10/per person after 3/month
	Monthly	\$30 + \$10/person after 3
Rec ID (basketball only):		
	18+ Resident	\$20.00
	Under 17	\$10.00
	Senior	\$10.00
Corporate:		
	Individual	\$125.00
	Family	\$210 plus \$45/person after 3

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****RECREATION (cont'd)**

		<u>Fees</u>
Military & Veteran:	Individual	\$125.00
	Family	\$210 + \$45/person after 3
Group Fitness drop in/program		\$5/session
Fitness on Demand (add on product)		\$5/month (added to membership)
Wall Climbing:		
Gear Rentals:		
Harness:	Members	FREE
	Non-members	\$5.00
Shoes	Members	FREE
	Non-members	\$1.00
Supervised Child Care (per visit):		
1st Child		\$5.00
Additional Child		\$3.00
Room Rental:		
Room Rental Rates		
	1 Room:	
	Hourly	\$30.00
	Daily (4+ hours)	\$120.00
	2 Rooms:	
	Hourly	\$55.00
	Daily (4+ hours)	\$220.00
	3 Rooms:	
	Hourly	\$75.00
	Daily (4+ hours)	\$300.00
	4 Rooms:	
	Hourly	\$90.00
	Daily (4+ hours)	\$360.00
	Deposit	\$50.00
Gym Rental Rates		
	Cross Court	
	Hourly	\$35.00
	Full Court	
	Hourly	\$55.00
	Deposit	\$100.00

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

FEE AND RATE SCHEDULE	RECREATION (cont'd)
	<u>Fees</u>
Programs:	
Teacher Workday Camp (per day)	\$25.00
Youth Fit:	
Resident	\$40.00
Non Resident	\$50.00
Belay Class	\$10.00
Bike Rental	\$5.00
After School (per semester)	\$250.00
Day Camps:	\$100.00
Adventure Camp:	\$150.00
Youth Art Class	\$10/session + materials cost
Youth Group Fitness Class	\$5/session
Art Clinic	\$20/session + materials cost
Drop in Park Program	\$10 + materials cost
Day trips under 120 miles	\$15 + admission & 3rd party fees
Day trips over 120 miles	\$20 + admission & 3rd party fees
Family night bingo	\$1/card
Statesville Leisure Pool:	
General Admission Fees:	
Pool Session Admission	
Under age 1	Free
Ages 1 and over	\$7.00
Group Camp Pool Admission	\$5.00
Pool Birthday Party	\$150.00
Exclusive Rental:	\$1,000.00
Pool Program Admission	\$5.00
Athletics:	
Concession Stand (Daily)	\$50.00
Dumpster Fee (Daily) (Tournaments)	\$50.00
Food Truck Space Rental	\$100.00
Iredell Senior Games:	\$10.00
Banquet Fee	\$5.00
Youth Baseball:	\$30.00
Youth Wrestling:	\$30.00
Youth Basketball:	\$30.00
Youth Softball:	\$30.00
Adult Team League Fee:	\$100.00
Late Roster Addition:	\$15.00

**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****RECREATION (cont'd)**

		<u>Fees</u>
Shelter (per hour):		
	General no admission	\$15.00
	Non-profit w/ admission	\$20.00
	Commerical w/admission	\$25.00
	Inflatable fee	\$25.00
Special Events:		
	Free to public and vendors	applicable facility rental fees
	Admission to public or vendors	applicable facility rental fees + \$50
Baseball/Softball Fields:		
		\$15.00/Hour
	Daily	\$120.00
Baseball/Softball Field Lights:		
		\$20.00/Hour
Soccer Fields:		
		\$15.00/Hour
	Daily	\$120.00
Soccer Field Lights:		
		\$20/Hour
Outdoor basketball courts:		
		\$15.00/Hour
	Daily	\$120.00
Tennis:		
	Juniors:	\$80/month
	Clinics:	
	Tennis 101	\$100/month
	Tennis 201; Skills & Drills	\$20/session
	Summer Tennis Camp	\$175/week
	Court Rental:	
	Organized match play/practice	\$5/hour
	Public	\$3/hour
Soccer registraton:		
		\$60 + potential uniform fees
Public Grounds and Cemetery:		
Cemetery interment Fees:		
	Openings/Closings	
	Statesville Resident Adult	\$500.00
	Non-Resident	\$1,000.00
	Cremation	\$250.00
	Non-Resident	\$500.00
	Infant Burial (Under 6 months) Hand Dug	\$250.00
	Non-Resident	\$500.00
	Double Depth Adult	\$1,000.00
	Double Depth Non-Resident	\$1,400.00

**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****RECREATION (cont'd)**

		<u>Fees</u>
Cemetery Space Fees:		
	Full Size Grave Space:	
	Statesville Resident	\$650.00
	Non-Resident	\$1,300.00
	Cremation:	
	Statesville Resident	\$300.00
	Non-Resident	\$600.00
	Infant:	
	Statesville Resident	\$300.00
	Non-Resident	\$600.00
	Veteran Space	\$0.00
	Veteran Space Non-Resident	\$300.00
Bentley Community Center:		
Membership Fees:		
Individual (18-54):		
	Statesville Resident:	
	Annual	\$80.00
	Monthly	\$10.00
	Daily	\$1.00
Youth (16 & 17):		
	Statesville Resident:	
	Annual	\$50.00
	Monthly	\$5.00
	Daily	\$1.00
Senior (55+):		
	Statesville Resident:	
	Annual	\$50.00
	Monthly	\$5.00
	Daily	\$1.00
Room Rental Fees:		
	Room Deposit	\$50.00
	Room Rental (per hour)	\$20.00
	Gym Deposit	\$100.00
	Half Court Gym (per hour)	\$25.00
	Full Court Gym (per hour)	\$35.00
	Set-up Fee	\$50.00

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE**

**RECREATION (cont'd)**

			<u>Fees</u>
Bristol Community Center:			
Room Rental Fees:			
Deposit			\$50.00
Room Rental:	Per Hour		\$20.00
	4 Hours		\$60.00
	8 Hours		\$100.00
Equipment Rental Fee:			
8' Tables (each)			\$5.00
Chairs (each)			\$1.00
Bingo Set			\$6.00

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****PUBLIC WORKS ENGINEERING**

	<u>Fees</u>
Driveway Permit	\$25.00
Re-inspection Residential Construction	\$50.00
In Lieu of Sidewalk	\$30.00/lf
In Lieu of Curb and Gutter	\$37.00/lf
Water Tap (by meter diameter, in inches):	
3/4"	\$2,800.00
1"	\$3,200.00
1 1/2"	\$4,775.00
2"	\$5,775.00
>2"	Call For Estimate
Sewer Tap	
4"	\$2,100.00
>4"	Call For Estimate

\*For pre-Jan 1, 2021 tap fees to apply, applications for water and/or sewer taps must be received prior to Jan 1, 2021 and the service location(s) must be ready and able to utilize water/and or sewer services. Speculative or otherwise premature tap purchases will not be granted.

Water Connect Fee (when tap made by others)	\$50.00 + meter cost
Sewer Connect Fee (when tap made by others)	\$50.00
Tap Recovery Fee (to reinstall abandoned water & sewer taps <sup>1</sup> )	\$150 + meter cost + SDF

Water System Development Fee (by water meter size <sup>2</sup> ):	
5/8" or 3/4"	\$1,006.00
1"	\$1,676.00
1 1/2"	\$3,353.00
2"	\$5,364.00
3" Singlejet	\$10,728.00
3" Compound	\$10,728.00
3" Turbine	\$11,734.00
4" Singlejet	\$16,763.00
4" Compound	\$16,763.00
4" Turbine	\$21,122.00
6" Singlejet	\$33,526.00
6" Compound	\$33,526.00
6" Turbine	\$43,584.00
8" Compound	\$53,642.00
8" Turbine	\$93,874.00
10" Turbine	\$140,811.00
12" Turbine	\$177,690.00

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****PUBLIC WORKS ENGINEERING (cont'd)**

	<u>Fees</u>
Sewer System Development Fee (by water meter size <sup>2</sup> ):	
5/8" or 3/4"	\$1,301.00
1"	\$2,169.00
1 1/2"	\$4,337.00
2"	\$6,940.00
3" Singlejet	\$13,880.00
3" Compound	\$13,880.00
3" Turbine	\$15,181.00
4" Singlejet	\$21,687.00
4" Compound	\$21,687.00
4" Turbine	\$27,326.00
6" Singlejet	\$43,375.00
6" Compound	\$43,375.00
6" Turbine	\$56,387.00
8" Compound	\$69,400.00
8" Turbine	\$121,450.00
10" Turbine	\$182,175.00
12" Turbine	\$229,887.00

1 To restore water and/or sewer taps that were previously abandoned by the City at the request of the owner.

2 When the water tap size is larger than the water meter size, the SDF will be based on the tap size.



City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023

**FEE AND RATE SCHEDULE**

**PUBLIC WORKS SANITATION**

Fees

Residential Yard Waste Collection  
Commercial Tipping Fees

\$65.00  
\$14.95/cart/month (\$3.45/tip)

**City of Statesville  
Schedule of Fees and Rates  
Beginning July 1, 2023**

**FEE AND RATE SCHEDULE**

**STORMWATER**

Fees

Stormwater Fee:	Equivalent Residential Unit (ERU)	\$4.70 per ERU
	Grading only or Full Constuction Documents **	\$500 per project + \$100 per Acre of disturbance
	Revision to approved plans	\$500 per project + \$100 per Acre of additional disturbance

\*\* If no revisions are required between grading only and full construction, then no additional stormwater review fees are required. \*\*

**City of Statesville**  
**Schedule of Fees and Rates**  
**Beginning July 1, 2023**

**FEE AND RATE SCHEDULE****WATER AND SEWER**

<b>Inside Rates:</b>	<u>Fees</u>
Water Charges:	
Basic Facility Fee	\$10.03
Per 100 cubic feet	\$2.96
Sewer Charges:	
Basic Facility Fee	\$15.04
Per 100 cubic feet	\$4.94
Flat rate sewer charge:	
Residential	\$43.02
Commercial	\$165.83
 <b>Outside Rates:</b>	
Water Charges:	
Basic Facility Fee	\$25.09
Per 100 cubic feet	\$7.42
Sewer Charges:	
Basic Facility Fee	\$37.60
Per 100 cubic feet	\$12.36
Flat rate sewer charge:	
Residential	\$123.50
Commercial	\$594.41
 Pretreatment Fees:	
New Permittees (One-Time Charge)	\$300.00
Existing Permittees (Every 5 Years)	\$100.00



# Capital Improvements Plan

## Purpose & Policies

### PURPOSE

- To forecast and match projected revenues and capital needs over a five year period plus a column named "Future Years" for those capital items with no definitive year.

### POLICIES

- The capital improvements plan is just that – **a plan**. Projects are subject to change based on new or shifting service needs, emergency needs, or other directives established by the City Council. Because priorities can (and will) change, **capital included in the CIP by planning years are NOT guaranteed for funding**.
- **The CIP will include capital projections for routine, recurring capital as well as major, non-recurring capital of \$50,000 or more.** The exception is Police Cruisers, which are included even though the individual cost of each vehicle is less than \$50,000.

### 2024 – 2029 Capital Improvement Plan

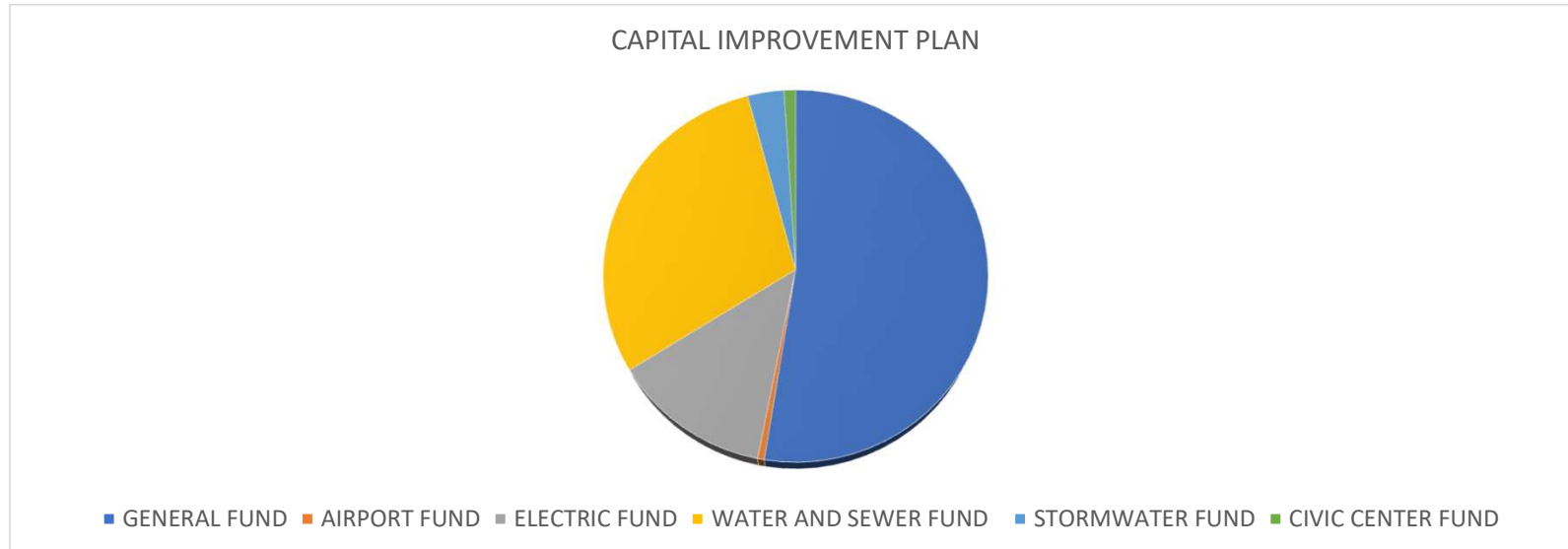
- Capital listed in fiscal year 2024 is the Proposed Municipal Operating Budget. Most items that were not recommended for funding in 2024 are moved to the next fiscal year.
- Capital listed in fiscal years 2025 – 2029 is for planning purposes and funding is not guaranteed.

### FUNDING SOURCES

- "Pay Go" is pay as you go from operating and current revenues.
- "G.O." is General Obligation Bonds backed by the full faith of the City of Statesville.
- "R.O." is Revenue Bonds backed by pledged revenues.
- "L.P." is Lease Purchase backed by the security of the items being purchased.
- "DEQ" is a loan from the State Revolving Fund.
- "C.L." is Commercial Loan backed by the security of the items being purchased or full faith and credit.
- "COPS" is similar to lease purchase.
- "Fund Bal" is the City's Fund Balance that has accumulated from revenues over expenditures.
- "Debt" is a borrowing to be determined at a future time.
- "SA" is assessing the adjoining property owners for the improvement costs.
- "FAA" is Federal Aviation Grants 90% match City 10%, if County participated 5 percent.

The purpose of this capital improvement plan is to forecast and match major capital needs with projected revenues over a multi-year period. Capital planning is an important management tool that strengthens the linkages between community infrastructure needs and the financial capacity of the City. The City defines a capital project as any expenditure of major value that recurs irregularly, results in the acquisition of a fixed asset, and has a useful life greater than one (1) year. Items included in a capital project plan include those which involve (1) acquisition, renovation, and/or construction of a single fixed asset greater than \$100,000; typically excluding vehicles/equipment, (2) any land purchases not associated with or included in another capital project, and (3) capital road maintenance or construction greater than \$100,000 – excluding recurring or routine maintenance projects.

	2024	2025	2026	2027	2028	2029	Total
<b>GENERAL FUND</b>	\$ 8,073,271	\$ 23,917,996	\$ 22,782,935	\$ 11,971,474	\$ 15,677,744	\$ 20,852,863	\$ 103,276,283
<b>AIRPORT FUND</b>	107,334	138,334	728,334	93,334	8,334	-	1,075,670
<b>ELECTRIC FUND</b>	4,226,184	5,546,723	4,431,285	3,817,223	3,817,223	3,817,223	25,655,859
<b>WATER AND SEWER FUND</b>	28,086,700	18,291,713	6,224,590	1,103,185	2,773,150	1,982,600	58,461,938
<b>STORMWATER FUND</b>	739,000	645,500	1,448,650	1,125,000	1,125,000	1,125,000	6,208,150
<b>CIVIC CENTER FUND</b>	185,000	1,485,000	-	100,000	100,000	100,000	1,970,000
<b>TOTAL CAPITAL REQUESTS</b>	\$ 41,417,489	\$ 50,025,266	\$ 35,615,794	\$ 18,210,216	\$ 23,501,451	\$ 27,877,686	196,647,900



**City of Statesville  
Summary  
Department Requests Capital Improvement Plan 2024-2029**

DESCRIPTION	2024	2025	2026	2027	2028	2029	Total
<b>BY FUND:</b>							
GENERAL FUND	\$ 8,073,271	\$ 23,917,996	\$ 22,782,935	\$ 11,971,474	\$ 15,677,744	\$ 20,852,863	\$ 103,276,283
AIRPORT FUND	107,334	138,334	728,334	93,334	8,334	-	1,075,670
ELECTRIC FUND	4,226,184	5,546,723	4,431,285	3,817,223	3,817,223	3,817,223	25,655,859
WATER AND SEWER FUND	28,086,700	18,291,713	6,224,590	1,103,185	2,773,150	1,982,600	58,461,938
STORMWATER FUND	739,000	645,500	1,448,650	1,125,000	1,125,000	1,125,000	6,208,150
CIVIC CENTER FUND	185,000	1,485,000	-	100,000	100,000	100,000	1,970,000
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$ 41,417,489</b>	<b>\$ 50,025,266</b>	<b>\$ 35,615,794</b>	<b>\$ 18,210,216</b>	<b>\$ 23,501,451</b>	<b>\$ 27,877,686</b>	<b>196,647,900</b>

**BY ASSETS CLASSIFICATION:**

Equipment	\$ 3,682,797	\$ 3,924,088	\$ 1,689,126	\$ 1,552,580	\$ 791,670	\$ 818,900	\$ 12,459,161
Vehicles	2,632,991	5,319,702	4,716,750	3,439,718	1,355,120	771,392	\$ 18,235,673
Capital Projects	30,801,968	27,110,333	40,952,533	25,474,333	12,100,333	8,003,500	\$ 144,443,000
<b>TOTAL CAPITAL REQUESTS</b>	<b>\$ 37,117,756</b>	<b>\$ 36,354,123</b>	<b>\$ 47,358,409</b>	<b>\$ 30,466,631</b>	<b>\$ 14,247,123</b>	<b>\$ 9,593,792</b>	<b>\$ 175,137,834</b>

**City of Statesville  
General Fund  
Departmental Capital Improvement Plan Requests**

DEPARTMENT	DESCRIPTION	Funding Source	2024	2025	2026	2027	2028	2029	Total
Human Resources	Performance Management Software	Pay/Go	31,000	-	-	-	-	-	\$ 31,000
Human Resources	NEOGOV Onboarding Software	Pay/Go	25,000	-	-	-	-	-	25,000
Information Technology	Virtual Host/Server Hardware and Software	Pay/Go	70,000	75,000	80,000	85,000	90,000	95,000	495,000
Information Technology	Replace obsolete cameras and recording systems	Pay/Go	-	-	-	-	-	60,000	60,000
Information Technology	Telcom Overhaul	Pay/Go	30,000	65,000	70,000	75,000	80,000	85,000	405,000
Information Technology	Infrastructure/Network Equipment Refresh	Pay/Go	30,000	70,000	72,500	75,000	85,000	90,000	422,500
Information Technology - GIS	Trimble R2 Centimeter GNSS Package	Pay/Go	-	16,000	600	600	600	600	18,400
Planning	Ford F-150 Pickup with flashers and frequent stop	Pay/Go	38,500	-	-	-	-	-	38,500
Police	Door Access Control System	Pay/Go	75,000	-	-	-	-	-	75,000
Police	Laser Scanner Faro Focus Premium 70 w/ Software	Pay/Go	80,000	-	-	-	-	-	80,000
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked Patrol Vehicle	Pay/Go	77,207	81,067	85,120	89,377	93,845	98,537	525,153
Police	Marked K-9 Vehicle	Pay/Go	80,915	84,960	-	-	-	-	165,875
Police	Police Department Expansion Plans	Pay/Go	200,000	-	-	-	-	-	200,000
Police	Capital Leases	Pay/Go	24,000	-	-	-	-	-	24,000
Fire	Thermal Imaging Camera	Pay/Go	12,000	12,500	13,000	13,500	14,000	14,500	79,500
Fire	Specialty Rescue Equipment	Pay/Go	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Fire	UTV	Pay/Go	27,500	-	-	-	-	-	27,500
Fire	EDraulic Rescue Tools	Pay/Go	50,000	25,000	25,000	25,000	25,000	25,000	175,000
Fire	Turnout gear washer and dryer for Fire Station 4	Pay/Go	20,000	22,000	24,000	-	-	-	66,000
Fire	SCBA	Fund Balance	100,000	35,000	35,000	35,000	35,000	35,000	275,000
Fire	RIT Pack	Pay/Go	32,000	16,000	16,000	16,000	-	-	80,000
Fire	Hose testing maching & Hose roller	Pay/Go	-	15,000	-	-	-	-	15,000
Fire	DJI Drone	Pay/Go	33,000	-	-	-	-	-	33,000
Fire	MultiRAE Pro PID (PGM-6248)	Pay/Go	7,200	-	-	-	-	-	7,200
Fire	Fire Engine Replacement	Fund Balance	1,000,000	-	1,100,000	-	1,200,000	-	3,300,000
Fire	Quint	Pay/Go	-	1,500,000	-	-	-	-	1,500,000
Fire	Hazmat Replacement	Pay/Go	-	350,000	-	-	-	-	350,000
Fire	2 Vehicles	Debt	110,000	58,000	58,000	58,000	58,000	120,000	462,000
Fire	ARFF Replacement or lease	Pay/Go	-	100,000	100,000	-	-	-	200,000
Fire	Fire Station 2 Renovation	Fund Balance	100,000	-	-	-	-	-	100,000
Fire	Fire Station 3 Renovation	Pay/Go	-	150,000	-	-	-	-	150,000
Fire	Replace Fire Station 2	Fund Balance	-	-	-	-	8,000,000	-	8,000,000
Fire	Fire Station 5	Pay/Go	-	6,500,000	-	-	-	-	6,500,000
Fire	Fire Station 6	Pay/Go	-	1,200,000	7,000,000	-	-	-	8,200,000
Fire	Fire Training Grounds	Pay/Go	-	500,000	500,000	-	-	-	1,000,000
Fire	Fire Station 7	Pay/Go	-	-	-	-	-	8,000,000	-
Fire	Fire Station 3 Relocation	Pay/Go	-	-	-	-	1,200,000	7,000,000	-
Fire	Fire Station 4 Renovation	Pay/Go	-	15,000	-	-	-	-	-
Engineering	Ford F-150 Extend Cab 4 X 4	Pay/Go	38,000	-	-	-	-	-	38,000
Engineering	Sidewalk Projects	Pay/Go	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Engineering	Pavement Condition Survey	Pay/Go	-	-	50,000	-	-	-	-
Engineering	DOT Project Reimbursement	Fund Balance	-	290,000	-	-	-	-	290,000
Garage	1/2 ton pickup	Pay/Go	38,000	-	-	-	-	-	38,000
Street Maintenance	Single Axle Dump Truck	Fund Balance	150,000	-	-	173,644	364,652	-	688,296
Street Maintenance	CAT Skid Steer	Pay/Go	90,000	-	-	-	-	-	90,000
Street Maintenance	Drum Roller	Pay/Go	15,000	-	-	-	-	-	15,000
Street Maintenance	Street Sweeper	Pay/Go	-	250,000	-	-	-	-	250,000



Street Maintenance	Bush Hog Tractor	Pay/Go	50,000	52,500	-	-	-	-	102,500
Street Maintenance	Rubber Tire Loader	Fund Balance	-	-	303,000	-	-	-	303,000
Street Maintenance	Tandem Dump Truck	Pay/Go	-	-	-	260,470	-	-	-
Street Maintenance	F-150 Ford Pickup	Pay/Go	38,000	-	-	-	-	-	38,000
Street Maintenance	F-250 Pickup	Pay/Go	47,000	49,000	-	-	-	-	96,000
Street Construction	Powell Bill Expenses	Powell Bill	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
Warehouse	Operations Center Rebuild	Debt	-	1,800,000	8,400,000	4,700,000	800,000	-	15,700,000
PW - Sanitation	Pull Behind Leaf Machine	Pay/Go	-	-	60,000	-	-	-	60,000
PW - Sanitation	(2) Side Load Automated Garbage Trucks, One Is	Debt	900,000	472,500	496,125	520,931	546,978	574,327	3,510,861
PW - Sanitation	Rear Loading Garbage Truck	Debt	400,000	420,000	441,000	463,050	486,203	510,513	2,720,766
PW - Sanitation	Pickup Truck Half Ton	Pay/Go	38,000	-	-	-	-	-	38,000
PW - Sanitation	Automated Leaf Collection Truck	Pay/Go	-	250,000	-	-	-	303,877	553,877
PW - Sanitation	Flat Bed Leaf Collection Truck	Pay/Go	-	105,000	110,250	115,763	121,551	-	452,564
PW - Sanitation	Flat Bed Leaf Truck in lieu of Knuckle Boom Truck	Pay/Go	-	105,000	-	-	-	-	105,000
PW - Sanitation	Route Optimization Study	Pay/Go	50,000	-	-	-	-	-	-
Recreation - Administration	Wayfinding Signage	Pay/Go	-	50,000	-	-	-	-	50,000
Recreation - Administration	Circuit Machine Replacement	Pay/Go	95,000	-	-	-	-	-	95,000
Recreation - Administration	Life Fitness Elevation Series Treadmill with SE3 H	Pay/Go	-	-	95,000	-	-	-	95,000
Recreation - Administration	Life Fitness Elliptical Crosstrainers with SE3 HD c	Pay/Go	-	-	75,000	-	-	-	75,000
Recreation - Administration	Life Fitness Elevation Series Upright Cycle with S	Pay/Go	12,000	-	-	-	-	-	12,000
Recreation - Administration	Life Fitness Elevation Series Recumbent Cycle wi	Pay/Go	12,000	-	-	-	-	-	12,000
Recreation - Administration	Octane Recumbent Elliptical	Pay/Go	-	20,000	-	-	-	-	20,000
Recreation - Administration	Mid Sized SUV	Pay/Go	31,000	-	-	-	-	-	31,000
Recreation - Administration	SFAC Climbing wall enclosure and entry renovat	Pay/Go	-	70,000	-	-	-	-	70,000
Recreation - Administration	SFAC Kitchen Renovation	Pay/Go	15,000	-	-	-	-	-	15,000
Recreation - Administration	Storage Building	Pay/Go	15,000	-	-	-	-	-	15,000
Recreation - Administration	SFAC Window Seal Repair/Replacement	Pay/Go	-	-	-	25,000	-	-	25,000
Recreation - Administration	SFAC Exterior wall expansion seals repair/replac	Pay/Go	-	-	-	25,000	-	-	25,000
Recreation - Administration	SFAC Roof Replacement	Pay/Go	-	-	-	-	400,000	-	400,000
Recreation - Administration	Leisure Pool splash pad surface replacement	Pay/Go	40,000	-	-	-	-	-	40,000
Recreation - Administration	SFAC HVAC Unit #7	Pay/Go	48,000	-	-	-	-	-	48,000
Recreation - Administration	SFAC HVAC Units #4 & #8	Pay/Go	80,000	-	-	-	-	-	80,000
Recreation - Administration	SFAC HVAC Units #1 & #5	Pay/Go	-	85,000	-	-	-	-	85,000
Recreation - Administration	SFAC HVAC Units #6 & #9	Pay/Go	-	-	85,000	-	-	-	85,000
Recreation - Administration	SFAC Facility Renovation	Pay/Go	-	-	-	-	-	750,000	750,000
Recreation - Administration	SFAC HVAC Supply Socks	Pay/Go	-	-	25,000	-	-	-	25,000
Recreation - Administration	Downtown Teen Center Development	Pay/Go	-	250,000	-	-	-	-	250,000
Recreation - Administration	Bentley - Replacement of gymnasium HVAC Unit	Pay/Go	40,000	-	-	-	-	-	40,000
Recreation - Administration	Bentley Roof Replacement	Pay/Go	-	-	100,000	-	-	-	100,000
Recreation - Administration	Bentley Center Renovation/Improvements	Pay/Go	-	-	400,000	-	-	-	400,000
Recreation - Administration	Soccer field lighting 3, 4, & 5	Fund Balance	350,000	-	-	-	-	-	350,000
Recreation - Administration	Harris Park - Renovate athletic field	Pay/Go	-	100,000	-	-	-	-	100,000
Recreation - Administration	McClure Park - Field Reconfiguration	Pay/Go	-	750,000	-	-	-	-	750,000
Recreation - Administration	City Hall Council Chambers HVAC replacement	Pay/Go	65,000	-	-	-	-	-	65,000
Recreation - Administration	City Hall 2nd Floor HVAC replacement	Pay/Go	-	60,000	-	-	-	-	60,000
Recreation - Administration	City Hall 3rd Floor HVAC replacements	Pay/Go	-	-	65,000	-	-	-	65,000
Recreation - Administration	City Hall planning HVAC replacements	Pay/Go	-	-	-	70,000	-	-	70,000
Recreation - Administration	City Hall south office, basement, and recording r	Pay/Go	-	-	-	-	75,000	-	75,000
Recreation - Administration	Swimming Pool	Pay/Go	-	3,600,000	-	-	-	-	3,600,000
Recreation - Administration	Land Acquisition and/or development of future p	Pay/Go	-	1,000,000	-	1,000,000	-	-	2,000,000
Recreation - Administration	Miniature Golf Course Development	Pay/Go	-	-	-	-	-	350,000	350,000
Recreation - Administration	Exterior wall expansion seals repair/replacem	Pay/Go	-	-	-	-	25,000	-	25,000
Recreation - Administration	Roof replacement	Pay/Go	-	-	-	-	-	400,000	400,000
Recreation - Parks/Grnds/Cem	Four Zero Turn Mowers w/ Peco - PM (2/yr), PG (	Pay/Go	90,000	72,000	90,000	72,000	90,000	72,000	486,000
Recreation - Parks/Grnds/Cem	Tractor (30-40 HP) - PM	Pay/Go	30,000	-	30,000	-	30,000	-	90,000
Recreation - Parks/Grnds/Cem	Landscape Trailers - PM (24, 26); PG (25, 27)	Pay/Go	7,500	7,500	7,500	7,500	-	3,750	33,750
Recreation - Parks/Grnds/Cem	Straw Blower - PM	Pay/Go	12,000	-	-	-	-	-	12,000
Recreation - Parks/Grnds/Cem	Tractor replacement (50-55 HP) - PG	Pay/Go	65,000	-	30,000	-	-	-	95,000
Recreation - Parks/Grnds/Cem	Mini Excavator	Pay/Go	-	70,000	-	-	-	-	70,000
Recreation - Parks/Grnds/Cem	1/2 Ton Pickup Truck -PM	Pay/Go	40,000	-	-	-	-	-	40,000

Recreation - Parks/Grnds/Cem	1/2 Ton Pickup Truck - PM	Pay/Go		42,000	-	-	-	-	42,000
Recreation - Parks/Grnds/Cem	3/4 Ton Crew Cab Truck - PM	Pay/Go	52,000	-	-	-	-	-	52,000
Recreation - Parks/Grnds/Cem	1 Ton Dump Truck - PM	Pay/Go	60,000	-	-	-	-	-	60,000
Recreation - Parks/Grnds/Cem	1 1/2 Ton Dump Truck - PM	Pay/Go	85,000	-	-	-	-	-	85,000
Recreation - Parks/Grnds/Cem	Landscape Truck - PM	Pay/Go	-	55,000	-	-	-	-	55,000
Recreation - Parks/Grnds/Cem	1/2 Ton Pickup Truck -PG	Pay/Go	-	42,000	-	-	-	-	42,000
Recreation - Parks/Grnds/Cem	1 Ton Dump Truck -PG	Pay/Go	-	60,000	-	-	-	-	60,000
Recreation - Parks/Grnds/Cem	1/2 Ton Pickup Truck -PG	Pay/Go	-	40,000	-	-	-	-	40,000
Recreation - Parks/Grnds/Cem	Playground - Soccer Complex	Pay/Go	75,000	-	-	-	-	-	75,000
Recreation - Parks/Grnds/Cem	Park Maintenance Window Replacement	Pay/Go	20,000	-	-	-	-	-	20,000
Recreation - Parks/Grnds/Cem	Park Maintenance Heater Replacement	Pay/Go	-	7,500	-	-	-	-	7,500
Recreation - Parks/Grnds/Cem	Bristol Road Park Improvements	Fund Balance	150,000	200,000	-	-	-	-	350,000
Recreation - Parks/Grnds/Cem	MLKJ Park Improvements	Fund Balance	200,000	60,000	-	-	-	-	260,000
Recreation - Parks/Grnds/Cem	Alex Cooper Park Improvements	Fund Balance	265,000	-	-	-	-	-	265,000
Recreation - Parks/Grnds/Cem	Kimbrough Park Improvements	Pay/Go	-	-	190,000	300,000	-	-	490,000
Recreation - Parks/Grnds/Cem	Harris Park Improvements	Pay/Go	-	150,000	130,000	-	-	-	280,000
Recreation - Parks/Grnds/Cem	South Statesville Park Renovation	Pay/Go	-	-	500,000	-	-	-	500,000
Recreation - Parks/Grnds/Cem	Grace Park Shelter Installation	Pay/Go	-	-	-	65,000	-	-	65,000
Recreation - Parks/Grnds/Cem	McClure Park Improvements	Pay/Go	-	300,000	-	-	-	-	300,000
Recreation - Parks/Grnds/Cem	Columbariums	Pay/Go	65,000	-	-	-	-	-	65,000
Recreation - Parks/Grnds/Cem	Shop Heater Replacement	Pay/Go	6,000	-	-	-	-	-	6,000
Recreation - Parks/Grnds/Cem	Greenway repair, development, and streambank	Fund Balance	100,000	500,000	100,000	500,000	100,000	500,000	1,800,000
Recreation - Parks/Grnds/Cem	Reflooring of City Office Building	Pay/Go	175,000	-	-	-	-	-	175,000
Recreation - Parks/Grnds/Cem	Wallpaper removal and repainting	Pay/Go	50,000	-	-	-	-	-	50,000
Recreation - Parks/Grnds/Cem	Window seal repair/replacement	Pay/Go	-	-	-	-	25,000	-	25,000
Recreation - Parks/Grnds/Cem	City Hall plaster repair	Pay/Go	-	-	150,000	-	-	-	150,000
Recreation - Parks/Grnds/Cem	City Hall Roof Replacement	Pay/Go	-	-	-	1,500,000	-	-	1,500,000
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									-
									-
<b>Total</b>			\$ 8,073,271	\$ 23,917,996	\$ 22,782,935	\$ 11,971,474	\$ 15,677,744	\$ 20,852,863	\$ 86,700,813





**City of Statesville**  
**Water and Sewer Fund**  
**Departmental Capital Improvement Plan Requests**

DEPARTMENT	DESCRIPTION	Funding Source	2024	2025	2026	2027	2028	2029	Total
Sewer Maintenance	Easement machine	Pay/Go	-	-	110,000	-	-	-	\$ 110,000
Sewer Maintenance	Compact Track Loader and Trailer	Pay/Go	227,000	-	-	-	-	-	227,000
Sewer Maintenance	Combo Vac/sewer truck	Pay/Go	-	567,000	-	-	-	-	567,000
Sewer Maintenance	1 Ton 4x4 diesel crew cab	Pay/Go	-	119,000	-	-	-	-	119,000
Sewer Maintenance	Sewer maintenance projects	Fund Balance	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Sewer Maintenance	Exit 45 Sewer Expansion	Pay/Go	-	-	3,485,000	-	-	-	3,485,000
Sewer Maintenance	Jemsite sewer extension	Pay/Go	-	-	-	-	-	-	-
Sewer Maintenance	Arey Road 3rd Ck Trunk Sewer	Pay/Go	150,000	-	-	-	1,500,000	-	1,650,000
Sewer Maintenance	Upsize Exit 54 Swr Extn to Jennings Pk	Pay/Go	550,000	-	-	-	-	-	550,000
Sewer Maintenance	Third Creek Gravity Sewer	Pay/Go	-	-	-	-	-	-	-
Water Maintenance	Mini-excavator w/trailer	Pay/Go	173,000	-	-	-	-	-	173,000
Water Maintenance	Backhoe #514	Pay/Go	-	-	216,000	-	-	-	216,000
Water Maintenance	Tapping Machine	Pay/Go	-	-	-	-	-	-	-
Water Maintenance	GPS Unit	Pay/Go	12,000	-	-	-	-	-	12,000
Water Maintenance	Dump truck	Pay/Go	-	-	140,000	-	-	-	140,000
Water Maintenance	1 ton 4x4 diesel crew cab w/ tool box (#503)	Pay/Go	-	121,000	-	-	-	-	121,000
Water Maintenance	1 ton 4x4 diesel crew cab w/tool box (#510)	Pay/Go	-	-	121,000	-	-	-	121,000
Water Maintenance	Watermain Replacement	Grant	20,000,000	-	-	-	-	-	20,000,000
Water Maintenance	Waterline rehabilitation	Fund Balance	220,000	220,000	220,000	220,000	220,000	220,000	1,320,000
Water Maintenance	SR-90 Pump Station	Fund Balance	200,000	1,840,000	-	-	-	-	2,040,000
Water Maintenance	Waterline upsizing	Fund Balance	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Water Maintenance	1 MG Elevated Tank and Distro Sys	Fund Balance	495,000	6,900,000	-	-	-	-	7,395,000
Water Maintenance	Washington Forest Waterline Extension	Pay/Go	-	-	100,000	-	-	1,000,000	1,100,000
Water Purification	Flash Mixers and Floculator Replacement	Pay/Go	-	500,000	-	-	-	-	500,000
Water Purification	WTP valves	Pay/Go	-	-	250,000	-	-	-	250,000
Water Purification	Tube settler replacement	Pay/Go	-	-	-	300,000	-	-	300,000
Water Purification	Zero-turn Lawn Mower	Pay/Go	30,000	-	-	-	-	-	30,000
Water Purification	Caustic plant replacement	Fund Balance	500,000	-	-	-	-	-	500,000
Water Purification	Filter rebuilds	Pay/Go	-	-	-	-	600,000	-	600,000
Water Purification	WTP Generator	Pay/Go	-	2,500,000	-	-	-	-	2,500,000
Water Purification	S. Yarkin R. Pump Station Repair	Debt	3,000,000	-	-	-	-	-	3,000,000
Water Purification	Raw Water Reservoir Valve Replacements	Pay/Go	-	-	-	-	-	300,000	300,000
Third Creek WWTP	60-in diesel zero turn commercial mower	Pay/Go	23,000	-	-	-	-	-	23,000
Third Creek WWTP	Plant electric generators (C-18)	Pay/Go	-	800,000	-	-	-	-	800,000
Third Creek WWTP	Lift station emergent requirements	Fund Balance	72,100	74,263	76,490	78,785	81,150	83,600	466,388
Third Creek WWTP	4x4 Supervisor truck	Pay/Go	-	41,000	-	-	-	-	41,000
Third Creek WWTP	Maintenance truck w/service body and crane	Fund Balance	98,300	-	-	-	-	-	98,300
Third Creek WWTP	Dump truck	Pay/Go	-	-	110,200	-	-	-	110,200
Third Creek WWTP	4x4 enclosed cab tractor w/bucket, forks, and bushh	Pay/Go	-	-	-	68,000	-	-	68,000
Third Creek WWTP	SCADA system upgrade(plant)	Pay/Go	-	200,000	-	-	-	-	200,000
Third Creek WWTP	Admin Bldg HVAC System	Pay/Go	16,200	-	-	-	-	-	16,200
Third Creek WWTP	SCADA (Lift Stations)	Pay/Go	-	562,700	-	-	-	-	562,700
Third Creek WWTP	Interstate Lift Station	Pay/Go	-	200,000	-	-	-	-	200,000
Third Creek WWTP	Paving at truck and tractor sheds	Pay/Go	52,000	-	-	-	-	-	52,000
Fourth Creek WWTP	Aeration Basin Aerators	Pay/Go	345,000	345,000	375,000	-	-	-	1,065,000
Fourth Creek WWTP	SCADA Integrator (Lift Stations)	Pay/Go	-	650,000	-	-	-	-	650,000
Fourth Creek WWTP	Flail mower w/hydraulic offset and tilt	Pay/Go	25,000	-	-	-	-	-	25,000
Fourth Creek WWTP	Lift station emergent requirements	Fund Balance	72,100	77,750	84,000	90,000	97,000	104,000	524,850
Fourth Creek WWTP	Model 5800 Refrigerated Sampler Packages	Fund Balance	20,000	-	-	-	-	-	20,000
Fourth Creek WWTP	Replace Lab Vacuum Pump	Pay/Go	17,500	-	-	-	-	-	17,500
Fourth Creek WWTP	Replace Entry Camera System	Pay/Go	16,000	-	-	-	-	-	16,000
Fourth Creek WWTP	Replace Gate Intercom System	Pay/Go	16,000	-	-	-	-	-	16,000
Fourth Creek WWTP	Replace Gate Entry System	Pay/Go	17,500	-	-	-	-	-	17,500
Fourth Creek WWTP	Influent Pump Replacement	Pay/Go	54,000	59,000	64,900	71,400	-	-	249,300
Fourth Creek WWTP	Sludge Pump Replacement	Pay/Go	45,000	50,000	-	-	-	-	95,000

Fourth Creek WWTP	Operator Truck	Pay/Go	45,000	-	-	-	-	-	45,000
Fourth Creek WWTP	4th Ck WWTP Truck 1	Pay/Go	45,000	-	-	-	-	-	45,000
Fourth Creek WWTP	4th Ck WWTP Truck #2	Pay/Go	-	-	50,000	-	-	-	50,000
Fourth Creek WWTP	Mini excavator	Pay/Go	-	-	87,000	-	-	-	87,000
Fourth Creek WWTP	544 Loader	Pay/Go	-	210,000	-	-	-	-	210,000
Fourth Creek WWTP	Public Utilities Director Vehicle	Pay/Go	40,000	-	-	-	-	-	40,000
Fourth Creek WWTP	Sludge pad concrete	Pay/Go	-	550,000	-	-	-	-	550,000
Fourth Creek WWTP	Sludge pad cover	Pay/Go	-	1,200,000	-	-	-	-	1,200,000
Fourth Creek WWTP	Concrete wall at sludge pad	Pay/Go	-	230,000	-	-	-	-	230,000
Fourth Creek WWTP	Bar screen rehabilitation	Pay/Go	-	-	460,000	-	-	-	460,000
Fourth Creek WWTP	Rpl mechanical structure clarifier #3	Fund Balance	235,000	-	-	-	-	-	235,000
Fourth Creek WWTP	2MG Equalization Basin	Fund Balance	1,000,000	-	-	-	-	-	1,000,000
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<b>Total</b>			<b>\$ 28,086,700</b>	<b>\$ 18,291,713</b>	<b>\$ 6,224,590</b>	<b>\$ 1,103,185</b>	<b>\$ 2,773,150</b>	<b>\$ 1,982,600</b>	<b>\$ 58,461,938</b>



